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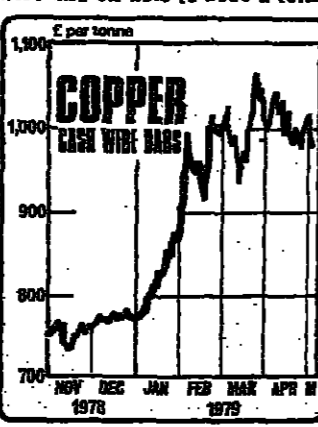
NEWS SUMMARY

GENERAL Italian raiders kill officer

Italian terrorists launched what is feared may be the continuation of a campaign of violence on the eve of the official opening of the Italian general election campaign.

BUSINESS Gilts up; Copper prices fall

EQUITY prices began to rise from the start; the FT ordinary index closed off its best but still at a new high of 553.5.



Thousands mourn Motehari

Thousands of mourners chanting "death to communism" followed the body of assassinated revolutionary leader Ayatollah Morteza Motehari out of Tehran on its last journey to the holy city of Qom.

W. Bank closure

Br Zeist College, a centre of Palestinian radicalism on the West Bank, has been closed by the Israeli Military Government after a demonstration during which one student was shot and seriously wounded.

Israeli on trial

The trial in Paris of Israeli Knesset (Parliament) member Samuel Platto-Sharon on charges of fraud and evading FR 400m (\$52m) in taxes, opened in his absence.

N-reactors shut

Both nuclear reactors at the Dungeness A nuclear station in Kent, one of the UK's earliest nuclear plants have been shut because of delays in repairing cracks found in the No. 2 reactor last winter.

Prill plea

A London High Court judge hearing the plea of alleged terrorist Azzid Prill, that she is a UK citizen by marriage, was told that the man she claims is her legal husband will not travel from India to give evidence.

Fumes affect 50

More than 50 people, including a number of firemen, were in hospital suffering from the effects of fumes after a fire swept through a building materials factory at Waterloo-ville, near Portsmouth, Hampshire.

Classic winner

One in a Million, the even-money favourite, ridden by Joe Mercer, won the first season's freestyle, The 1000 Guineas at Newmarket. It was named by Dominic Wigan.

Briefly

U.S. woman whose navel was two inches off centre after plastic surgery to flatten her stomach, was awarded \$85,000 against the surgeon in New York.

At least eight people were killed and 40 injured in northern India when a lorry carrying a marriage party overturned.

Peo dog in southern Yugoslavia died when it dragged a live electric cable away from its unconscious mistress.

Party leaders wait for the verdict . . . who goes home to No. 10?



The sun showed no political prejudice towards the leaders of the main political parties yesterday, writes Elinor Goodman.

Leader began their campaign as they had started them—surrounded by cameramen. And Mrs. Thatcher, who in her bid to become Britain's first woman Prime Minister has consistently recognised the demands of the Press for good pictures and snappy headlines, again came up with a catchy quota yesterday.

steered the country for the last five years. Ironically, yesterday also saw the emergence of what had happened earlier in the campaign—might have had the making of the real political storm which this election has singularly lacked.

Opinion polls boost shares and sterling

SHARE PRICES and sterling both rose sharply yesterday on hopes of a Conservative election victory.

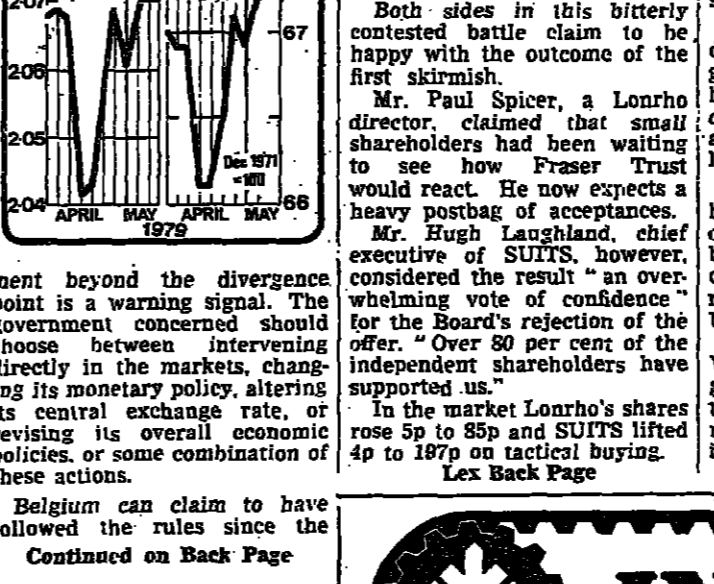
Lonrho offer extended

LONRHO HAS been unsuccessful with its first attempt to take over Scottish and Universal Investments.

U.S. hitch over air fares rise

THE U.S. Civil Aeronautics Board's dislike of international airline fare fixing agreements became apparent again yesterday with an indication that the International Air Transport Association's application for a general 7.5 per cent fare increase of transatlantic services would not be approved.

Money Markets, Page 31 Stock Exchange Report, Page 40



Both sides in this bitterly contested battle claim to be happy with the outcome of the first skirmish.

Record butter surplus forecast

THE COMMON MARKET will end this year with a record surplus of butter of between 500,000 and 600,000 tonnes, Mr Finn Olav Gundelach, the EEC Agriculture Commissioner, said in London yesterday.

if the agreement went through the Community would be able to send 50,000 tonnes of cheese to the U.S., Canada and Australia.

Mr. Gundelach said he had the backing of the Commission for his 100 per cent funding proposal. The EEC stood to gain from opening its markets to far more than it would lose imports of cheese.

But Mr. Gundelach said that the British dairy trade, which is just recovering from a profligate 18 months in the cheese business.

CHIEF PRICE CHANGES-YESTERDAY

Table with columns for RISES and FALLS, listing price changes for various commodities like Treasury, Exchr, Aberdeen, etc.

CONTENTS

Table listing contents of the newspaper, including North Sea Oil, Pakistan, Ireland, etc.

INDUSTRIAL SKELMERSDALE LANCS PRESTIGE FACTORY, WAREHOUSE AND OFFICES 425,000 SQ. FT. APPROX. ON 30 ACRES LONG LEASE FOR SALE OR TO LET AS A WHOLE OR IN UNITS FROM 20,000 SQ. FT. Hillier Parker May & Rowden 77 Grosvenor Street, London W1A 2BT 01-629 7666

EUROPEAN NEWS

WEST GERMAN UNEMPLOYMENT

Decline falls short of forecasts

BY ADRIAN DICKS IN BONN

UNEMPLOYMENT IN West Germany, still evidently responding both to cyclical and seasonal factors, showed a further improvement during April when the number of people out of work fell from 857,000 in March to 875,500.

Federal Labour Office president, said despite the decline from March, he was still disappointed that the reduction had not been greater.

According to the Labour Office's present forecasts, the monthly average figure for 1979 should be about 900,000, compared to 983,000 in 1978.

Among specific categories of unemployed people, the Labour Office noted a further decline in the number of those under 20, who have been of particular concern.

Bonn may modify nuclear disposal plans

BY ADRIAN DICKS IN BONN

THE WEST GERMAN Social Democratic-Free Democratic coalition government, under pressure from all sides over its nuclear energy policy, may now reluctantly be preparing to modify its plan for a comprehensive fuel reprocessing and waste disposal facility at Gorleben, in Lower Saxony.

A limited number of other nuclear power stations, had in any way diminished.

More immediately, the Federal Government is waiting for Herr Ernst Albrecht, the Christian Democratic State Premier in Lower Saxony, to announce his decision on whether to allow exploratory works to continue at the Gorleben site.

Herr Albrecht earlier this week, at which the Lower Saxony leader is believed to have suggested a compromise decision on Gorleben, which he will announce in about 10 days time.

Steel benefits from EEC jobless package

BY GILES MERRITT IN BRUSSELS

IN A two-tier package, the EEC Commission has launched a cash grants scheme for Europe's hard-hit steelmakers and begun work on a directive that would slash overtime working throughout the Community.

Employment and Social Affairs Commissioner has drawn up a seven-point plan for different types of work-sharing that is spearheaded by a proposed directive greatly reducing overtime working.

Paris, the Commission expects to be able to issue a formal proposal for a directive on overtime by late summer.

plan will cost around 140m European units of account (€2m) during its first two years and should help blunt the effects of unemployment on the 30,000 European steelworkers whose jobs are due to be suppressed in 1979-80.

Sines port disaster due to inefficiency, bad design

BY JIMMY BURNS IN LISBON



Gaullist opposition to Chirac growing

By Robert Mauthner in Paris

THE GROWING dissatisfaction within the Gaullist RPR Party with M. Jacques Chirac's aggressive leadership and his repeated attacks on President Giscard d'Estaing, was yesterday discussed at a special meeting of some 50 Gaullist "dissident" MPs anxious to give their party a more moderate image.

FRESH CONTROVERSY has broken out over the future of Portugal's multi-million pound deep-water port and industrial complex at Sines, south of Lisbon.

According to the findings of a Government-backed inquiry published yesterday, a major segment of the breakwater—meant to protect crucial products going in and out of the €112.5m deep-water harbour—has been so badly designed that it will not withstand heavy seas.

government hesitation was jeopardising an estimated Esc100bn (€42.5m) worth of investment in the Sines project.

Lisbon steps up EEC activity

BY OUR LISBON CORRESPONDENT

SR. PEDRO Pires Miranda, recently appointed to head Portugal's negotiations with the EEC, is hoping to launch a country-wide campaign to prepare the Portuguese for membership of the European Economic Community.

leading nationalised commercial banks here for the financing of the scheme.

permanent team headed by himself and linked more directly with key ministries. This will aim to bring about closer co-ordination between government policy and the details of future EEC membership.

Brussels plans N-safety inquiry

BY GUY DE JONQUERES, COMMON MARKET CORRESPONDENT IN BRUSSELS

THE EUROPEAN Commission has decided to set up a high-level committee of scientific experts to examine the adequacy nuclear safety regulations and arrangements for inter-governmental co-operation in EEC countries in the wake of the recent accident at the Three Mile Island plant near Harrisburg in the U.S.

prepare a report by the end of the year analysing nuclear safety provisions in the Community and recommending ways in which they can be improved.

The Commission has also decided to try to reactivate proposals which it first made more than two years ago which would give the EEC as a whole a say in disputes between member countries about the siting of planned nuclear installations in border regions.

France plans to write off African debts

BY DAVID WHITE IN PARIS

FRANCE is proposing to absolve several African countries which receive aid from debts totalling more than FFr 600m (€86.3m).

approved by the French Parliament in March last year for debt relief for the Less Developed Countries.

France has already pledged to increase its aid to the Third World to meet the UN target of 0.7 per cent of gross national product; compared with France's present aid disbursements of 0.6 per cent of GNP.

Haferkamp warns on Tokyo trade

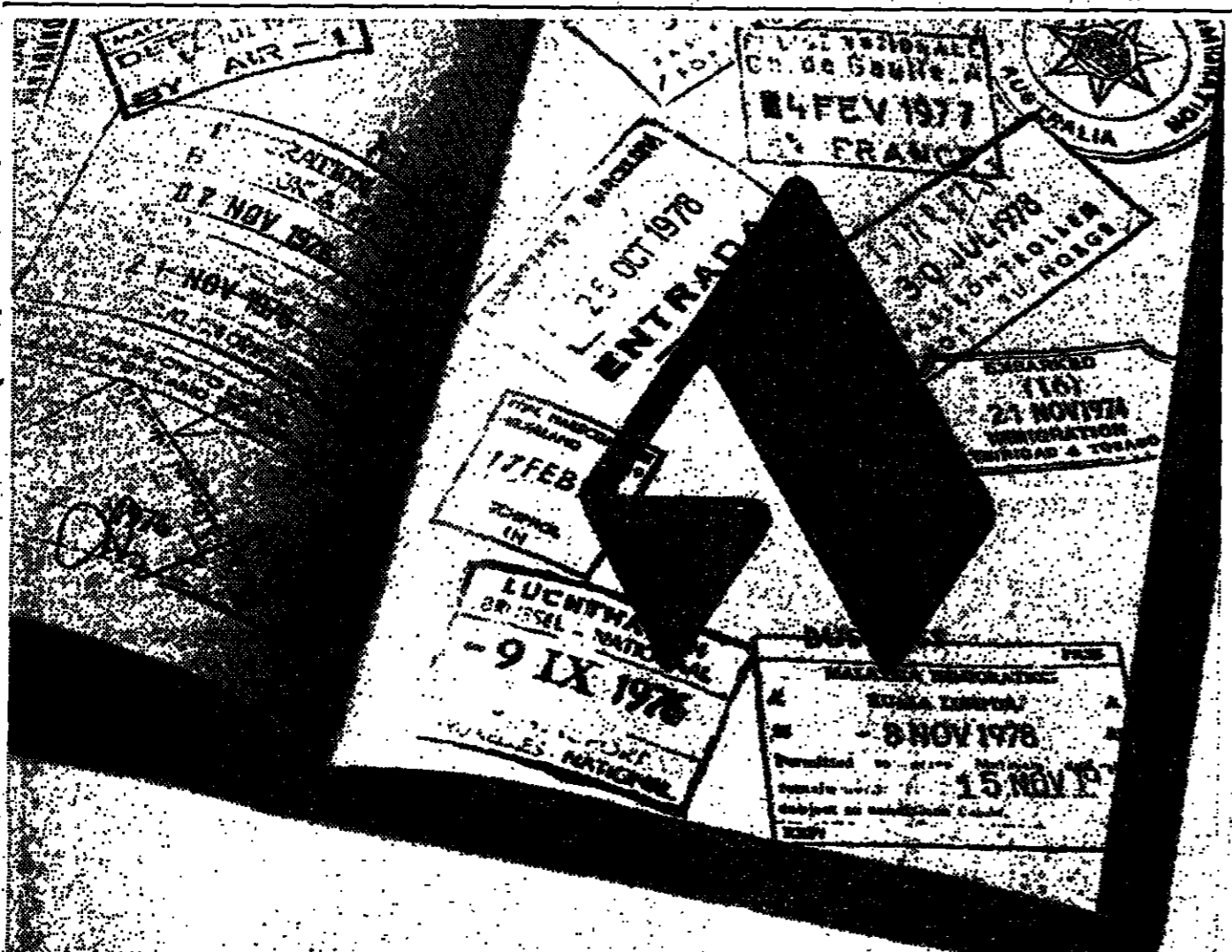
BY MARGARET VAN HATTEM IN BRUSSELS

UNFAIR RESTRICTIONS on access to the Japanese market could lead to "explosive developments" in Japan's bilateral relations with the EEC, Herr Wilhelm Haferkamp, EEC Trade Commissioner, warned yesterday.

Jenkins said. "There is room for frank speaking. In the Community we do not appear to have put over our point of view sufficiently convincingly."

import controls would be hidden and coal, Japan was, moreover, imposing voluntary export restraint on cars, domestic electrical appliances, and iron and steel products.

CBI), said Japan realised its closed market system was self-destructive and that further relaxation was needed to preserve international harmony.



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Advertisement for Abecor banking network, listing member banks like Algemeine Bank Nederland, Banque Nationale del Lavoro, and Barclays Bank. Includes text: 'Passport to speed - Abecor is your passport to speed. For example we can arrange credit quickly with any Abecor member on the basis of your rating with us.'

FINANCIAL TIMES Euro-Japanese Symposium CONFERENCE logo

Electric Company, called on European and Japanese companies to co-operate more closely in developing the high technology industries where their common future lay.

Handwritten note: JAPAN 1980

Handwritten note: "E. P. 1979"

Confindustria chief takes firm line on labour costs

BY RUPERT CORNWELL IN ROME

SIG. GIUDO CARLI, president of the Confindustria, the Italian employers' federation, yesterday came out squarely against union demands for pay increases, a shorter working week and greater involvement in corporate decision-making, which are contained in the current wage contract negotiations.

He was addressing the annual assembly of Confindustria, just 24 hours after much of the Fiat car works at Turin had been paralysed by wildcat strikes, causing 15,000 men to be laid off temporarily.

The latest trouble at Fiat, Italy's largest private sector employer, does not bode well for a speedy settlement of the contract negotiations. These cover some 10m workers in the engineering, building and chemical sectors among others, for the period 1979 to 1981.

Sig. Carli's uncompromising stand was largely supported by members of the Government who addressed the 1,000 delegates present. Sig. Franco Nicolazzi, Italy's Industry Minister in the caretaker government of Sig. Giulio Andreotti, warned that an excessive rise in labour costs as a result of new wage contracts would plunge the economy into severe difficulty.

The Confindustria president declared that an unjustifiable high round of settlements would add to the pressures facing Italy, at the very moment when the international economy was showing signs of entering a

phase of higher inflation and more sluggish growth.

To accede to the crop of demands for a cut in the working week to 36 or 38 hours from the current 40, Sig. Carli said would be tantamount to resigned acceptance of a society in decline. It would be a virtual admission that no hope existed of making real inroads into unemployment (now standing at over 1.8m in Italy).

Turning to the argument about a greater measure of industrial democracy, he said that for employers to grant the union requests would lead to a worsening of industrial relations.

Progress could only be made in this area if the labour movement subscribed to a coherent programme of economic development over several years. This was a clear reference to agreement on something like the three-year medium-term recovery programme put forward by Sig. Filippo Maria Pandolfi, the Treasury Minister.

In its absence, the country risked treading the familiar path of a short and vigorous boom in output, followed by overheating, inflation, pressure on the currency and a subsequent package of severe deflationary measures.

In a ringing defence of free enterprise, Sig. Carli warned that Italy above all suffered from an excess of intervention from the public sector and of ill thought-through legislation. The private sector's share of

total available credit would shrink this year to 34 per cent, from 43 per cent as recently as 1976.

"Unless this trend is reversed, it will be impossible to maintain the features of a society in which individual freedoms survive... the concentration of power in the public sector reduces inexorably freedom of choice, both for those who work and those who consume," he said.

Both Sig. Carli, and more cautiously Sig. Nicolazzi, underlined the need for Italy to make up its mind swiftly on the nuclear energy question. In the absence of an effective programme of power station development, the country faced a dangerous "energy gap," possibly as early as the coming winter.

The Confindustria president also spoke out implicitly in favour of the Bank of Italy, of which he was Governor until the summer of 1975, and which is under accusation in connection with finances made available to the troubled SIR chemical group.

Referring to the controversial charges laid against his successor Dr. Paolo Baffi, and Sig. Mario Sarcinelli, another central bank senior official, Sig. Carli said that the magistrates could lose their way in the legislative jungle and make involuntary mistakes to the detriment of Italy's most respected institutions.

Swedish leaders fix issues for referendum

By William Dufforce in Stockholm

PARTY LEADERS agreed yesterday on the two alternative programmes for nuclear energy to be put to the Swedish people in a referendum but failed to agree on the date for the referendum.

The Liberal minority Government, the opposition Social Democrats and the Moderates (Conservatives) want to complete 12 of the 13 nuclear power stations projected in the 1975 programme and then call a halt.

The Centre Party and the Communists will campaign for the stoppage of work on the plants under construction and the closing down over a period of 10 years of the six nuclear power stations already operational.

They also want the referendum to be held as soon as possible in the autumn. The other three parties—who hold a majority in the Riksdag (Parliament)—prefer to wait for the results of the investigation into the accident to the nuclear power plant at Harrisburg, Pennsylvania.

Under their programme, the referendum would not be held until next spring or some six months after the general election due in September. The party leaders will meet again on May 15.

The way was opened for a national referendum on nuclear energy when Mr. Olof Palme, the Social Democrat leader, dropped his opposition shortly after the Harrisburg accident.

Yesterday Mr. Palme even said he would like to keep open the possibility of including a third alternative for an even quicker running down of the existing nuclear plants.

THE LAW OF THE SEA CONFERENCE

BY BRIJ KHANDARIA IN GENEVA

Sea-bed mining accord close

THE STRONG possibility has emerged in six weeks of negotiations here that an historic new international treaty will be ready for signature next year laying down laws governing deep sea-bed mining, control of marine pollution, territorial limits at sea, and exploitation of ocean economic zones.

A large cross-section of delegates at the six-year-old Law of Sea conference made this optimistic assessment at the close last weekend of the latest session of talks attended by 1,100 representatives from 139 countries.

A further session of substantive negotiations, probably the final one, is due in New York from July 16 to August 24.

The most difficult task facing the Law of Sea conference, which held its first session in 1973, is the establishment of rules governing deep sea-bed mining. The ocean floors are estimated to contain billions of dollars worth of vital minerals such as nickel, manganese and copper.

The U.S., which does not share the optimism of many industrialised and developing countries about the likely early conclusion of the marathon negotiations, has said it is determined to push ahead with its own separate legislation concerning sea-bed mining independently of the conference's results.

Its chief delegate, Mr. Elliot Richardson, did, however, pledge in Geneva that national U.S. laws would be suspended when the Law of Sea convention comes into force.

During the final week of the Geneva meetings, the group of 77, which represents all developing countries, circulated a letter charging that the unilateral legislation planned by the U.S. would be "invalid" and inconsistent with the principle of good faith in international negotiations.

The U.S. legislation is due to come before Congress during the autumn session. Defending the U.S. Administration's decision to push forward with the legislation—which had earlier been held back awaiting conclusion to the Law of Sea conference—Mr. Richardson said further delay was likely to slow the development of new technology needed to mine in the oceans.

There is general agreement in the conference so far that sea-bed mining should be controlled by an international sea-bed authority, whose mining

would be called the "enterprise." The authority would have a decision-making Council of States and disputes would be settled by the sea-bed disputes chamber of a proposed Law of Sea tribunal.

It is also generally accepted that a private company will be allowed to mine the sea-bed only if it has a contract from the authority. To obtain a contract the enterprise will, at its own cost, prospect the sea-bed and present the authority with two mineral-bearing areas of equal commercial value. The

A major tussle continues over whether private companies should be obliged to share technology with the enterprise and disclose their sources of supply, and whether this obligation should cover processing technology as well as that needed to extract the mineral.

Developing and developed countries, who are major exporters of minerals, have also demanded ceilings on output of sea-based minerals linked, for example, to growth of world consumption. This demand is being firmly resisted by the U.S.

generally agreed 200-mile economic zone should be shared with other nations.

The need is to balance the argument of countries which say that the continental shelf is the natural prolongation of a state's land territory, with that of others which say that there must be some limit to the extent of national jurisdiction of states with broad shelves extending for several hundred miles.

For a state with a shelf going beyond the generally accepted 200-mile limit would be 350 miles from shore, or an ocean depth of 2,500 metres plus 100 miles.

The setting of limits to continental shelves has become a key question partly because many such areas are thought to contain huge oil reserves. Under one proposal, which is likely to become the basis of a compromise, income from continental shelf resources would be shared with the sea-bed authority at a rate rising from 1 per cent in the sixth year of production to 7 per cent in the 12th year.

A hurdle still to be overcome is the delimitation of maritime boundaries of countries which are adjacent to each other or are opposite each other such as Britain and France.

Some countries argue that a line should be drawn equidistant between the two countries, while others think that "equitable principles" taking account of "historic title" or other circumstances involved should be given precedence.

The chairman of the working group, dealing with this issue, at one point said he doubted if the conference would ever be able to lay down precise delimitation criteria.

Substantive agreement has been reached on penalties for people held responsible for causing marine pollution, and criteria have been developed for the identification of such people. The problem was considered to be urgent partly because of the large number of oil-spills by tankers in recent years.

But agreement has yet to be reached on the rights of foreign vessels to conduct scientific research in territorial waters. The U.S. has held up its consent to provisions concerning the exploitation of continental shelf resources pending settlement of this issue.

The ocean floor is thought to contain billions of dollars worth of vital minerals. An international accord on deep sea-bed mining is therefore of great significance. The U.S. delegate to the Law of the Sea conference, Mr. Elliot Richardson (left), argued the view that a unilateral agreement to protect its own shore was necessary immediately.



Warning on Dutch wage costs

BY CHARLES BATCHELOR IN AMSTERDAM

DUTCH WAGE costs are expected to rise much faster this year than was at first hoped on the basis of agreements reached in the current wage round, a senior employers' leader has warned.

The steady decline in the rate of wages growth from 11 per cent in 1976 is expected to come to a halt this year.

High wage and production costs are seen as a major reason for the decline in industry's competitiveness and its steady loss of export markets over the past five years.

The Federation of Dutch Businessmen (VNO) now estimates wage costs will rise by 7.7 per cent this year—the same rate as in 1978. This compares with the 51.6 per cent rise forecast in September, the 61.7 per cent

figure given a month ago by the Central Planning Office.

Mr. Chris van Veen, the federation's chairman, told the VNO annual meeting that two-thirds of the wage agreements already reached provide for a small increase in basic wages on top of compensation for price rises. In every case, one or two extra days holiday have been granted.

The costs of early retirement are either met fully by the employers or, in many cases where the employees contribute, they receive compensation in the form of a wage increase.

Although the 1978 wage round is not excessively expensive, the freeze on basic wage rates hoped for by the Cabinet will not occur, he said.

The recent Parliamentary debate which threw up suggestions for Government intervention in the wage talks ignored the real problem—the burden placed on business by the collective sector. After neglecting to base the F10bn programme of spending cuts on realistic assumptions, the Cabinet now expects the employers and the unions to sort out the problems, said Mr. Van Veen.

The spending curbs were meant to create more opportunities for business to raise profits but they now threaten to leave industry with no room for manoeuvre. The Government, he said, appears to want to transfer on to the private sector the burden of making savings, while stimulating the public sector by raising taxes.

Oil consumption rise

Oil consumption in major OECD countries in January and February rose by 4.2 per cent over the same period last year, according to the Organisation for Economic Co-operation and Development. Reuter reports from Paris. Consumption in France, Germany, Italy, the UK and the Netherlands rose by 4.5 per cent, in the U.S. by 4.1 per cent and in Japan by 3.8 per cent. First estimates suggest weaker U.S. March oil consumption, it said.

Why not enjoy your next flight to South America in beautiful Switzerland?

Here, for instance, you can spread yourself and listen to a bit of yodeling to go with your glass of Swiss wine.

Sitting here and dining from Swiss china with Swiss cutlery as if you were in Switzerland is certainly not bad.

Since there are never more than eight seats in a row, the aisles are wider. If you meet somebody, you can say "grüezi" (for "hello") instead of "äxgüsi" (for "excuse me").

This shelf is so wide that you could easily play a round of Jass (the Swiss card game) on it.

We have fewer seats than others have, but it would be un-Swiss to have fewer lavatories on that account.

The champagne served here comes, as old Swiss tradition demands, from France.

If you don't smoke, for instance, you'd sit here. Switzerland is an orderly country: non-smokers with non-smokers, smokers with smokers.

The fact that there are never more than eight seats abreast in economy class goes to show that Swiss hospitality outweighs Swiss thrift.

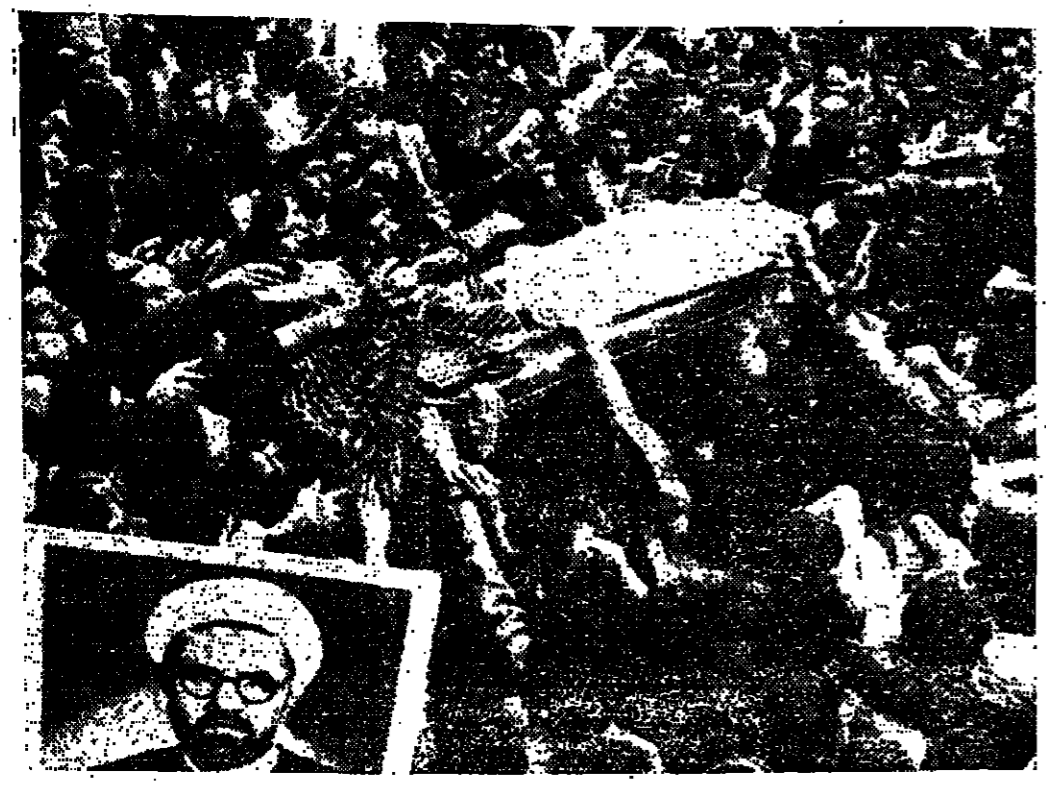
If you're sitting here, for instance, you can smoke (possibly a Swiss cigar) without bothering anyone.

It costs no more to use our "beautiful Switzerland" route to South America. Normal fares from London and Manchester apply, with connections by DC9. Your IATA travel agent or Swissair will gladly give you further information about the true Swiss way of getting to Rio de Janeiro, São Paulo, Buenos Aires, or Santiago de Chile.



OVERSEAS NEWS

AMERICAN NEWS



Emotional crowds surround the coffin at Ayatollah Motahhari's funeral.

New attacks feared in Tehran

By Simon Henderson in Tehran THE IRANIAN government has apparently made little progress in its hunt for the killers of one of the country's top religious leaders who was shot on Tuesday night, and government Ministers seem fearful of more attacks.

Israel closes West Bank college after student shot

BY DAVID LENNON IN JERUSALEM BIR ZEIT COLLEGE, a centre of Palestinian radicalism on the West Bank, has been closed down indefinitely by the Israeli Military Government following a demonstration during which one student was shot and seriously wounded, apparently by an Israeli settler.

Mr. Abbas Amir Entezam, the deputy Prime Minister for Information, who is one of those mentioned as future targets of the Forghan group of fundamentalist Moslems, yesterday refused to answer questions about the terrorist organisation. Obviously worried, he said he had received four threats against his life the previous day.

Ayatollah Mortaza Motahhari, the member of the secret Islamic revolutionary council assassinated on Tuesday, was buried yesterday in the holy city of Qom south of Tehran. He was the second person shot by the group in ten days.

Meanwhile, Mr. Menahem Begin, the Prime Minister, yesterday outlined his concept of the proposed autonomy plan for the West Bank and Gaza Strip to a Cabinet committee studying the issue.

Young calls for new poll in Rhodesia

Britain or the UN should conduct fresh elections in Rhodesia to save the country from further bloodshed, Mr. Andrew Young, the U.S. Ambassador to the UN, said yesterday. Reuter reports from Port Moresby, Papua New Guinea.

Philippines concern over delay on nuclear deal

BY DANIEL NELSON IN MANILA United States delay in approving the export of nuclear technology for a \$1.1bn Westinghouse plant in the Philippines is threatening to cause serious dislocation to this country's power generating programme.

PAKISTAN AFTER THE HANGING OF BHUTTO

An eerie calm masks the divisions

FOR A country that has just executed its former Prime Minister and best known political leader, Pakistan seems eerily quiet. Superficially, the burst of anger that followed the death of Mr. Zulfikar Ali Bhutto a month ago appears to have given way to the dry inexorable routine of daily life.



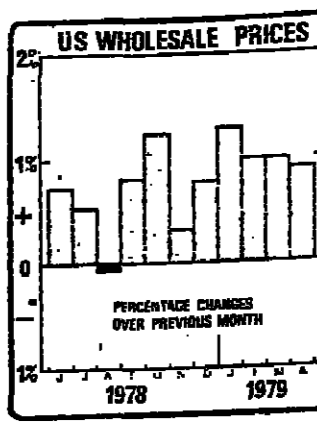
Gen. Zia (left) with Mr. Bhutto shortly after the coup.

Emirates' reserves decline

BY KATHLEEN BISHAWI IN DUBAI THE LATEST issue of the United Arab Emirates' Currency Board bulletin shows that monetary authority's assets and liabilities have declined to an all-time low.

Petrol pushes up wholesale prices

BY JUREK MARTIN, U.S. EDITOR, IN WASHINGTON STEEP INCREASES in the prices of petrol and heating oil more than offset an actual fall in the cost of food at wholesale level last month.



Chase Manhattan raises prime rate

BY STEWART FLEMING IN NEW YORK INTEREST RATES rose further in New York yesterday morning in response to the depressing news about inflation and last week's decision by the Federal Reserve Board to tighten credit.

Mexican inflation rises to 27%

BY WILLIAM CHISLETT IN MEXICO CITY CONFIRMATION that Mexico's inflation rate is going out of control, and will be way above the official 13 per cent target at the end of the year has come with Banco de Mexico's announcement that the consumer price index rose by 1.3 per cent in March.

Kissinger may run for Senate

BY OUR U.S. EDITOR DR. HENRY KISSINGER, the former Secretary of State, may run as a Republican Senate candidate next year, for the Connecticut seat of Mr. Abraham Ribicoff.

Mobil suggests oil-pricing plan

BY DAVID LASCELLES IN NEW YORK A CHALLENGE to President Carter's proposal to deregulate oil prices has come from an unexpected quarter: Mobil Oil, the country's second largest oil company.

Venezuela may pardon guerrillas

BY KIM FUAD IN CARACAS VENEZUELA'S last guerrilla leaders are preparing to abandon their armed struggle, encouraged by signs that the new Christian Democratic Government may forgive and forget their nearly 20 years of rural and urban warfare.

U.S. criticism over commune



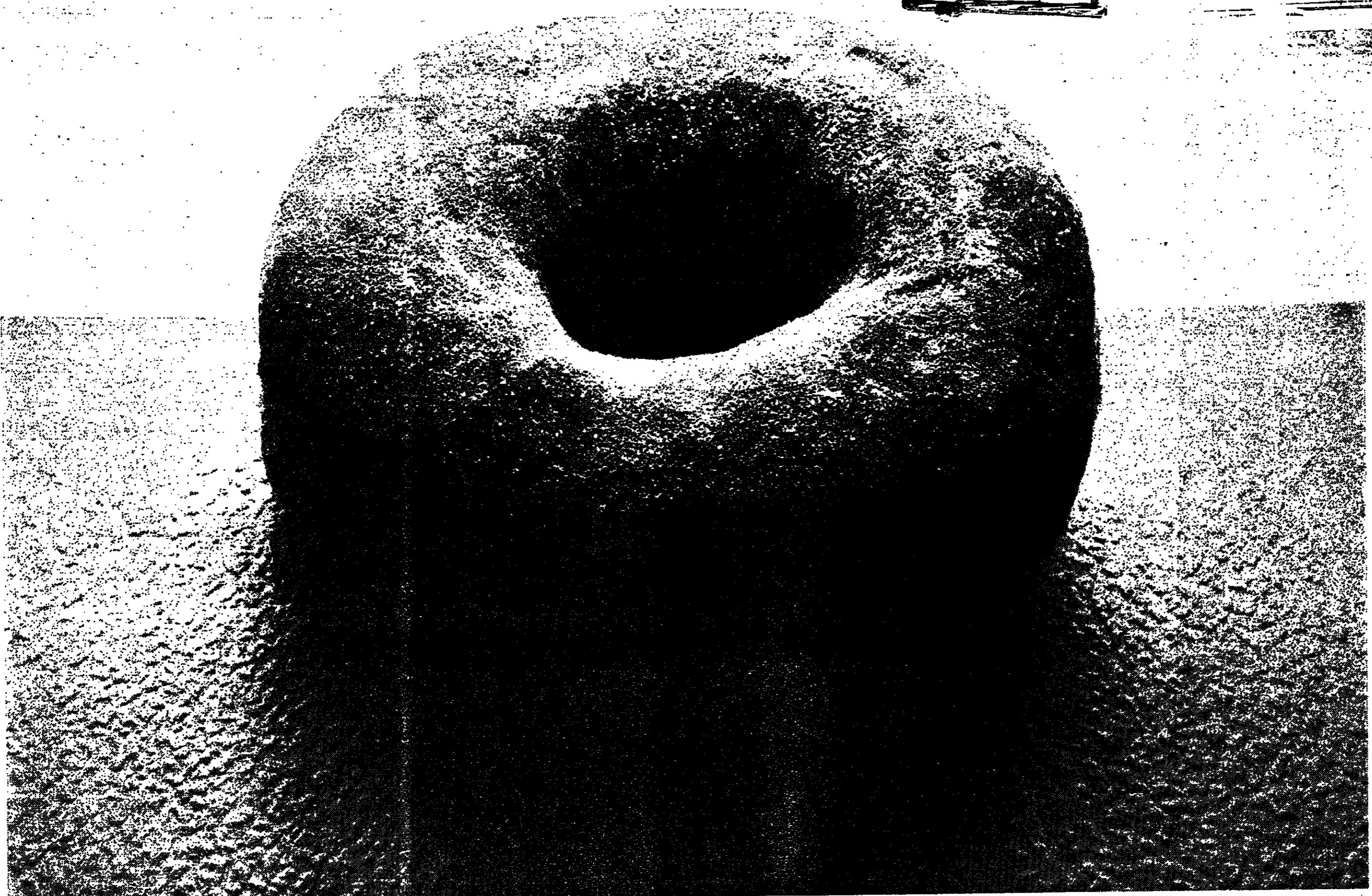
Les Ryan

A STATE department study, released yesterday, criticised the handling by foreign service officials in Washington and in Georgetown, Guyana, of events leading to last November's mass murder or suicide of some 900 members of the People's Temple commune.

Bermuda to investigate monopolies

BY KEITH HUNT IN BERMUDA A SENIOR Canadian lawyer has been appointed to investigate monopolies and economic competition in Bermuda by Mr. David Gibbons, the Premier.

السنة 1400 هـ



Do you see the hole? Or do you see the doughnut?

In 28 years we have grown into a large and profitable business. So profitable, that we have been able to invest over £580 million in land, buildings, training centres and equipment, in developing know-how and expertise.

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UK NEWS

Three-word key for election officials

BY PETER BARNARD

A THREE-WORD dictum has been in the minds of Britain's returning officers this past five weeks and a few of them may well have recited it to get off to sleep this morning.

The phrase is "Separate, verify . . . count" and it holds the key to the planning behind the UK's most unusual election day.

Although a corporate groan might have been forgivable when officers were first told the general election and district council elections would be on the same day, most were relieved to get it over in one exercise.

But problems remained and trying to solve them has cost time and money. More staff have been involved—about 50 per cent more in places—and printing costs rose because white papers were used for the general election and grey ones, twice the size, for the municipal vote.

There have also been greater risks. When all the statistics are available a higher than usual number of spilt papers is almost certain. One predicted problem was that some people, having drawn two ballot papers when they entered the polling station, might throw away the one for the municipal election—such is apathy. This would delay the count because of a clash between the presiding officer's tally of votes cast and the number actually in the box.

There were further difficulties in some areas, often rural ones, where municipal and general election ward boundaries do not coincide. This meant that after separation, boxes had to be taken long distances for the municipal count (already the phrase "boxes that pass in the night" has gone into the electoral lexicon).

Mr. Andrew Forbes Watson, town clerk and chief executive at Plymouth, has spent the last 24 hours as that city's return-

ing officer. His local and national election boundaries coincide, but he has had other problems—no least the media spotlight that has fallen on Plymouth Guildhall, where television has been allowed in for the first time. The close interest was in the city's two marginals—Devonport, which is being defended by Dr. David Owen, the Foreign Secretary, and Drake, being defended by Conservative Miss Janet Foyes.

Drake and the staunchly Conservative third Plymouth constituency, Sutton, have electorates around the national median of 60,000. With the addition of Devonport (48,000) that amounts to 20 wards and a total of 170 ballot boxes.

This is what happened at Plymouth last night. At 10 o'clock, when the polls closed, the number of ballot papers in each box—for both elections—was checked against the presiding officer's figures. That, it was hoped, would take care of the verification.

Next, the ballot papers were



"NOP have you ahead in the recount, but Marplan and MORI have you behind!"

separated into municipal and general elections. The municipal papers were put into a box, sealed and put away.

Then came the count. In Plymouth Guildhall, this involved some 140 people—bank clerks, Post Office workers and council staff. They were watched by scrutineers—"sumpters," said Mr. Watson, "the counters go a bit too quickly for the scrutineers, especially bank staff."

After that, only recounts or disagreements could hamper progress. At 10 o'clock this morning, while the nation pores over the general election figures, Mr. Watson and his staff will be back to start the municipal count.

First Manx distillery since 1867

Financial Times Reporter

THE Manx Finance Board, under powers granted by Tynwald, has issued an order bringing Manx legislation in line with the consolidation of Customs and Excise Acts by the UK.

One important change is the repeal of the Manx Distillation Act of 1867, which banned the establishment of distilleries in the Isle of Man. Now it is planned to start one, probably next month.

Modifications to the UK Acts in most cases only apply to local conditions, such as legal titles. In cases where the amount of fines is not clearly defined, the order lays down specific penalties.

The Manx Treasury pointed out that negotiations with the British Government for the transfer of Customs and Excise control to the Isle of Man continue. When they are completed Tynwald will fix its own rates of duty and VAT, applicable to the Isle of Man.

Brokers observe recovery after winter slowdown

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE UK economy is now clearly recovering after the winter slowdown but the upturn is unlikely to be sustained beyond the summer, according to stockbrokers de Zoete and Bevan.

In its latest monthly economic survey the firm highlights the rising rate of volume growth in retail sales, the renewed fall in unemployment and the rapidly gathering momentum of credit demands.

This view is in line with increasing evidence from industry and survey data showing a brisk upturn in economic activity after the short setback earlier this year.

A similar, though slightly more hedged, view is taken by stockbrokers Capel-Cure Myers. "The major area of uncertainty remains the underlying strength of the economy. The latest evidence is that industrial output is slightly more buoyant than it appeared a short while

ago but still has to be confirmed."

Our view is that output is likely to recover over the coming months but, with international competitive pressures mounting, the rise in manufacturing output during the course of 1979 as a whole is likely to be only modest," forecasts Capel-Cure.

Mr. Michael Hughes, de Zoete's economist, argues that the upturn will not be maintained. He cites the prospect of a higher rate of inflation in the second half of this year than at present which will tend to reduce real income gains.

There is, he claims, already evidence to suggest that the rate of monetary expansion is again rising which implies that the money supply may soon exceed the desired target levels. This will require another tightening of monetary policy and which may be signified by a more restrictive fiscal policy.

Mr. Hughes also argues that the rate of growth of exports will begin to decline as a combination of a reduction in the UK's competitive position and a sharp downturn in world trade takes effect.

de Zoete believes the prospects for world trade over the next 18 months look particularly dismal. This is because the rate of change of world real money supply (after adjusting for inflation) fell dramatically last year. This reduction was due not to a sharp rise in world inflation rates but rather to the tightening of monetary policies in each of the major western economies.

Monetary policies appear to have been tightened further in the opening months of this year and world inflation rates have risen. This suggests that in the absence of any compensating action the downturn in world economic activity now heralded for 1980 may continue into 1981.

A FINANCIAL TIMES SURVEY

WORLD BANKING

The Financial Times proposes to publish a major Survey on World Banking. It will be published in two parts on May 21 and May 29. The editorial synopsis is set out below.

PART 1 — 21 MAY 1979

The Economic Background The search for a more even distribution of economic growth and current account balances. The factors behind the recent high level of world liquidity, the key to the current banking environment. The IMF and its macro-economic impact now that increased resources have been approved. Its function as inspector of world economies. The sharp rise in the price of gold mirroring the problems of the dollar. European Monetary System—the conception, start, and prospects of this new regional monetary system.

Forms of Finance offered by Banks These articles are to describe the basic characteristics of the "product" offered by banks to their customers. Medium-term loans—the mounting advantages to borrowers. Project Finance—how banks join forces to fund large-scale projects. Export Finance—the growth of this business tied to the growth of trade. The issue of

securities for bank customers, the wide choice of currency maturity and coupon facing the borrower.

The Eurocurrency Market The nature, function and growth of the market. Profitability in Eurocurrency lending—an analysis of the risks and rewards currently facing banks. The Eurobond Market—development of this market and its profit potential for banks. The Foreign Exchange Market—the structure, the relationship of market-making banks to brokers, and the continuing role of the dollar as the base currency in many banks' foreign exchange operations.

Country reports and profiles of bankers These articles will describe the chief characteristics and topical developments in the banking business of each country. Each article will be accompanied by two profiles of the central bank chief and the foremost banker in the banking business.

PART 2 — 29 MAY 1979

Changes in the banking business The move towards universal banking with banks increasingly anxious to diversify their activities. The chief developments in the business of banking for the consumer. The rise of the savings banks. Investment banks, merchant banks and consortium banks—what role is left for these specialist institutions as the move towards universal banking continues? Correspondent banking.

The Regulatory Framework International bank regulations—there have been persistent calls for greater degrees of transparency and supervision in the international banking market. U.S. bank regulations—his highly developed system in the biggest banking market affects the development of the international banking business. Accounting conventions—lack of comparable accounting rules makes it very difficult to compare even the largest banks in the world. The role of the Bank for International Settlements in providing a forum where bankers (from Comcon too) can discuss currency intervention and banking supervision.

International Banking Centres These articles are to describe the characteristics and development of the better known banking centres. There is an introduction giving a brief account of the share of the international banking market accounted for by each centre and any broad geographic trends:

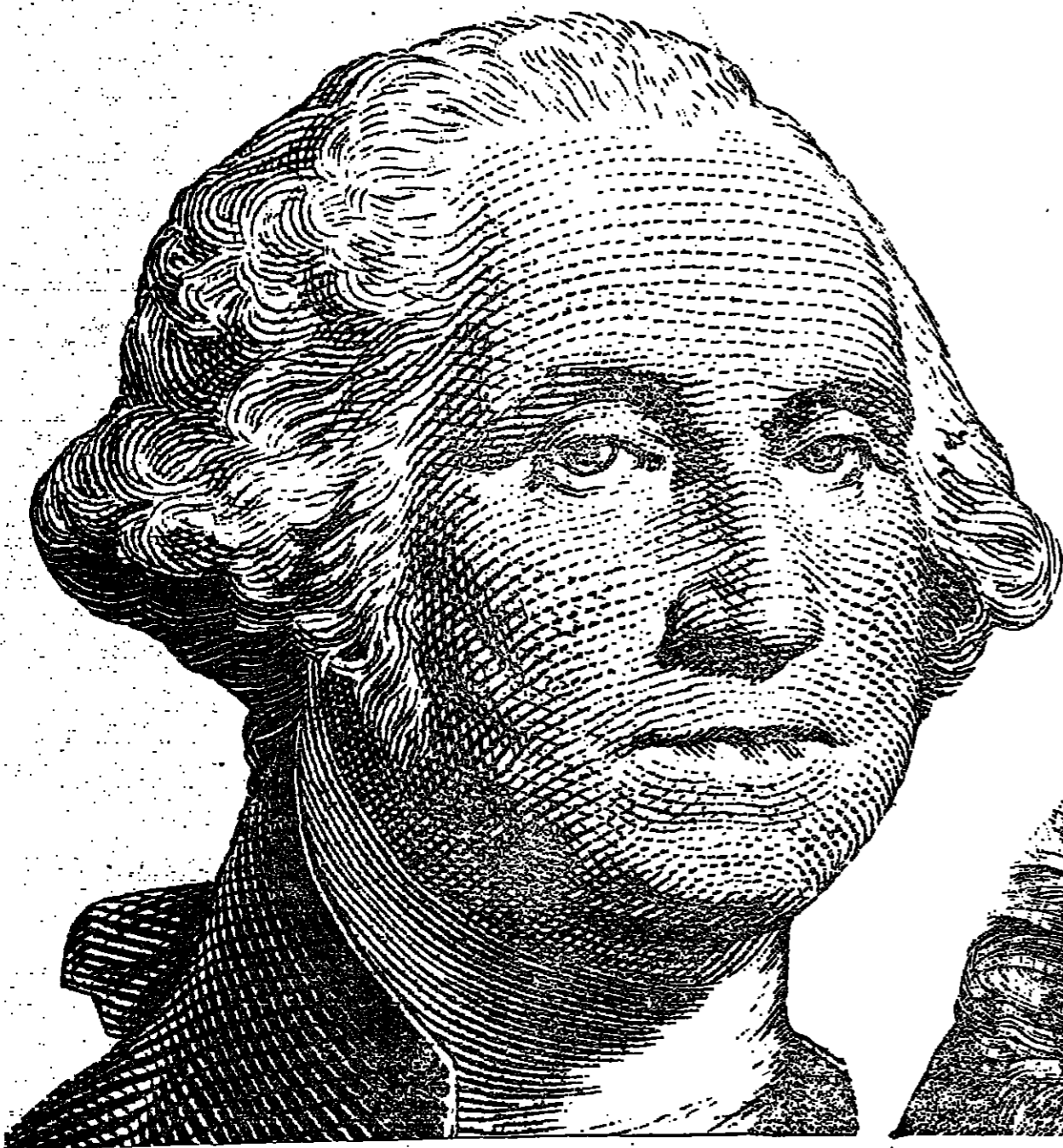
- City of London
- New York
- Zurich
- Frankfurt
- Paris
- Tokyo
- Hong Kong and other Far East centres
- Middle East centres

Country reports and profiles of bankers These articles will describe the chief characteristics and topical developments in the banking business of each country. Each article will be accompanied by two profiles of the central bank chief and the foremost banker in the banking business.

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THE PROPERTY MARKET BY MICHAEL CASSELL

Pension Fund Unit Trust steps into U.S. market

WITH 13 years of experience behind it and a £200m-plus portfolio under its arm, the Pension Fund Property Unit Trust is set to take its first tentative steps into the U.S. property market.

According to Mr. Roy Nightingale, PFFUT secretary, the move is not a response to the fashionable interest now being shown in the U.S. sector but forms a logical progression for a fund determined to improve its geographical spread.

Mr. Nightingale has spent about a year examining prospects for PFFUT in the U.S., not least the tax situation affecting trusts and pension funds and the underlying strength of the commercial and agricultural real estate market.

Although it seems clear that news of the first investment deal is not very far off, Mr. Nightingale is confining himself to making assurances that the fund's first transatlantic moves will be modest. He said: "We intend to do one or two in the water and test the temperature. It is very difficult to find good investment property over there but we believe we are a little more sophisticated than our American counterparts and that we have the edge over many of them in spotting and promoting deals offering a good return."

Somewhat nearer home, the fund, one of four managed by the Property Unit Trusts

Group which acts on behalf of over 750 pension funds and charities, has been increasing its European portfolio.

Within the past few months, it has acquired two prime shop investments in Holland. It paid £750,000 for a property in The Hague, let to Dorothy Perkins, and another £400,000 reversionary investment in Amersfoort near Amsterdam.

The fund is also involved with the Bernard Sunley Investment Trust in a £3m shop and office development in Hanover. Work is under way and almost half the space has been pre-let.

A pioneer among property unit trusts (there are now 24 in the UK), PFFUT was set up in 1969 to enable the smaller pension funds to invest in property on a cooperative basis. Its role remains principally the same, even though some big names like the Gas Board Pension Fund and the West Midlands Local Authority Pension Fund, with a large number of blue-chip company funds, have now become unit holders.

This week, PFFUT announced it had passed the £200m portfolio mark, the first time a property unit trust had done so. The fund now owns 122 properties—with an aggregate cost of £192m and open market value of £176m—and also has over £50m on hand for future investment. Current net yield is some 5 per cent.

Since 1966, the subscription price per unit (exclusive of income) has risen by nearly 80 per cent. At the moment, about a quarter of the fund's UK investments are in agricultural land, a third in offices and the rest divided between industrials and shops.

With predictions in the air that the £1bn invested in property by insurance companies and pension funds is due to rise to £3.5bn by 1984, the fund sees plenty of scope for further growth.

● Lincoln House in High Holborn, W.C.1, has been sold for a figure approaching £3½m to the Merchant Navy Officers Pension Fund, reflecting an initial yield of about 5½ per cent. Freeholders of the building, which comprises 35,000 square feet of offices on seven floors over shops now head leaseholders and St. Bartholomew's Hospital. They were jointly represented by Debenham Tewson and Chimocks and St. Marus Property Corporation, the head leaseholders, while St. Quintin acted on behalf of the fund.

● A RENT of £50,000 per annum exclusive—equating to £13.25 per square foot—is asked for 63, Coleman Street, EC2, which offers 2,740 sq ft of office space.

UK deals in Houston, New York

THE GROWING role of UK agents in the U.S. property market is this week underlined by news of two major office deals on the other side of the Atlantic.

In the heart of downtown Houston, Texas, Eastern Realty Investment, represented by Richard Ellis, has made a forward commitment to buy Ten-Ten Lamar, a 20-storey office tower in the city's commercial and financial centre.

The building will provide 325,000 sq ft of space at rentals ranging from about \$8.50 sq ft to \$9 sq ft.

In New York, Jones Lang Wootton has just completed the largest letting of the year in the city's financial centre, where 130,000 sq ft at 30 Broad Street has gone to Morgan Guaranty Trust at a rental of around \$6.50 a sq ft—somewhat less than it is paying for Morgan House in the City of London.

Only 20,000 sq ft is now left in the 50-storey tower which was acquired earlier this year by J.L.W. for a joint partnership venture between the William Kaufman Organisation and Brina Incorporated.

J.L.W. has also advised the partnership in the purchase of two adjoining Broad Street properties and a decision on whether to refurbish or rebuild will be made soon.

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On MONDAY, the 31st day of MAY, 1979, AT TWO O'CLOCK—IN ONE LOT (UNLESS PREVIOUSLY SOLD BY PRIVATE TREATY).

This historic document found in the archives of London estate agents Elliott Son and Boyton, provides a fascinating glimpse of the Victorian property market just before the turn of the century. An annual rental for a corner site on London's Oxford Street and New Bond Street of £2,155 would be more than a snip at today's prices.

Since these words were written the area has been developed and the site now forms part of Ravensett House, where the Kuwait Oil Company holds a sub-lease on four stories of offices. It is seeking to let one of these floors of 4,700 sq. ft. at a rental of about £65,000 a year.

Taylor Woodrow presses eastward

HOW MUCH more development can the City take before something gives and the definition of an "acceptable" location for offices has to be reviewed?

Just a brisk walk from London Bridge, Taylor Woodrow is pressing ahead with the latest phase of an ambitious £80m redevelopment scheme which in some respects gives an idea of what could be done east of the Square Mile.

While the seemingly endless debate on the future of London's Docklands goes on, work has started on the £20m-plus second phase of the world trade centre building which is due for completion in 1981 and which will put another 220,000 sq ft of space on the market.

The revival of St. Katharine's Dock, purchased from the Port of London Authority by the GLC in the late 1960s and leased to Taylor Woodrow, has been far from easy. But there is no doubt that it has generated new interest in an area which, in spite of its proximity to the City, has never been seriously considered as an overspill area.

The attraction of the Taylor Woodrow development may well ensure its overall success, but there are signs that interest is perking up in the somewhat less appealing area beyond St. Katharine's ancient walls.

Last autumn, Overseas Containers won planning permission for a major office development on the City border and Carron Investments obtained the go-ahead for an office and apartment complex on a Thameside site adjacent to St. Katharine's. Insurance brokers J. H. Minet have recently seen the completion of new headquarters close to the docks complex and others preparing to take new space to the east of the City include News International, which is to develop 13 acres of the former docks, Sedgwick Forber and the National Westminster Bank.

Future progress will depend to a large extent on the co-operation of Tower Hamlets council, which has been cautious in its approach to the area's revival but which is only too well aware that St. Katharine's alone now contributes more in rates (£1.25m a year) than the PLA ever did for its entire holding within the borough.

Within St. Katharine's, which finds it has become as much a tourist attraction as an international trading centre, the top floor of the existing world trade centre building has just been vacated by the PLA and all 17,400 sq ft is on the market for around £13 per sq ft. A further 3,550 sq ft in the Frey House—the dock's centrepiece—is also vacant at around the same price.

No space in the second phase of the world trade centre building—still two years away from completion—has been pre-let.

● COMPASS SECURITIES has let the 2nd-5th floors at 42-44, Grosvenor Gardens to Standard Commercial Tobacco Services. Rent for the 3,000 sq ft of refurbished space was close to £100,000 per annum. Michael Laurie acted for Standard Commercial and Diamond and Co. with joint agents Robert Cutts represented Compass.

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UK NEWS

Lloyds Bank man in currency probe

BY CHRISTINE MOIR
A MAJOR Treasury investigation into alleged breaches of exchange-control regulations has widened to include an official of Lloyds Bank.

The bank confirmed yesterday that an official at its Lancing, Sussex branch, has been suspended pending an investigation into irregularities concerning exchange controls.

The Treasury confirmed that its inquiries at the branch were connected with investigations into the dollar premium dealings of three men all now believed to have left the country.

Appeal Court split by Grundy plea

BY JOHN ELLIOTT, INDUSTRIAL EDITOR
AN APPEAL COURT judge yesterday said that the National Enterprise Board's Anglo-American computer peripherals deal, which has been challenged in the courts by Grundy (Teddington), would "go up in smoke" without more capital than the £10.5m to be provided by the UK Government and the NEB.

Pym battle to demolish old home

Financial Times Reporter
ATTEMPTS are being made to prevent Mr. Francis Pym, Conservative spokesman on foreign affairs, from demolishing his ancestral home in Bedfordshire.

Mr. Pym has applied for consent from Bedfordshire District Council to pull down Hasells Hall, near Sandy, a 17th-century building with exceptional Georgian facades in grounds laid out by the designer Humphrey Repton.

Home and export machine tool orders go up

BY MAURICE SAMUELSON
THE MACHINE tool industry's home and export orders rose considerably in the final quarter of 1978, according to seasonally adjusted figures released by the Industry Department.

Company liquidations up slightly in first quarter

BY TIM DICKSON
MORE THAN 1,200 company liquidations were recorded in the first three months of this year, slightly more than in the final quarter of 1978.

British paper and board production falls by 5%

BY MAX WILKINSON
PRODUCTION of paper and board in the UK fell nearly 5 per cent in the first two months of the year compared with figures for the same period of 1978.

Funds invested in UK head table

BY EAMONN FINGLETON
FUNDS investing in British shares dominate the list of best performing unit trusts for the year according to Planned Savings magazine.

Wytch Farm oil field starts production at 1,000 barrels a day

BY KEVIN DONE, ENERGY CORRESPONDENT
OIL PRODUCTION has started from the UK's largest onshore oil field, Wytch Farm, in Dorset, and British Petroleum. Output is about 1,000 barrels a day and this is expected to rise to about 4,000 b/d early next year.

A second discovery, made two years ago at a greater depth, could boost ultimate production to 16,000 to 20,000 barrels a day, and put the field on a par with some of the smaller North Sea finds, such as the Argyll Field.

Pull out of Ulster, Colley urges

BY STEWART DALBY IN BELFAST
MR. GEORGE COLLEY, Deputy Prime Minister and Finance Minister of Ireland, yesterday called on Britain to withdraw from Ulster.

The outright demand for withdrawal is the strongest statement made by any Irish cabinet minister since the cabinet meeting in the aftermath of the 1978 election.

LABOUR

Building unions may spurn pay offer for 700,000

BY NICK GARNETT, LABOUR STAFF
THE UNION side of the building and civil engineering industry seems likely to reject pay proposals for 700,000 workers which employers have said are their final offer.

Key miners' union post for Bell

By Our Labour Correspondent
MR. TREVOR BELL, head of the industrial relations department at the National Union of Mineworkers, has been elected to lead COSA, the union's colliery officials and staff section.

Top civil servants clear way for action

BY PHILIP BASSETT, LABOUR STAFF
SENIOR civil servants yesterday cleared the way for further industrial action after their unprecedented decision to join a one-day stoppage in the Civil Service pay dispute which was settled yesterday.

Hospital pay warning to new government

THE FIRST trade-union evidence to the Clegg Commission inquiry into hospital workers and ambulance drivers' pay was introduced yesterday with a warning that whichever Government wins the election, it will be expected to honour the inquiry's findings.

NEWS ANALYSIS - DISRUPTION IN SCHOOLS

Teachers' anger rises

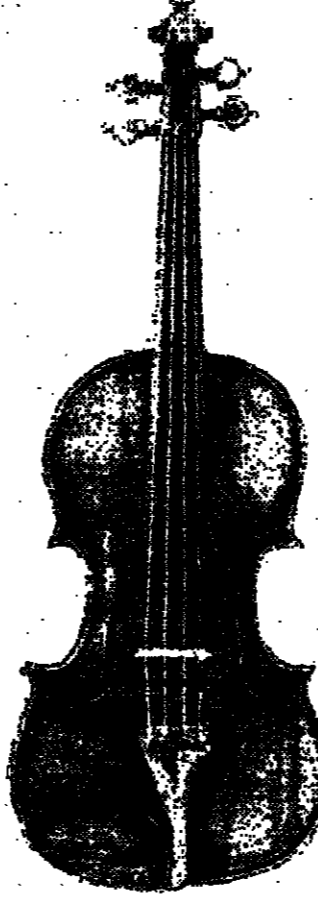
BY MICHAEL DIXON, EDUCATION CORRESPONDENT
WHATEVER the election outcome, the disruption of state schools in England and Wales looks certain to continue for at least a fortnight.

Stradivarius fetches world record £145,000

A world auction record price for a violin was set at Sotheby's yesterday when a private continental collector paid £145,000 for a Stradivarius once owned and played by two great violinists: Fritz Kreisler and Bronislaw Huberman.

SALEROOM

BY ANTHONY THORNCROFT
carry an additional 10 per cent buyer's premium but since January the premium is subject to VAT so an extra 0.8 per cent is added to the hammer price.



The £145,000 Stradivarius

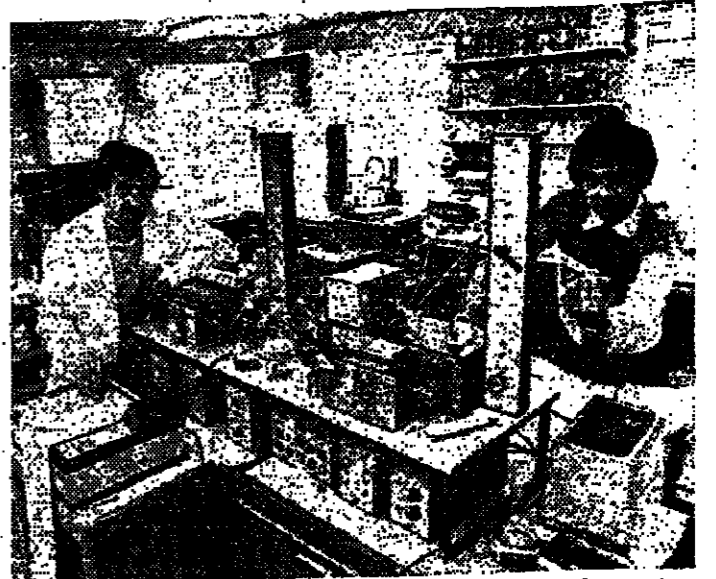
reference, the biggest union and the other four associations represented are in favour. So are the 25 representatives of the local education authority employers who sit in the employers' panel of the negotiating committee.

Advertisement for Kenning Contract Hire, featuring the text 'Before you settle for vehicle leasing, read this.' and 'Everyone knows the advantages of leasing. Tax relief. Capital freed for investment. And so on.'

612 THE MANAGEMENT PAGE

Nicholas Leslie reports on Simbec Research, winner of the controversial British end of the European Small Business Award

The hazards and rewards of competitions



Co-owners of Simbec Research, Dr. Mansel Aylward (left) and Mr. Jeff Maddock, in their laboratory near Merthyr Tydfil, in Wales.

WHEN IS an award not an award? When there is no cash prize, according to critics of the European Company of the Year Award. The British part of the competition reached a climax on Wednesday, with the BBC's broadcast of the UK final, at which Simbec Research (described in the article below) emerged as the winner.

Among critics of the nature of the award were a few of the competitors themselves. They complained that there was no cash prize, merely the chance of being offered around £100,000 of capital and loan on commercial terms.

The Union of Independent Companies one of several small firms' associations, has said it will complain to the Confederation of British Industry, which supported the award. Mr. Tom Lyon, former chairman of the CBI's smaller firms council, was one of the competition's three judges.

There have been complaints that Development Capital, the investment company which

made the offers of capital to some of the competitors, was using the competition for its commercial benefit, with the aid of the BBC's Money Programme.

Quite apart from these issues, it would be a pity if criticism diverted attention from the achievements of the finalists who were featured in the Money Programme. Simbec Research is an exciting company, founded upon the kind of dedication that is shown all too infrequently, and which capitalises upon the type of expertise for which Britain still has a worldwide reputation.

The basic concept of a competition to both spotlight and encourage small companies—and for the BBC's part that was the general objective—must surely be a laudable one. Television in general has been concerned with itself increasingly with industry in the past couple of years. Industry has traditionally been sceptical about the quality of television coverage but even some of those critics agree that the standard has been getting better, and that headway is probably being made in raising the general level of consciousness about industry.

Then there is the critics' question of whether there should have been a tie-up between the BBC and Development Capital, given that this clearly provides the finance company with commercial exposure and makes it privy to the competition, to a large number of commercial ideas and to the innermost "secrets" of some competitors.

In principle, there should be no objection. If more is to be learnt about industry through television, then companies are going to be given publicity and those who provide the money will also come under the spotlight. What has probably grated in this instance is that Development Capital does not appear to have shown quite the element of altruism which might have been expected.

As to getting an insight into the commercial secrets of companies, well, of course this will happen. But so will it in any competition which is similarly sponsored, and there are now quite a few (though with cash prizes). In any case, potential competitors are, of course, able to decide for themselves whether

or not they are prepared to bare all.

Inside information is required if judges are to make any assessment of competitors, though perhaps the competition organisers would have been wise to have more than three judges (one of whom was Hugh Armstrong, managing director of Development Capital). In France and Germany, where similar competitions are being run prior to a grand European final next month, there are seven and eight judges respectively, including in each case Hugh Armstrong's equivalent, the managing director of the financing sponsor.

Criticism

Criticism of Development Capital's financing terms is harder to assess. Certainly they look tough, and would undoubtedly surprise any company owner who, until that point, had exclusively used bank overdraft facilities to finance his business. But the critics' reaction was not necessarily

against all the individual components of the terms, but mainly the profit sharing and Board representation. It was also against the very number of components in the package, which seemed overwhelming.

Hugh Armstrong is a great seeker of publicity for small businesses, and his company's self-interest is undoubtedly a factor. He is also, beneath an amiable exterior, very tough and essentially a businessman rather than a financier, which makes his business different from other financing institutions—a fact he does not deny.

But to his credit he has pushed the small business cause hard — perhaps too hard at times, given the limited number of investments his company is geared to make each year. It is an occupational hazard for seekers of publicity that they will at times hit a wrong note — at least in some people's minds — and have to pay the price.

For all this, it would be a pity if company competitions

Runners-up

The two runners-up — Greaseaters (which makes and sells equipment for cleaning engine parts and tools) and Hockenhill and Hayes (which makes and markets specialised turkey products) — are also founded upon ideas which seem to have every chance of success. Nevertheless, the BBC seems

The real prize within the winner's grasp

LESS THAN a year ago, Dr. Mansel Aylward was not completely aware of the exact financial position of his company, Simbec Research. He knew that he was heavily committed personally but he could not give at short notice an accurate picture of, for example, how much cash he had in his company at any given time.

Today, things are very different. Dr. Aylward does know the answers to these questions. That he does not doubt helped him to become the winner this week of a competition to find a small business Company of the Year.

Transformation

Something of a transformation has taken place at Simbec Research in the last six months — a change which probably every small company has to go through if it is to develop from a modest concern providing a living for a handful of people into one with every prospect of fairly substantial expansion, in terms both of its business and of the numbers of people it employs.

Together with his co-director and co-owner of Simbec, Mr. Jeff Maddock, Dr. Aylward now has a clear idea of the company's expected growth path over the next few years, how

many employees he will need, what sort of laboratory facilities are required and, of utmost importance, where he has a good chance of getting the money to fund this growth.

The irony is that, while it was a pressing need for funds which motivated him to seek the Company of the Year Award, Dr. Aylward does not now feel under quite so much pressure, and it is quite probable that he will continue to reject the terms of the financial package offered by Development Capital, the co-sponsors of the competition with BBC TV. This is because, even before his screen appearance, he had discovered several alternative sources of funds which may turn out to be more attractive.

Simbec (the name derives from Dr. Aylward's two children, Simon and Rebecca) has been established as a company only since late 1978, but in a way its origins go back to the 1960s and Dr. Aylward's entry into medicine.

He qualified at the University of London and was subsequently involved in academic research there. But in 1968 he returned

to his home town, Merthyr Tydfil, in the Welsh valleys, to go into general practice because, with a family, he felt this was a financially necessary move.

But he continued to do research in his spare time, concentrating on rheumatoid diseases. A conviction that the problem of these diseases lay in bio-chemical abnormalities forced him to look for a bio-chemist. A friend referred him to Jeff Maddock, at that time principal bio-chemist at the Singleton Hospital, in Swansea.

Their subsequent research led to development, among other things, of methods of measuring disease activity. But grants from industry and elsewhere were uncertain and fairly short term. Aylward decided that the way to continue their research would be to establish a commercial laboratory, doing contract work for pharmaceutical companies. Profits from the business would fund their academic research.

It was then he took a gamble. He gave up being a GP and, living on savings, set out to earn as much money as he could by writing and lecturing,

particularly in the U.S. He eventually raised £7,000 in early 1978, set up a laboratory, subsequently raising more money on his house to lease more equipment. He also did a tour of Europe, with his wife and family, to make contacts in the medical and drug manufacturing worlds.

Dr. Aylward set up his laboratory at the bottom of his garden (a useful distance away from his house, given that he was working up to 18 hours a day, with his wife, Angela, looking after most of the administration). But while business improved, he still had the feeling that "while we could manage, we were not really secure." There were also persistent problems with cash flow.

Step forward

It was at this stage that Aylward decided his research activities would either have to fold or take a big step forward. He chose the latter course and raised a second mortgage on his house to help finance expansion. Jeff Maddock also raised money on a second mortgage and

joined Aylward full time in September 1976. It was at this point that Simbec was formed, with Aylward and his wife owning just over 50 per cent of the equity, and Maddock and his wife the balance. Jointly they raised £18,000.

The money soon gets swallowed up. Some laboratory items cost more than £1,000, and Aylward insists on buying the best. It is essential to do so, he says, because it is only the best that is capable of being adapted as time goes by. So it makes economic sense.

By the autumn of 1977 "we could see our gamble was likely to pay off," says Aylward. They reckoned that, because of greater legislation and regulations governing drugs, an individual drug company would find it a burden to provide all the data required. "So we had entered a market which we reckon is only now beginning to grow," he says.

Aylward maintains that the breadth of his company's base is unusual. Instead of, for example, merely doing clinical tests of drugs on animals prior to a drug eventually going on the market Simbec also comes into research earlier on. It will analyse and test a substance to show whether it has any medical potential and is therefore worth being taken further by the drug company involved. Simbec also does analyses on what sort of dosages of drugs

should be given to human beings. In effect, it will do all the work required up to the point of a drug company seeking a products licence.

To do this Simbec now employs over 20 people, embracing clinicians, bio-chemists, physiologists and chemists. About 85 to 90 per cent of its business is overseas in such countries as Denmark, France, Italy, Germany, Japan and the U.S. In the first full year's trading, 1976-77 turnover was £120,000, and for the 12 months to September 1978 it was £144,000. This year the forecast is for £320,000.

This growth has left Simbec extremely pressed for space in its bottom-of-the-garden laboratory. It now has plans for a new laboratory, about a mile away, covering over 7,000 sq ft, contracted with its existing premises of just over 2,000 sq ft.

It was partly a realisation of the type of extension that was necessary which led Aylward to bring in Brian Hallisey as business manager at the beginning of the year. Hallisey is a fact knows the company rather well since he is an old school friend of Aylward's and was the person who put him on to the Company of the Year competition. But that is not the reason for his appointment. He has the background Aylward was seeking, being not only an accountant, but having worked both in industry and the National Health Service.

Hallisey's arrival set a number of wheels in motion, including simple, but nonetheless essential, things like "getting the invoices sent out." A side effect of entering the competition was that Hallisey speeded up his preparation of a five-year sales and profits forecast, the achievement of which is dependent upon getting sufficient funds to finance the growth. "So we needed to look for money," he says.

Until that point financing, other than that put in by Aylward and Maddock, had been generally by bank overdraft. But Hallisey's quest for other forms of money has opened up a whole new range of opportunities hitherto unrealised by the company.

He discovered, for example, that the company could get interest relief on term loans through the Welsh Office, that the discretionary grants are available through the Department of Industry.

"And the DoI — sometimes criticised for not imparting all the information it might — pointed out to Simbec that the company is eligible to apply for a facility from the European Investment Bank on favourable interest rates.

Not only that but, through conversations with Simbec's solicitors, Hallisey discovered that Simbec could even try for

They may also benefit from the discipline of having to make a presentation to judges — often requiring not only an outline of their business, but also its objectives, its expected sales and profits and cash flow over a three to five year period, as well as its capital finance requirements.

Another innovation since Hallisey's arrival is the production of management information which shows on a monthly basis more or less what the company's general position is. This has not yet reached the stage of being full management accounts, but he is working towards that.

Entering the competition has also made things easier for Simbec with its bankers, Barclays, which, says Aylward, now seems to be more sympathetic to the company's needs and has increased its overdraft facilities.

Growth quest

Aylward's quest for business and growth is by no means vague — his current target is that in three to four years' time he will employ 45 people; that may in any case be a necessary level in order to consolidate the business.

Nor is he really after making a personal fortune. Though he and Maddock are looking for a "reasonable" standard of living, their search for profit is more to fund their own academic research into rheumatoid diseases and depressive illnesses. They have continued their research in these areas right from the beginnings of the company and, though, it may sound a little ironic, one gets the impression that their own personal "fortune" would be a breakthrough in the treatment or even cure of these two illnesses.

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Why I decided to go fishing

By JOHN CHERRINGTON

AND NOW, asked my wife the other day, are you going to vote Thursday? A good question...

Incompetence

I had, as I saw it, three alternatives in my constituency. Four, if you count abstention...

Coalition

On inflation, both parties have to take the blame. High interest rates are inflationary of themselves...

A squeeze of the Tom

By EDWARD OWEN

GUERNSEY

Guernsey growers began to desert coal for oil in the 1950s. But many agree with Mr. Dorey that they could be back to coal within 20 years...

It also looked as if legislation might be brought in to control the introduction of new types of tomato plant...



Packing tomatoes at Kenilworth Vineries, the island's largest single producer.

Olympios preferred for Jockey Club stakes

ALTHOUGH THIS afternoon's Jockey Club Stakes may not conform to a mile-and-a-half performer of quite the high calibre...

RACING

Wild Oats, a lightly-raced four-year-old who scored on the second of his three appearances last term, will clearly strip as fit as any in view of the expense...

One in a Million duly retained her unbeaten record in yesterday's 1,000 Guineas, but many racegoers were left wondering about the exact use of the form...

TV Radio section listing various television and radio programs including 'The Romance Curlett Special', 'The News', and 'The Evening News'.

F.T. CROSSWORD PUZZLE No. 3963 grid with clues for 1 across and 1 down.

Radio Wavelengths section listing various radio stations like BBC Radio London, Capital Radio, and various regional stations.

RADIO 1 section listing programs and times for various radio stations including BBC Radio London, Capital Radio, and regional stations.

RADIO 2 section listing programs and times for various radio stations including BBC Radio London, Capital Radio, and regional stations.

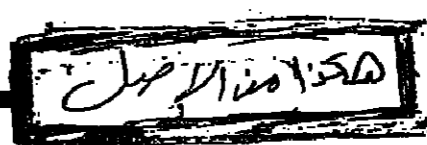
ENTERTAINMENT GUIDE

Large entertainment guide listing theatres, operas, and other events with details on showtimes and locations.

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FINANCIAL TIMES SURVEY

Friday May 4, 1979



Steel Stockholding

The steel stockholding scene in Britain has been marked in the past year by a series of company closures, mergers and takeovers. Although the steel trade internationally is now improving at a reasonable rate, most stockholders forecast little or no growth in the total British business available to them in the coming year.

Engineering orders on hand 30% below 1973 peak

BY KENNETH GOODING, INDUSTRIAL CORRESPONDENT
The steel industry in Britain is facing a bleak future, according to a survey by the British Iron and Steel Federation. It says that engineering orders on hand are 30% below the 1973 peak, and that the industry is likely to face a further decline in the coming year.

U.K. engineering companies come up against the facts of life

BY KENNETH GOODING
A BRITISH engineering company is likely to face a bleak future, according to a survey by the British Iron and Steel Federation. It says that engineering orders on hand are 30% below the 1973 peak, and that the industry is likely to face a further decline in the coming year.

IMPORTS OF PROCESS PLANT

| Description | Value (£'000) | Destination | Supplier |
|-------------|---------------|-------------|----------|
| Reactors | 350 | Switzerland | Japan |
| Tanks | 620 | Holland | Holland |
| Chimneys | 130 | France | France |
| Towers | 350 | Italy | Italy |
| Reactors | 510 | Germany | Germany |
| Vessel | 2300 | France | France |

Healey pessimistic on pay pact with TUC

BY KENNETH GOODING
The Chancellor of the Exchequer, James Callaghan, is pessimistic about the prospects for a pay agreement between the Government and the Trades Union Congress (TUC). He says that the Government is looking for a 5% increase in the coming year, but that the TUC is demanding a 10% increase.

West German steel strike shuts the profit centres

THE FIRST strike in the West German steel industry for 10 years has shut down the profit centres of the industry. The strike is being led by the IG Metall union, and is expected to last for several weeks.

Builders fear bankruptcies

Builders are fearing a wave of bankruptcies in the coming year, as a result of the high interest rates and the slow pace of construction. Many building companies are struggling to meet their obligations.

BANK OF ENGLAND BULLETIN

Slow economic growth this year

THE BANK OF ENGLAND predicts that economic growth in the U.K. will be slow this year, due to the high interest rates and the slow pace of investment. The Bank expects a 2% increase in output over the year.

Mergers likely among steel stockholders

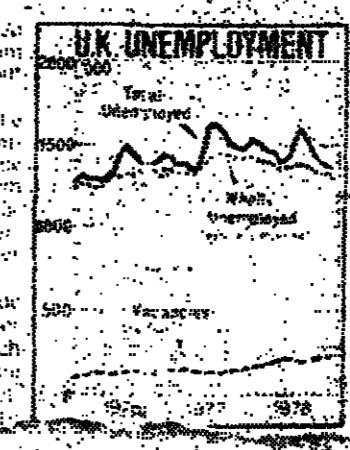
THE CONTINUING lack of demand for steel is likely to lead to a wave of mergers among steel stockholders. Many companies are struggling to survive, and are looking for ways to reduce costs and improve efficiency.

World stockholding industry could collapse like a pack of cards

THE WORLD stockholding industry is in a state of crisis, and could collapse like a pack of cards. Many companies are facing severe financial difficulties, and are looking for ways to raise capital and improve their financial position.

Jobless figures rise sharply again as vacancies fall

BY PETER RIDDELL, ECONOMICS CORRESPONDENT
Unemployment increased sharply again in the month to mid-February. This was partly because of the severe weather, but a drop in underlying level of labour market activity is suggested by the first significant fall in notified vacancies since last summer.



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STEEL STOCKHOLDING III

European producers are more hopeful

IT WOULD be rash to predict that a world boom in steel is on the way. But in many countries the steelmakers are they have moved out of the period of recession and how strong the market appears to look for the foreseeable future.

Europe has been one of the territories slowest to respond. The problems of surplus capacity and old plant coupled with no real upsurge in demand in the heavy steel-using industries continue to make life difficult for the European steelmakers. All those problems are being felt in a particularly acute form in Britain. But many of the European steelmakers have begun operating profitably once again during recent months. And even the biggest loss-makers—British Steel and Italsider—are hopeful of greatly reducing their losses in the coming year. British Steel and the members of the British Independent Steel Producers' Association together enjoyed their best month's production for a year last month.

Healthier

Mr. Gordon Sambrook, the commercial director of British Steel, says the corporation's order books are looking healthier for the next six months period than they have for some time.

One reason suggested by British Steel is that the stockholders are now regaining confidence and are starting to build up steel stocks which were run down to low levels last year during the worst period of the crisis in demand.

Mr. Sambrook calls the improvement "fragile." It could easily be upset, he argues, if customers switch orders more actively from now on between producers in order to seek temporary advantage. The main encouragement he is drawing from the figures is that customers are starting to drift back to British Steel despite the fact that there is little overall improvement in the level of steel usage in industry.

Transport difficulties experienced during recent months—caused by bad weather, and road

and rail disputes—caused considerable disruption to steel production and deliveries. The backlog has still not been made up and there is no doubt that the present brisk demand for steel in Britain is partly due to the necessity to replenish abnormally low stocks.

The challenge to British steelmakers in the months ahead, if order books continue to lengthen and stockholders get well into the groove of a stocking cycle, will be to hold off bigger steel imports.

Already about half the sheet steel sold in Britain is from foreign producers. British Steel must work to supply any increase in volume of orders and to hold off the import competition. Only by seizing the advantage of a new wave of stocking on the home market can the corporation hope to be able to reduce its losses in the current year from the previous level of more than £350m.

A closer association between British Steel and the stockholders is the surest way for the corporation to capture the lion's share of an upward trend in orders for itself rather than surrender those new orders to overseas competitors.

In the heavier end of the steel trade real signs of a recovery in demand are still few and far between. The heavy engineering industry remains depressed. Until there are new orders both at home and abroad the demand for constructional steel will continue to fall far short of Britain's capacity to produce.

Investment

The cut-back in the British Steel investment plans which were made last year by the Government reduced the total projected investment programme by £2bn. Events soon proved that the cuts were sensible and will result in a modern industry in the 1980s of a size to be reasonably matched with markets.

But the slashing of the programme can also be seen as a heavy blow to the British steel plant construction industry, and in

turn, to the hopes of steelmakers to supply steel for a variety of works projects. There has been no spate of new construction projects yet sufficient to replace the lost construction business caused by the steel programme cuts.

Although recession has hit a great many steelmakers during the last few years it is still a fact that the total world steel production of 712m tonnes last year was an all-time record.

While the older steel-making and steel-using nations have been suffering the developing countries with new steel industries have been doing very well indeed.

Forecasts

According to forecasts by the United Nations Industrial Development Organisation (UNIDO), the developing nations will achieve a market share of the world steel business within the next ten years comparable to the shares of the present big producers—Europe, America, and the Japanese. Thus, a new factor in world steelmaking is rapidly changing the traditional calculations about production and marketing.

The steel producers of the developing nations are, on average, expanding at a rate of more than 10 per cent a year. Brazil is already a major producer, for instance, with more than 12m tonnes a year output.

Brazil's plans for steelmaking are nothing if not ambitious. That nation intends to be making more than 30m tonnes a year by 1988. And a substantial proportion of that steel will have to be sold in export markets.

Almost as impressive figures can be quoted for other big developing nations in the steelmaking race including Mexico, India, and South Korea.

Things are more difficult nearer home, however. A series of forecasts from European steelmaking nations made recently sums up market prospects in the European area:

● Britain: Little or no improvement in steel demand during 1979.

● France: Perhaps a small increase in demand of several hundred thousand tonnes during the year.

● W. Germany: An improvement of about 1m tonnes in steel consumption expected to raise consumption to about 36m tonnes.

● Italy: Some improvement in economic activity enough to raise steel demand to 21m tonnes—a 1m tonne improvement.

● Holland: A small decline in consumption.

● Sweden: A modest recovery in demand of perhaps 400,000 tonnes.

● Belgium-Luxembourg: Static demand for steel at about 4m tonnes for the year 1979.

The imperable now is how fast and by how much European steel demand will recover during the next three or four years. And which producers will benefit from additional business?

Threat

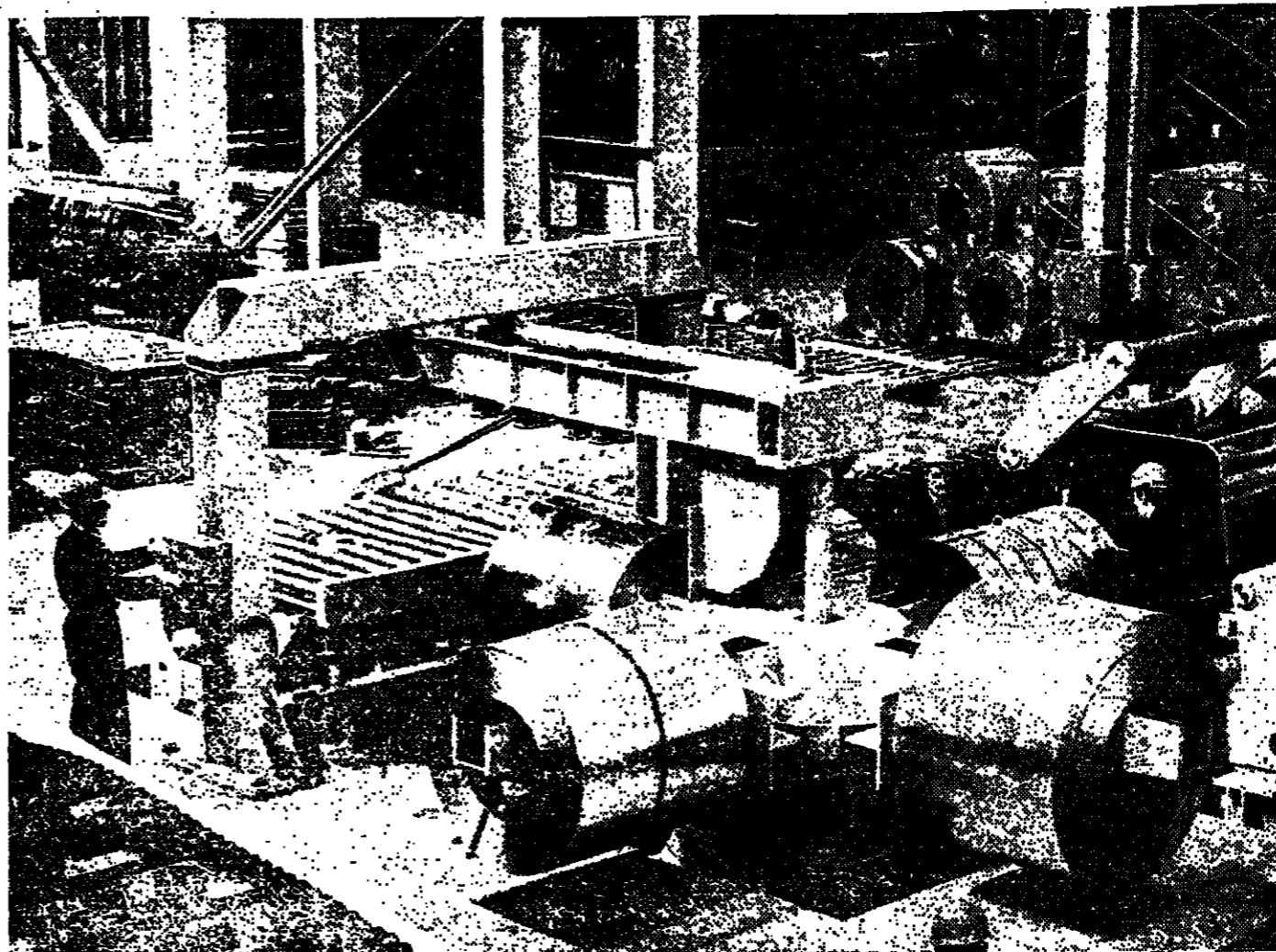
Clearly there will be a growing threat in European markets from developing nation steelmakers. The Davignon trade restraints have artificially reduced competition from imports for many months now. But they cannot remain in force for more than a limited period. They are a response to a crisis rather than a permanent feature of world steel trading.

In Britain steel production in 1978 was 0.5 per cent below the 1977 figure. British Steel made only 18.7 tonnes of liquid steel—its smallest annual output since nationalisation.

There should be a small BSC recovery during 1979-80. Meanwhile, the private sector British steelmakers are generally profitable.

There are clear advantages in closer future co-operation between British steelmakers and British stockholders serving the home market. But it will not be possible for anyone in the British steel market to ignore the wider trends on the international steel scene.

Roy Hodson



The recoiler, four-arm intermediate storage capstan—total storage capacity 60 tonnes in up to 150 slit-coils—and the pull-off station and down-ender on the heavy-duty slitting line at the sheet steel service centre of H. E. Samson at Colnbrook, on the western outskirts of London

Flat rolled products

CONTINUED FROM PREVIOUS PAGE

Stockholders (NASS) have also played a determining role in helping to bring order to the pricing structure and to provide a breathing space in which more secure foundations can be sought. Those who have survived less-mauled than others have come through as testing a time as managements are likely to encounter in a long day's march.

If there were any illusions that steel stockholding was a matter of keeping close to the customer, they must have been killed stone dead. Loyalty, too, often proves a weak prop when tested with a cheaper price and service has to be well above the call of duty if it is to prevail. This is not to say that customer loyalty has been relegated to a back row place, but in the crisis for survival it does not count for much these days.

If customers drive down prices too far they will inevitably miss out on some of the services now provided and which are increasingly part and parcel of operations as stockholders become more closely integrated into the production line.

Assistance

Nor must the part that BSC has played in helping stockholders out of the economic quicksands be underestimated, even though the State-owned giant is in competition in stockholding through British Steel Services.

Defence of the industry as a whole has been salutary. After an early period of trying to toe the Davignon line and of being out-smarted by less squeamish operators, a warning by BSC

that it was prepared to match price cut for price cut brought a steady influence to the European scene.

Nor has BSSC tried to exercise its muscle other than in the general defence. Some five years ago it gave an undertaking to NASS that its incursions into stockpiling would be limited to not more than 15 per cent in any one sector. Its acquisitions in this field were designed to bring BSC into closer touch with its customers and there is no doubt that this has been beneficial in aligning the mills more closely with demand trends. So far as purchasing goes, BSSC enjoys no better terms than any other customer. For the time being it is an "arm's length" relationship. Whether BSC would ever in the future use stockholding as an integrated activity, perhaps

to get steel to customers at lower prices must remain unanswered.

In the past few years, BSSC acquisitions among the bigger stockholders in the flat rolled sector has given it an estimated 10 to 12 per cent of the market, about half what the leader, GKN Steelstock has won. This is a much greater share than BSSC has in any other sector and it may well be that there will not be many changes over the next two or three years.

British Steel Services—as much as anyone else—needs time to consolidate, and with total consumption unlikely to increase by more than 3 per cent (if that, over the next two years) any further major sallies into the flat rolled sector could undermine BSSC's relationship with the rest of the industry.

Peter Cartwright

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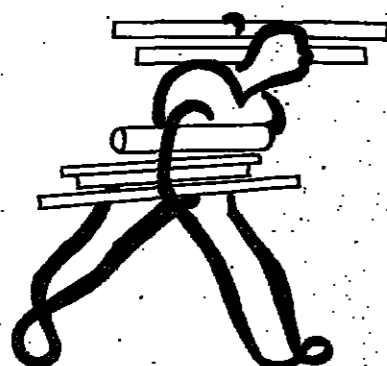
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Pressures on the British market

THE BRITISH market for steel is unlikely to develop very much during the next two years, according to the best forecasts now available to the industry.

Steel stockholders have been used to growth. Many of them were raised on it during the exciting years for the industry between 1950 and 1975 when stockholding forged ahead.

Encouraged by the American steel service centres concept, British companies were willing to adopt new ideas and to do work on steel for their customers. The result was that the stockholders raised their share of the British steel market from 20 per cent to about 35 per cent during that 25-year period.

The prospect of little or no overall growth is therefore profoundly depressing to managers in the stockholding industry.

Recognising the frustrations and pressures of a bleak market, the National Association of Steel Stockholders (NASS) is determined to take a lead in restoring confidence and stability in a badly-shaken industry.

The incoming president of the association is Mr. Norman Richards, chairman of GKN Steelstock, the biggest single company in British stockholding. He and Mr. Richard Rawlins, the association's new director, can be expected to provide energetic direction.

Last year the association took a policy decision, in the wake of the Davignon European Steel plan, that it was desirable for the long-term health of the stockholding industry in Britain to actively support British steel-makers.

Mr. Richards says: "I believe it is in the interests of the British stockholder to buy most of his requirements from domestic sources." NASS policy is likely to centre upon the desirability of member stockholders purchasing at least 70 per cent of their steel

requirements, on average, from British Steel and the independent British steel producers.

If such a policy proves acceptable to most of the membership it will do much to relax tension between the stockholders and the corporation. It will also help Mr. Gordon Sarnbrook, commercial director of British Steel, to the extent of injecting a new element of certainty into British Steel's home commercial prospects.

The real danger is that British stockholders could become disillusioned with quality, supply or pricing, and turn from the corporation to alternative foreign supplies. There are many people concerned with the steel industry who are now working to restore confidence in British sourcing to prevent that happening.

Impact

But imported steel is still having an important impact upon the British market. British Steel now supplies about 54 per cent of the home market's requirements; the private sector has about 21 per cent; and imports are accounting for the remaining 25 per cent of the market.

Some sectors are particularly vulnerable to imports. The three most obvious examples are flat-rolled steel products, stainless steel, and tubes. The market shares won by importers of these types of steel vary considerably week by week, but it is possible to estimate, for instance, that imports recently have been accounting for half of the flat-rolled steel trade.

Stockholders are finding it difficult to resist the pressure from imported flat-rolled products. In that sector of the trade British Steel has temporarily been relegated to a minor share and is not able to give stockholders the price leadership they look for.

As the association seeks to restore market stability it will

be looking to British Steel to help its members in the market place by giving stronger price leadership.

A return to the traditional system whereby Continental steelmakers selling into Britain followed British Steel's prices is sought by a number of the bigger stockholders. But there are other companies whose enthusiasm for untrammelled free trade would make them suspicious of stabilisation moves.

The association's leadership responded to the Davignon crisis last year by attempting to run a system of mandatory prices for nine months. That inflexible—and hard to police—system was replaced by a NASS system of recommended prices based on British Steel prices.

However, the passage of time and the weakness of the international steel market has also eroded the recommended pricing system during the last 12 months. The stockholding industry now finds itself nearer to a free-for-all in prices than at time in the memory of most of its members.

Differences between British Steel and the National Association of Steel Stockholders arise mainly over pricing and the intentions of the corporation over its own role in the stockholding trade. Although these are important matters they should not be over-emphasised—there is much goodwill between the stockholders and the corporation.

As merchant traders the stockholders have to serve their customers well: that is the secret of a good stockholding business. So the stockholders have been pleased to discover that Sir Charles Villiers, chairman of British Steel, whose term has just been extended until late 1980, is campaigning vigorously within the corporation to make it more customer-oriented.

The old tradition that steel companies exist to make steel is dying fast under Sir Charles.

He insists that they are in business to sell steel.

Emphasis upon service to the customer can be expected to be a dominating feature of British steelmaking and trading during the next few years as efforts are made to win back business from imports while still providing the best possible deal.

Stockholders, determined to win new business, will have to invest in expensive capital plant. Such investments will not always be easy to justify before the market picks up, but the companies that intend to weather the recession and stay in the game are already making plans.

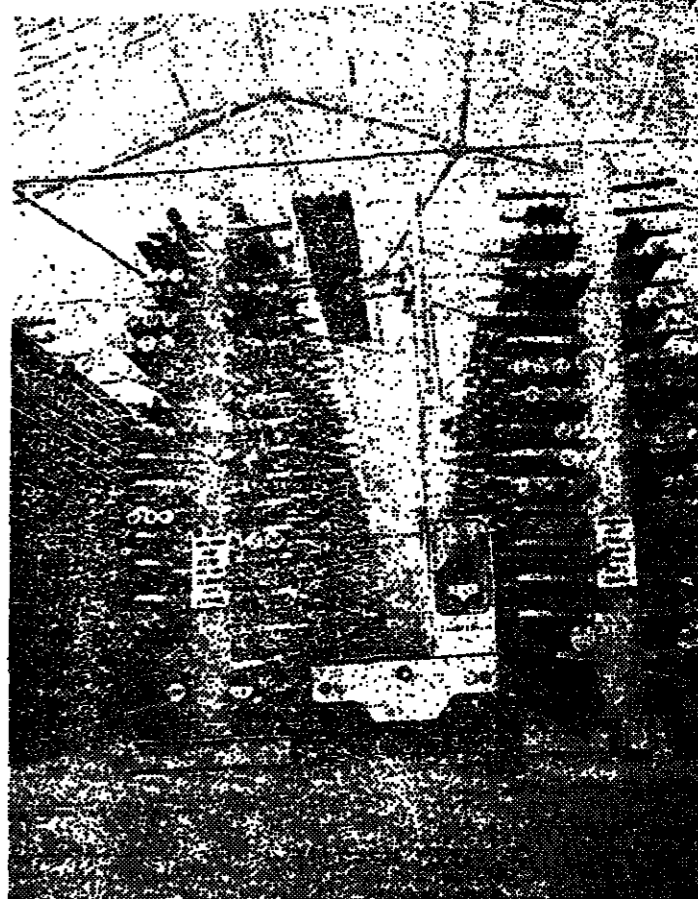
Example

The development by Le Bas Tube in Manchester is a good example. The company is jointly owned by T. I. Steel Tube division and George Fischer, the Swiss engineering group.

To get the best deal from the quantity discounts offered by the steel mills, stockholders must buy economic production batches—which prompts the need for larger and more sophisticated handling facilities at stockholding warehouses. Le Bas Tube has updated its warehousing extensively in the last year to meet the need. The new centre at Trafford Park, Manchester, is purpose-built and the Midlands and the South of England are being covered by other centres in Brierley Hill and London.

Mr. Norman Poole of Le Bas says customers are now looking for tubes—the company's speciality—cut to length rather than buying random lengths for cutting at the factory. "We have convinced many people that we can do a better job cheaper than they can. So now we have a dozen machines working round the clock just cutting tubes."

R.H.



Diversity of handling operations in the stockholding is seen (above) at Hillfoot Steel's warehouse in Sheffield where LancerBoss 400 series sideliftrucks handle stock at highest racking levels. Below, a sheet coil "dolly" at Bore Steel's processing centre at Walsall, West Midlands



Stockholders' ingenuity keeps industry moving

THE WAY in which steel stockholders have kept industry going during the lorry drivers' strike is well illustrated by those serving primarily the construction and allied industries.

Without the buffer stocks they hold there is no doubt that many companies would have had at the very least to go on to short time. As it was, everyone seems to have been kept going with a little ingenuity and a lot of hard work and organisation.

Since many of the bigger customers are engaged in important contracts in the Middle East and elsewhere a disruption of work could have had unpleasant consequences, both immediately and in the longer term.

British Steel Corporation was unable to deliver from the mills, and many stockholders only obtained supplies by diverting or hiring lorries to go and collect the sections, beams and other products they needed.

Typical of the way stockholders came to the rescue was GKN Steelstock, which during the January-February crisis was sending 20 lorries a week to the mills just to collect steel.

Despite this, in a four-week period stocks fell by 30,000 tons, and by around a third over two months for flat-rolled and general steels. With lorries able to bring in only around 300 tons against a call off of 1,000 tons, the drain on popular sizes quickly became acute.

Subsequent troubles among British Rail maintenance engineers in the north-east region, which greatly reduced the number of locos available, has hampered the return to normal, and most stockists are still short of certain products.

This was hardly an unmitigated disaster for those who found themselves with higher stocks than consumption justified, though inevitably it left distortions. When, in the closing months of last year a number of stockholder in the flat-rolled products sector began to go out of business because of over capacity in a stagnant market, it sent shivers of apprehension throughout the stockholding industry and decisively marked the end of an era in which some had come into the business as a profitable diversion and others had tended to regard stock as money, and were unpre-

pared for the windfall losses that followed windfall profits.

This applies particularly to those who have been picturesquely described as "pen and ink" merchants—people who take the orders before ordering the steel (probably from abroad) and are little more than middlemen with little or no equipment.

The elimination, for whatever reasons, of even a small percentage of business—it is probably not much more than 5 per cent in flat-rolled products—has made life just a little easier for the more responsible operators, but there is a long haul yet before investment and demand are more finely balanced.

The heaviest investment is in the flat-rolled products sector, but as many stockholders operate in more than one sector, and some in all recent events have influenced a majority in the industry.

At the root of most of these problems has been prices, and the less scrupulous way those on the periphery of the industry have been operating to their own advantage irrespective of the general good.

By being among the biggest buyers of cut price steels from Spain, Romania, Bulgaria or wherever they have disrupted the price structure and put the whole industry in jeopardy. This has been a European rather than just a UK phenomenon and a trigger for the restructuring of the European steel industry by Viscount Davignon. That the general steels sector has survived

almost intact reflects the underlying strength and expertise of UK stockholders, as well as the relative strength of export oriented construction and allied industries.

In general terms, Britain can boast the most effective stockholding activity in the world, wherever one looks, on the Continent, Australia, or even the U.S. A typical comparison with an American stockholder in the general steels sector would show that in sheer efficiency, in conversion costs the UK is, say, 10 per cent better. The Americans are apt to start with a gross percentage margin on sales of around 10 per cent more than is common in Britain. Both finish up with the same percentage margin before tax.

The Americans are highly competitive, of that there is no question, and they seem much better able to command economic prices. In Europe, prices have been slashed to uneconomic levels, £30 and £40 a ton below domestic prices, with the consequences now being witnessed.

Cheap imports have been responsible for much of the instability injected into the market, as the accompanying figures show. While the year-to-year totals of imports of miscellaneous products show no great change, varying between 24 and 28 per cent over the past four years, they hide significant changes in the rates at which some product ranges have been coming in.

CONTINUED ON NEXT PAGE

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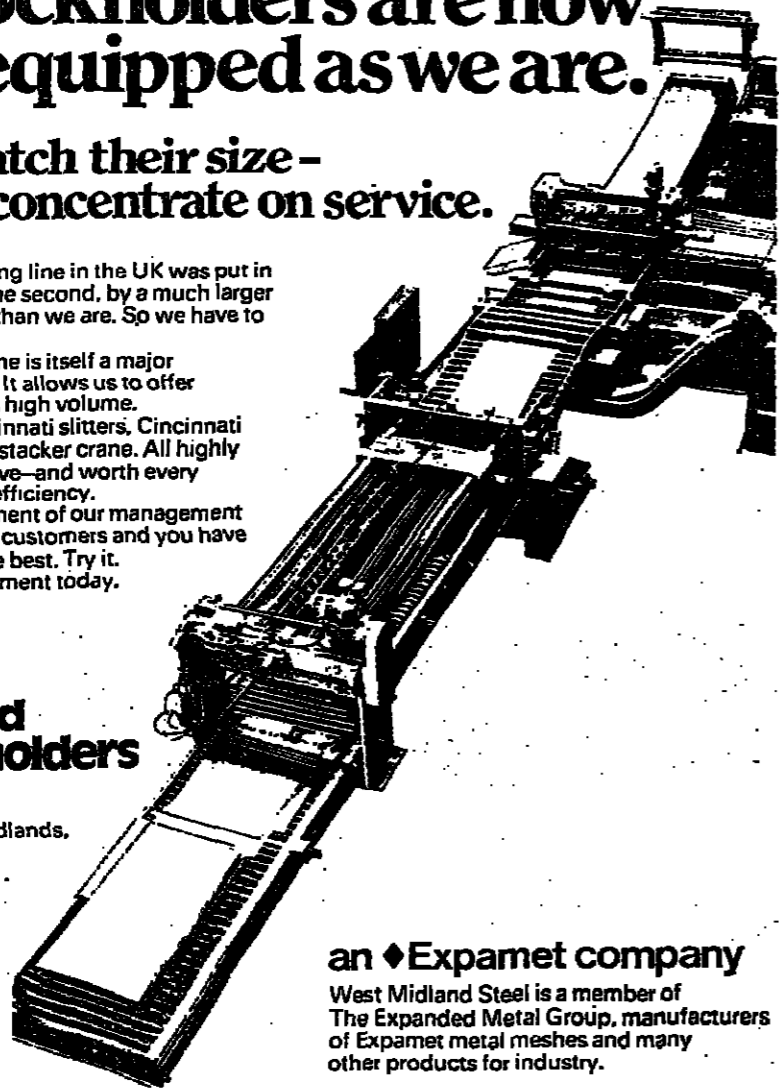
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15

STEEL STOCKHOLDING V

Stainless steel sector remains nervous

THE NERVOUSNESS of the stainless steel sector of the market is reflected in the reply of a spokesman for the BSC Stainless at Sheffield when asked a straightforward question about policy: "This is a very sensitive area and we do not wish to comment."

One of the matters the steel stockholding industry would have been grateful for is an explanation of what the acquisition of Herringshaw Steels (which deals in alloy products) portended. This is the first purchase in the stainless steel sector that British Steel Services Centres, the stockholding division of BSC, has made.

One can only speculate that it will not be the last and that further market shares will be built up as they have been in the flat rolled products sector, in which BSSC has a 10 to 12 per cent slice.

In the stainless sector, it has still a long way to go to reach the 15 per cent ceiling voluntarily agreed with the National Association of Steel Stockholders as being the limit in any sector. But because of the different way the stainless sector is organised anything that upsets the existing balance is bound to send shock waves through the companies affected.

At the opening of the Shepcote complex in Sheffield last July, Mr. Gordon Hill, commercial director, tried to allay fears by stating that "we have no intention of building up our own stockholding operation to the exclusion of everyone else."

Taken at its face value this could mean leaving the private sector with just a few per cent. What Mr. Hill obviously meant to convey, without tying himself down, was that BSC had no intention of grabbing the most lucrative business at the expense of long standing and respectable operators, though obviously it would like control to be more firmly in its hands.

Taking over the Herringshaw Steels strengthens the marketing arm, and there is no question that if BSC is going to realise the potential of Shepcote, and the associated Panteg, South Wales, plants, it needs all the strength it can find either

inside or outside the organisation. It would not be surprising if others, similarly disillusioned about the benefits of stockholding were popped into the bag, despite the understanding with the inner circle of stockholders.

This comprises about half a dozen leading stockholders who have promised to buy 80 per cent of requirements through BSC Stainless, in return for which they receive discounts not available to other stockholders. In addition, they are expected to hold 12,000 tons of sheet and strip and 5,000 tons of plate. The big question is whether these arrangements are going to fit the very different circumstances when BSC Stainless begins to reach its full capacity in the next two or three years.

Capacity

When developments have been completed it will be capable of doubling stainless steel-making capacity, pushing the tonnage up from 100,000 to 220,000 by 1981, if the programme is adhered to. The projects are designed to restore BSC's place in the world hierarchy.

Since the middle 1950s it has dropped from second to eighth place. It is also the intention, by increasing the range and quality, to drive down imports and gear up exports.

While acknowledging that BSC will have the finest and most technologically advanced plant in the world to support its marketing drive, to find homes for double the tonnages in markets that all over the world have lost their appetites is going to require a tremendous all-round effort and a power base from which to exert decisive influence over costs, if not prices. BSC has said that 1980-81 is the break-even year. Much could happen before then.

At the moment, BSC holds about 68 per cent of the home stainless steel market and is aiming at 75 per cent, with some 60 per cent going through steel stockholders and 40 per cent direct to big customers.

One of the biggest customers is the nuclear processing plant at Windscale, to which BSC hopes to sell about 5,000 tons of stainless a year.

The biggest collective demand comes from process plant manufacturers for a wide variety of items from heat exchangers, tanks, tubes, pipes and so forth. It is also an essential material for nuclear power stations, nuclear-powered ships, food processing, medical equipment and vehicle exhaust systems.

It is not easy to pick out fast moving items in a market so generally stagnant, though BSC has spotted one and moved in. This is the last named, exhaust systems for which Myform 409 has been evolved with a life expectation of at least five years. It puts an extra £10 or 50 per cent on the price, but compared with an aluminised mild steel system, lasts twice as long. This is certainly one of the growth areas, especially for exports to America, for instance.

Where catalytic converters have to be fitted to reduce harmful exhaust emissions stainless steel silencers are also required. BSC has a 48 per cent holding in Grundy Auto Products in South Wales, a venture that might provide an interesting pointer for the future.

But where most people—and especially women—come across stainless steel most is at or around the sink. A growing proportion of domestic items, from food mixers to toasters and saucepans, are either made in stainless or are available in stainless.

This is where the middle range of stockholders really come into their own. Orders on the mills have to be placed two or three months in advance, and the appropriate mill programme before they can be delivered to the customer. The long lead time is one of the reasons why the private sector of the stockholding business has proportionately a higher percentage of the overall business.

Individual customers dealing directly with the mills generally have much less chance of obtaining what they want, when they want it, than by going to a stockholder supplying off the shelf and having sufficient stock to last until replenishments arrive. It is a more sensible arrangement. Moreover, stock-

holders do much more than what their title suggests in the way of preparing orders for the assembly or fabrication line.

If costings are compared as between the two methods of doing business there is no doubt which on average would be the most economical and satisfactory.

The ability to provide a service adequate to customers' needs has been one of the strongest developments in stockholding. While service has suffered under the attack of cut throat prices as much as £40 a ton below what is on general offer, it has won out in the long run as more and more customers have come eventually to put the advantages of service above the temporary benefits of cheaper prices.

Services

The precise preparation of orders is only one of the services that a stockholder can be counted on to dispense. Through the BSC Stainless technical and metallurgical service at Rotherham they can

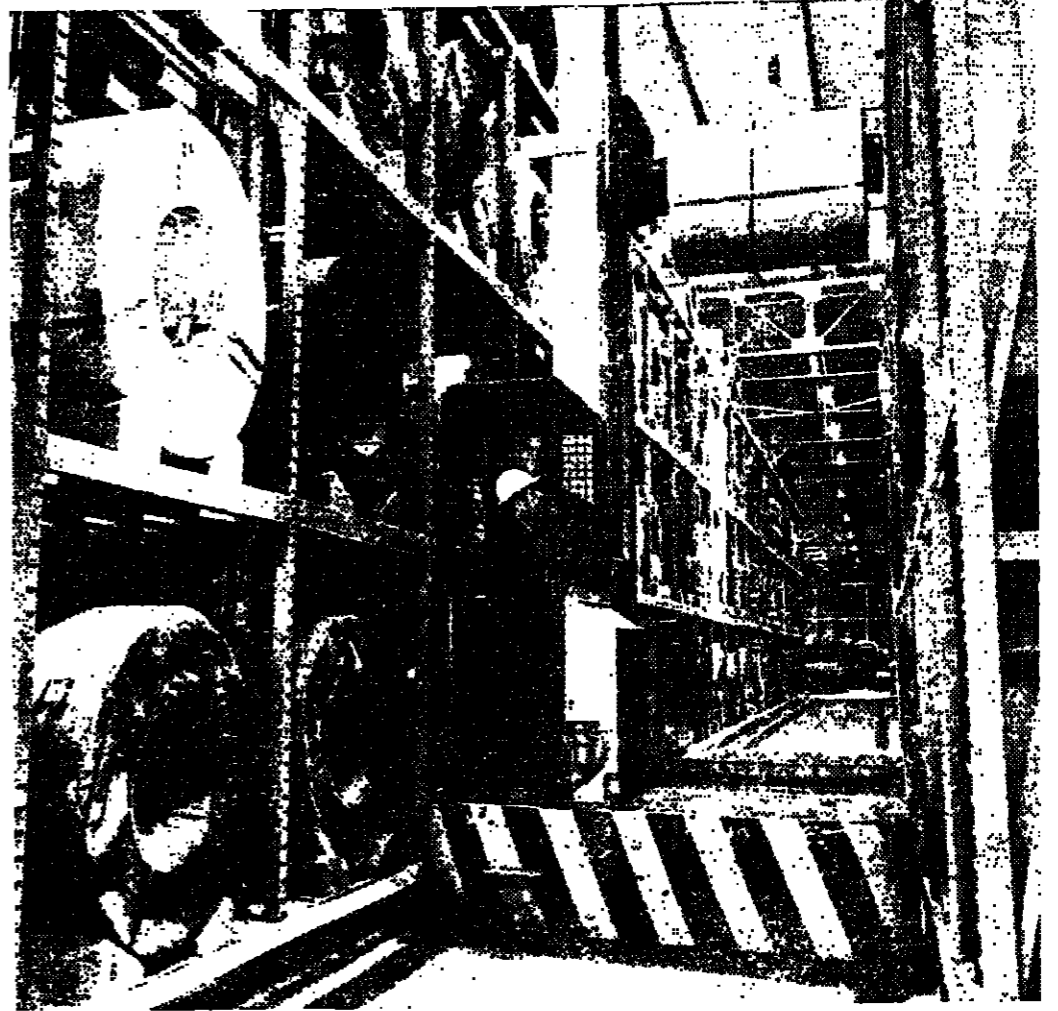
help a customer over a technical style with sound advice.

The stockholding function in stainless and alloy steels is on various counts important to the general well being and progress of this sector of industry. Since everything is capable of improvement, this is so also for stockholding.

Looking ahead, it may well be that if an even more comprehensive service is to be offered to the 2,000 or so customers served by less than 50 stockholders, that some further rationalisation among the 40-50 stockholders may be called for. And in a period when European and world events are creating insistent pressure for changes, this may be the way to go before events dictate.

Previous mergers have to an extent been aimed as a defensive move against the encroachment of the BSSC. Since it is clear this encroachment is going on, if the private sector operators still feel vulnerable they may again think about looking for suitable allies.

Peter Cartwright



Coil being loaded at the Sparrow North-East Division of GKN Steelstock, at Hebburn. The division (which was opened in 1977 with a basic stock of 10,000 tonnes) is the largest of its kind in the north-east, and represents an investment by GKN of £750,000

Stockholders' ingenuity

CONTINUED FROM PREVIOUS PAGE

Last year, for example, imports of cold reduced strip rose from around 60,000 tons to 80,000 tons by mid-summer and have fallen back to 40,000 tons, mainly under the influence of the Davignon programme, which put a price floor under certain products and an import quota into the EEC.

A breakdown into individual product groups gives a sharper focus to what has been happening, and incidentally shows the extent to which those involved in constructional and general steels have been dependent on overseas mills. Rather more than one-third of the needs of customers for these products passes through stockholders' hands, the best of whom provide a range of ancillary services that

enable orders to be delivered direct to a building site ready for use. These include shot blasting, painting, galvanising and piercing holes in addition to cutting to exact lengths.

A contractor on a large site can count on receiving the steelwork he wants, ready for use on the day he wants it. The customer's role is increasingly concentrating round designing and assembling the vital intermediate functions.

Brought to a fine pitch, this collaboration can enable a portal frame building to be erected three months from receiving the order and provide a much faster cash flow for the contractor.

While price is in still too

many instances the overriding consideration, despite the slippery slope into bankruptcy it too often induces, the ability to provide additional services is becoming of growing interest since it can help to keep expensive plant at the stockholder's productively employed while relieving the customer of the same kind of outlay for only intermittent operations. Both benefit in improved turn round.

The market for sections and general steels for the construction and industrial plant and equipment industries is better than others and may even improve by 3 per cent over the next couple of years—no one is pitching forecasts any higher.

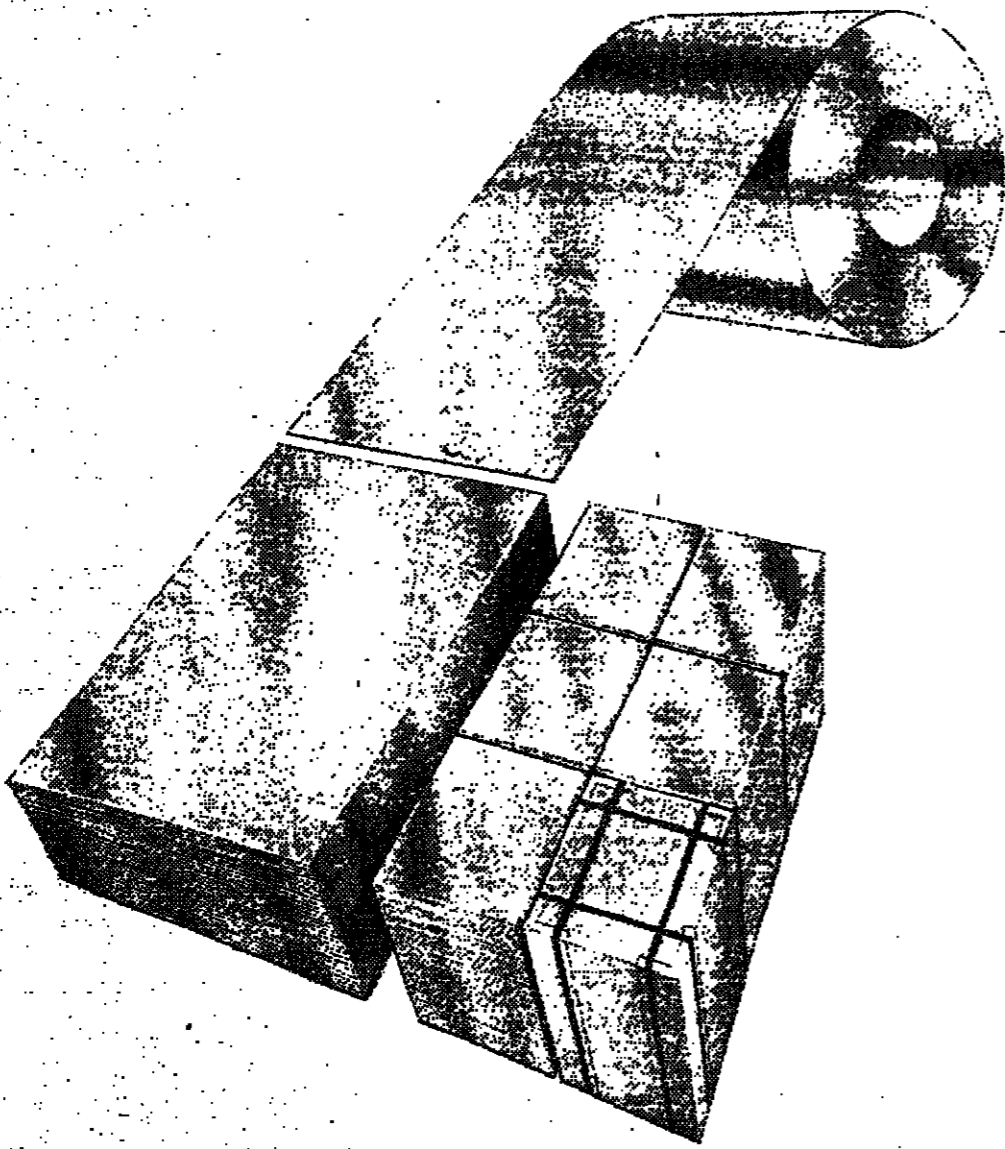
P.C.

IMPORTS OF MISCELLANEOUS PRODUCTS

| (000 tons) | | | | | | | |
|--------------------------|-----------------------|-------|-----------------------|-------|-----------------------|-----------------------|------|
| | % of home market 1978 | | % of home market 1977 | | % of home market 1976 | % of home market 1975 | |
| 2,549 | 25 | 2,638 | 25.9 | 2,816 | 25.9 | 2,412 | 24.1 |
| Heavy bars and sections: | | | | | | | |
| 112 | | 59 | | 86 | | 68 | |
| Alloy: | | | | | | | |
| 51 | | 53 | | 44 | | 44 | |
| Plates: | | | | | | | |
| 657 | | 791 | | 810 | | 899 | |
| Strip mill (wide coil): | | | | | | | |
| 1,418 | | 1,423 | | 1,627 | | 1,166 | |

Danks & Gowerton

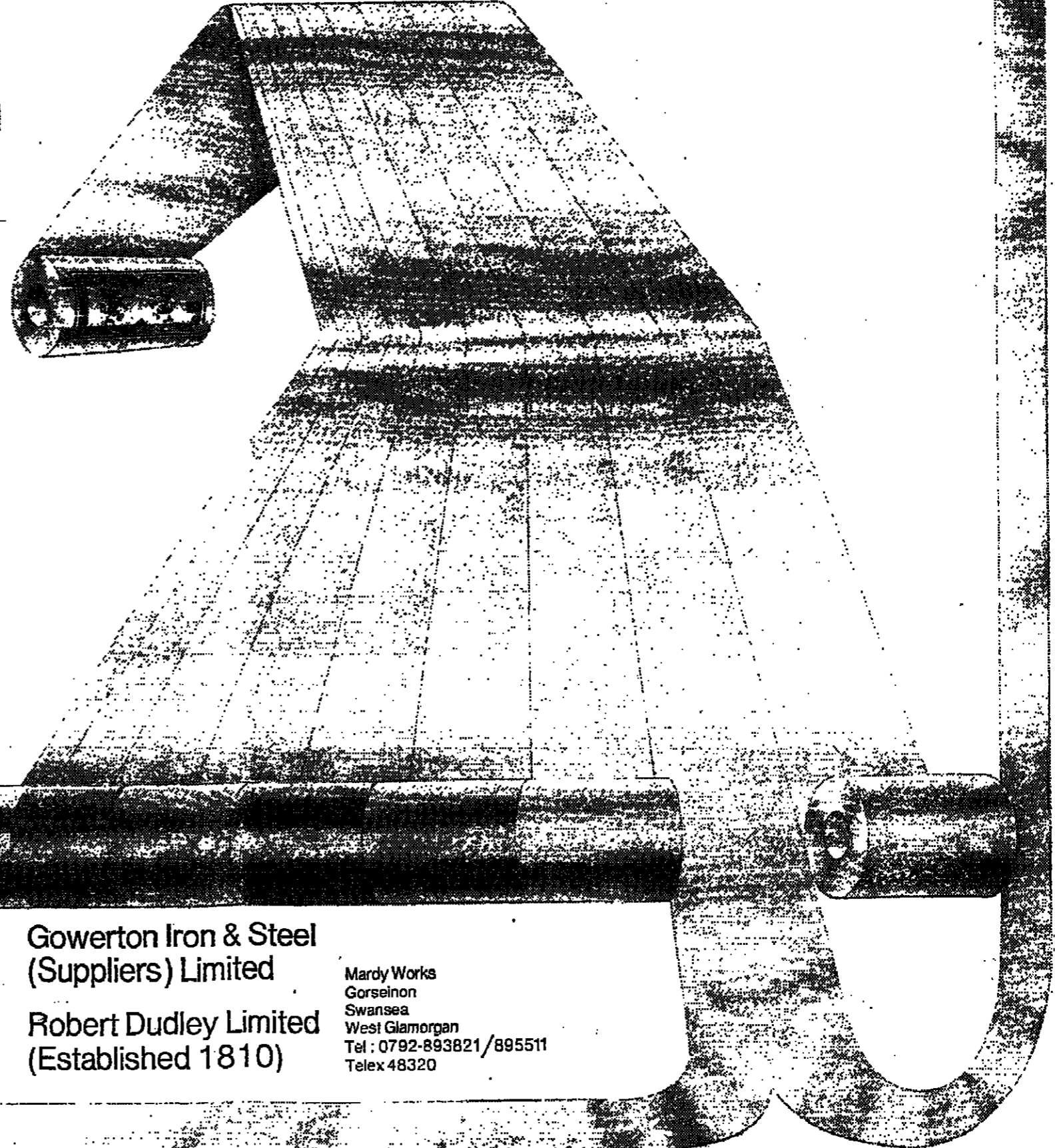
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STEEL STOCKHOLDING VI

More stability in the tubes sector

GENERALISATION about the tubes sector of steel stockholding operations is always difficult. The overall market breaks down into so many sectors with specific products aimed at particular customers that even experts within the industry confess to their lack of knowledge about the details.

But what has been noticeable over the past couple of years is that tube stockholders have tended to withstand the recession better than those specialising, for example, in flat products.

Though a relatively small sector, tubes has attracted much interest from the stockholders. While there have been examples of low cost offers, pricing policy has tended to be more stable. Margins might have been trimmed but there have been few cases of market disruption.

For the companies prepared to accept that they must compete on efficiency and service the opportunities have remained.

Given the differing type and size of tube products available—whether alloy, carbon, stainless, welded or seamless, cold drawn or hot-rolled—there are few stockholders prepared to deal in the full range. While there are a limited number of flatproduct stockholders willing to offer some tube, it is rare to find tube stockists dealing in flats.

Within the tube sector there will inevitably be the specialists concentrating on supplying

national requirements, particularly local markets or individual industries such as aerospace.

The question of importing tube products from overseas hardly arose before the steel boom of 1974. But the failure of British manufacturers to meet the peak demand of that year meant that customers were not only prepared to look but were often forced to buy abroad in order to meet their requirements.

Stockholders prepared to buy direct or pick up job lots on the Continent were able to build up business and prosper. UK customers became aware that they could look to a far wider market to supply their needs.

The new-found competition for UK tube manufacturers did not disappear with the recession. Continental companies had established links with the UK that their marketing men were not prepared to relinquish. In selling their products they had the added advantage that the downturn in steel, and therefore in prices, took effect more quickly on the Continent than in Britain.

There have been continued complaints from British manufacturers about low priced imports which have been particularly acute in certain sectors. But the tubes stockholders have weathered the international recession well with a number of companies strengthening their position.

Margins have been squeezed for the stockholders but volume has been helped by the decisions of many steel users to take advantage of specialist rather than buying direct from the mills. The pressure upon cashflow that followed the economic downturn after 1974 forced many companies, especially the medium-sized ones, to re-assess their steel purchasing policies.

Many finance directors took the view it was better to reduce working capital requirements by cutting in-house steel stocks and buying from the stockholder. Some members of the industry dispute such arguments, pointing out that a time of depressed demand the mills might be more willing to handle smaller orders and specialist requirements.

Switch

At a time when inflation was continuing apace in Britain, steel users naturally looked overseas for their requirements. But there has been an interesting switch in the past two years away from the import of welded towards seamless tube.

Because the seamless tube is a high added value product,

there is obviously greater incentive to transport it across national boundaries. Another factor has been the Davignon Plan, introduced by the European Industrial Commissioner to hold stabilised EEC prices and prevent cheap imports disrupting the Community market.

The Davignon measures are having an effect to the extent that they apply to strip steel which can form up to 70 per cent of the cost of welded tube.

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Against this, stockholders, by batching orders, can offer steel producers the economies that flow from longer production runs. Such benefits are important at a time when much of the European tubes industry is working at less than 80 per cent capacity and new plant continues to come on stream in various parts of the world almost on a daily basis.

Given the pressure upon margins, stockholders are seeking to improve their position through greater efficiency. Companies are investing in modern facilities and more sophisticated handling techniques in order to cut costs.

Competition is not just on price but more and more on quality and service. Stockholders will tend to offer a more comprehensive service, cutting tube to length and reducing the investment users have to make in equipment, manpower and storage facilities.

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One way in which stockholders can enhance profitability in difficult times is to increase fitting services—the provision of valves, flanges, and other specialist requirements.

An example of the need for continued investment in tubes facilities is supplied by one of the giants among the manufacturers, the British Steel Corporation. Ironically, it is at Corby where 6,000 jobs are threatened by the State Corporation's plans to end steel-making, that around £55m has been earmarked for improving the tubes mills.

Corby is the main centre for British Steel's tubes production and investment has been maintained in recent years to ensure the mills comply with modern requirements.

The proposed cuts at Corby are directed not against the tubes finishing operation but at local steel manufacture. Iron and steel production at Corby

cannot match world competition in price largely because of the use of locally-dug ore which has an iron content often only half that of imported ores.

Availability of the more productive foreign ore gives the advantage to coastal steelworks and it is planned to feed the Corby tube works with steel from Lakenby, on Teesside. Some internal British Steel estimates suggest savings could amount to something like £40m in an average year.

Few companies expect any significant upturn in UK demand for tubes in the foreseeable future, but there is some optimism among stockholders that they will continue to increase their share of the available trade.

Demand from the oil and chemical industries is expected to remain depressed. Worldwide moves to promote energy conservation must inevitably hold back requirements for new

refineries and downstream facilities.

The more general engineering applications for tubes, whether for the automotive, mechanical or hydraulic sectors, will also be restrained by the sluggishness of the international economy.

Mr. Richard Wootton, director, UK sales and service of the steel tubes division of Tube Investments, says: "Ignoring any exceptional external market forces, such as a big order for the Soviet Union or China, we do not anticipate any major change in demand for 1979 either in tubes or pipes."

As if to underline such caution, TI Markland, a member of the Tube Investments group and one of the country's biggest steel tubes stockholders, has announced plans to shut one of its two warehouses. The Wigan site, with around 100

workers, will be closed towards the end of this year in order to concentrate resources at Bolton.

TI Markland insists the move does not involve any cuthack in business but merely acknowledges that surplus capacity available for some time could not be used profitably.

Mr. George Glassbrook, managing director of the steel tubes division of C. Walker and Sons and chairman of the marketing committee of the National Association of Steel Stockholders, takes a similarly realistic view of the future: "Markets in general are likely to remain flat," he says.

The hope among the tubes stockholders is that the specialist services they can offer will bring an increased share of trade even against a generally gloomy business outlook.

Arthur Smith

Interest in new products

ALTHOUGH STEEL stockholding is not a naturally innovative industry, its future development could well depend on the arrival of new products and how it processes them.

Many new products are already in use—but there are others, particularly in the U.S., whose full development in Britain may not be possible until after there is a recovery in the economy.

The biggest growth area in the next few years is likely to be in structural hollow sections. They have proved strong enough to support the hanger roof of a Boeing 747, and are more pleasing to the eye than the more familiar H beams. They are cheaper to paint, having only four surfaces, compared with the H beam's eight, and they can act as ducts for wires and pipes.

Uses range from building (it is frequently seen in new petrol stations) to furniture. The market last year reached between 150,000 and 200,000 tons, although, as one smaller specialist stockholder lamented, a quarter of this had been imported, mainly from Belgium and Italy.

In addition to rectangular tubes, hexagonal shapes have also been introduced, though the difference seems to be aesthetic rather than functional.

The other main growth product will be the coated sheet steel, in particular the Colorcoat and Stelvetite produced by the British Steel Corporation at Shotton (whose second casting plant will be commissioned later this month).

Colorcoat has been around for about 10 years and is becoming a common feature of external walls. It is maintenance free for 10 years or more and, since its appearance does not weather, walls can be extended with it without worrying about an overall repaint.

Colorcoat's most varied use could be in lighter industries, furniture, domestic appliances and automobiles. Given a realistic and lasting woodgrain, it can replace timber—and is often more versatile. It can also be treated to look like leather.

Stockholders have to handle and store it carefully, and there also has to be consistency of colour. Despite the difficulties, some major companies have

taken the first step towards incorporating Colorcoat sheet into their white goods. Hoover, for example, has tried out Colorcoat door panels on washing machines and other appliances. It says it is interested in developing it further, although it is still not ready to use it for the entire shell of its products.

Mr. Norman Richards, managing director of GRN Steelstock, the country's leading steel stockholder, said that in the next 12 months he expected many other white goods manufacturers to turn to Colorcoat. However, industry sources also say that as "mechanically coated strip requires very high quality tools to cut it cleanly, its full potential may not be realised until the re-equipment of British industry has made a bit more progress.

Stainless steel tubing—for central heating and domestic water supplies—is the third major new product being handled by stockholders. This is due not only to the high cost of copper but also, stockholders claim, to the discovery that plastic pipes are not the ideal substitute. Plumbers, too, are said to be less averse to handling steel than they used to be. Brewing, catering and the frozen foods trades are other users of stainless steel piping.

Side by side with the new products, the British stockholder has had to do a greater amount of pre-production processing and, according to GRN Steelstock's Norman Richards, has become the most efficient in the world.

In America, stockholders' operating margins are ten per cent higher than in the UK but they end up with the same pre-tax net profits.

A lot of the pre-production processing was thrust on the British stockholder because the steel producers now make far longer runs of steel and leave the stockholder to decol, slit and cut it to length as required by the customers.

Although stockholders are not eager to develop their own design capability, the dividing line is often blurred. They can produce components "cropped" and sprayed and ready to go into a building. They will provide angle irons for a ring fence, ready (except for painting) to drive into the ground—with a bent top, "cropped" spike and holes for the fence's wiring.

Similarly, it will be the stockholders, rather than the steel makers, who will be responsible for "producing" two other products now available in the U.S. but still virtually unseen here. Both will involve pre-production processes by the stockholders.

One is the rigidising of steel: the stockholder stamps an embossed pattern on to the steel

by putting it through rollers—the steel emerges thinner but stronger. So far, only one company, in Sheffield, is known to be doing this in Britain.

Deadened steel—the bonding together of sheet to reduce noise levels—is another process which stockholders could perform. In the U.S., deadened steel is being put into factory structures to comply with health regulations on noise levels.

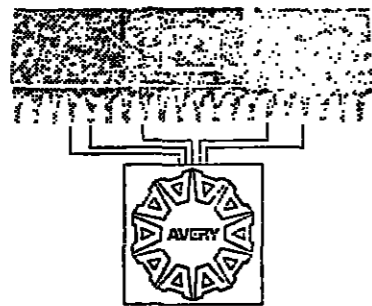
There are, of course, strict limits to this trend. While stockholders cut sheets to length they do not encroach on actual production by shaping it to the customer's needs. They also do it as much for their own benefit as for the steel maker and the customer—they reduce waste and get more out of their workforce.

Since 1974, UK stockholders have had sufficient equipment to decol every ton of strip steel produced by the British Steel Corporation, although a decade earlier very few of them had a decolling machine. The GRN Steelstock plant at Warrington can decol 1,000 tons of strip a day.

This is a capacity not enjoyed by stockholders in other European countries, where the price difference between coiled and cut sheets are less dramatic. It is a further sign of the British stockholders' to cope with all the business that comes their way.

Maurice Samuelson

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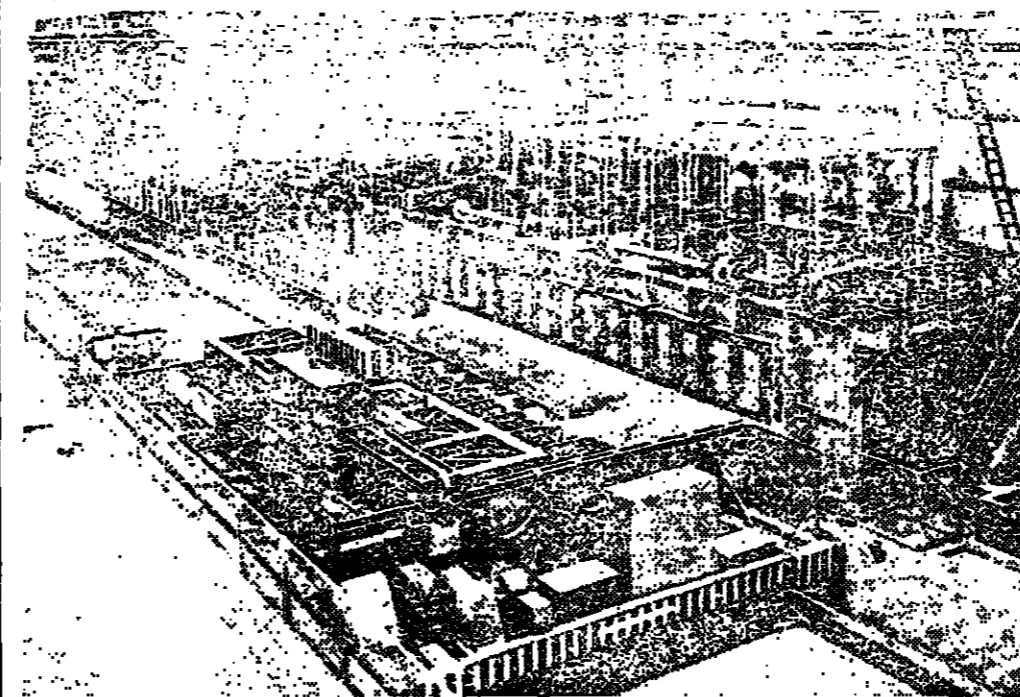


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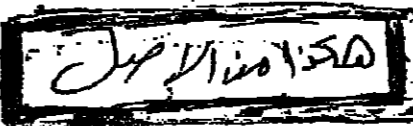
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THE ARTS



Anne Conoley, Alan Opie and Anne Collins

Coliseum

The Nose by MAX LOPPERT

The New Opera Company, in association with English National Opera, has revived its 1973 production of Shostakovich's *The Nose*. Conducting the first three of the four performances, Maxim Shostakovich, the composer's distinguished son, makes his British debut in opera (his world debut, as it happens, though one would never know it). There are several reasons for urging a visit to the Coliseum. The performance, for one: the staging, by Anthony Besch in the marvellously witty designs of Peter Rice (even better than one had remembered), was on Wednesday not quite finished in every detail, yet it shows the work of this team on its very highest level. The singing and orchestral playing are confident, spirited, and mostly of high accomplishment. And above all, the work itself—though it has its rough edges. *The Nose* seems to me not only a brilliantly imaginative operatic comedy, but a poetic and disturbing one, fully alive to the alarming implications of the Gogol story on which it is based, and realised in music that bears the marks of youthful genius.

The Nose is many things. It is the most memorable musical expression of the pre-Stalin Soviet avant garde, and a bubbling brew of surreal farce that tells keenly on the levels of social satire and psychosexual fantasy. One should not insist too forcefully on the serious undertone of the piece, for what remains uppermost in the memory is the feeling of ebullient energy, of uncorked, fizzing creativity that Shostakovich poured into the musical manufacture.

It is, for most of its length, such an enjoyable opera to listen to. The orchestra is a veritable minefield of invention and inventiveness, and the explosions, whether they be the loud kind made by the percussion interlude that sets off the lunatic chase for Major Kovalyov's errant nose, or the quieter, sardonic kind offered by woodwind commentary, a sudden desperate haze of high strings, or the coarse gurgling of trombone and tuba, are for the most part pointed and pungent in their dramatic intention. The vocal writing, with its variety of manic high tenors, grunting basses, and chorus activity apt to be stirred up into sudden cross-rhythmic frenzy, goes beyond simple ingenuity. The work, as composed in merit, "the composer said, and his music richly confirms the statement.

But Mr. Besch and Mr. Rice demonstrate their keen awareness of the nightmare behind the farce, in Gogol and in Shostakovich; the performance reflects the unsettling aspects of the work in a way that lends depth and resonance to the experience. Gogol entitled the first draft of his story *The Dream*, though finally it became *The Nose*. In contrast of bright colour and grey, producer and designer have created a dream framework for the opera. In the slide projections accompanying the instrumental interludes, Mr. Rice's iconography of St. Petersburg develops the kind of nasal emphasis, and then the kind of dream confusion among nose and other anatomical projections, that subtly and brilliantly evokes the theme of sexual inadequacy. This is not just a producer's or a designer's

gloss. The opera moves to the pace of a dream—in bursts of mad activity, interspersed by longer periods when a kind of passivity and floating melancholy seems to settle on the action. At these points we hear the sounds of Shostakovich the future epic symphonist; but it seems to me acutely perceptive to interpret them here in terms of psychological anxiety.

If the effect in such passages (Kovalyov's monologues of mourning the loss of his nose notable among them) is of an apparent slackening of pace, especially in the first two acts, that can be ascribed partly to the composer's occasional miscalculation of timing, and partly to the size of the theatre. The score sacrifices some of its mordancy to the Coliseum pit and acoustics; Edward Downes' translation is less consistently audible than it was at Sadler's Wells; the problems of projection are not solved by every member of the large cast.

Even so, the essence of the production is very much on the right lines—an admirable achievement. Sets change quickly (a bit too quickly for the stagehands last night). Chorus and small part players have been surely prepared. Alan Opie repeats his vivid 1973 portrayal of Kovalyov, John Winfield his hilarious *hautecouture* Police Inspector, John Tomlinson and Anne Collins in several roles have the clearest words, and tone that cuts into the auditorium. Ensemble between stage and pit is secure in an opera laden with potential pitfalls. In sum, a revival to seek out; 20th-century operas that are both fun and provocative don't grow on trees.

Cinema

A Western all shook up by NIGEL ANDREWS

Comes A Horseman (AA)
London Pavilion
Movie Movie (A)
Classic Haymarket
The Hardcore Life (X)
Warner West End

Not being duty-bound like me to keep a weather-eye on movie trends, you may not have noticed that the Western has disappeared. For many years now, the urban violence of the cops-and-robbers film has been creeping across our screens, eating up the space that used to be reserved for gunfights at the OK Corral, stagecoaches being pursued by Indians and John Wayne sitting astride his horse like a monument on Patience.

Alan J. Pakula's fascinating *Comes A Horseman* looks like a Western for most of its 118 minutes, but is actually set in 1945. Its tale of a feud between a farmsteader and a cattle baron is the very stuff of which Westerns used to be made; and cameraman Gordon Willis has photographed the lush green Montana valleys with a panoramic beauty unequalled since John Ford.

But this is a Western and not a Western. The date in which the film is set hardly affects the look of the Old Frontier—which is brimful of all the usual icons, like shot-guns, cattle round-ups and cowboy hats—but the tone and context have been jolted, as if by a tremor of time. Two world wars and irrevocable strides in social and material evolution have rendered the cowboy, once a key figure in Western life and lore, to a dolorously romantic anachronism.

James Caan is the anachronism in question here. In *Comes A Horseman* he lends his free-lance cowboy skills to cattle-farmer Jane Fonda, who since her father died has been trying to run her sprawling estate alone. Jason Robards, a nasty, white-bearded cattle baron, is eager to take her farm from her. And just to show that there is dishonour among thieves, the film throws in a clutch of shady prospectors, by which time Robards' neck waiting to grab the land from him if they can't grab it first from her.

If this story had been set seventy years earlier and been a "real" Western—with Barbara Stanwyck, let us say, as the lady rancher and James Stewart offering his dither and drawl as the heroic-but-doesn't-seem-to-be-cowboy—we could all have sat back and watched 90 minutes of simple Good versus Evil. But in *Comes A Horseman*, director Alan J. Pakula, who made *Kluge* and *All The President's Men*,

and writer Dennis Lynton Clark have gone for something more shadowy, complex and "modern." There are shades of Gothic, not to say Freudian neurosis both in the story and in the staging. (A doll's house in Fonda's attic looms large as a troubled symbol of childhood.) And the biggest whiff of modernism is in the film's feminist slant. Jane Fonda's instinctive, four-square courage, emotions running like an undertow beneath that stoic, straggled jawed face, is allowed to upstage both James Caan's dithering cowboy and Jason Robards' more-plotted-against-than-plotting villain.

What does this film of bright ideas, subtle reversals, Gothic fragments and occasional shafts of panoramic Western beauty add up to? A mess; but a fascinating one. The Western is too strong a genre to vanish from our screens forever, and Pakula's is a brave attempt to shake up its conventions and reassemble them into a more 20th century shape. The attempt doesn't quite come off—there is too much shaking up, too little reassembling—but the wide screen and epic values strike a fond and moving chord one had almost forgotten. This mustn't be the last attempt at resurrection: least of all by Pakula.

Movie Movie is the oddest piece of encrusted fotsam yet washed to shore on the cinema's Nostalgia Wave. Stanley Donen directed this cinematic two-hander, in which a brace of spoof-Hollywood stories are yoked together offering a Siamese-twin version of the old "double-feature" programme.

For the second and better of the two stories Donen, veteran director of *On The Town* and *Singin' In The Rain*, has gone back to his roots in the post-war Hollywood musical and produced an all-colour pastiche—arch and brilliant in roughly equal proportions—in which George C. Scott, Trish Van Devere, Red Buttons, Eli Wallach and others go through their song-and-dance paces. Preceding this is an equally affectionate Hollywood mickey-take, shot in black and white and called *Dynamite Hands*, which reaches back to the Warner Brothers poverty-row movies of the '40s in its rags-to-riches story of a young boxer.

The same stars recur in both films. Scott doubles as boxing manager and theatre impresario. Miss Van Devere (in real life Mrs. Scott) doubles as boxer's girlfriend and temperamental singing star, and Buttons and Wallach offer two-

fold studies in, respectively, sweet-natured energy and oleaginous villainy. Confused? You won't be after seeing the film. Once you have grasped the gimmick, there is no overabundance of artistic complexity, a not-to-deterrent quantity of winsomeness and a surprising amount of sheer charm. *Movie Movie* may be froth, but it is high-calibre froth; especially in the musical section. If you want to know why many film critics—not least this one—bow down in humble worship before Stanley Donen's '50s MGM musicals as the highest examples of their genre, look at his expertise here. With the twofold handicap of a daft story and a none-too-musical star cast, Donen cuts some dazzling visual and rhythmic capers. Modern musical directors, please watch, learn and inwardly digest. Others among you, please see and enjoy.

George C. Scott once again. *The Hardcore Life* is directed by Paul Schrader, who wrote *Taxi Driver* and wrote and directed *Blue Collar*, and stars Mr. Scott as a Bible-clutching Calvinist from the Midwest. When Mr. Scott's teenage daughter "disappears" one day during a group outing to San Francisco, he hires a private detective to find her. The said sleuth being Peter Boyle, huge, mean and hardboiled, the revelations when they come are not too sweet. Mr. Scott's daughter has been swallowed up in the West Coast porno industry. Mr. Scott, after a momentary pause to register aghastness, strides off manfully into the jungle of iniquity to find her. And now read on...

writing Doomsday messages across the screen came over fairly strong in *Taxi Driver* and *Blue Collar*, and here it leaps out and grabs you by the throat. The film takes an inherently comic and hyperbolic opposition—the buffy Furitan versus the laid-back Hedonists and Cynics—and tries to sledgehammer us with the moral seriousness of it all. The result is two hours of creaking contrivance, rendered dubious as well as dramatically clumsy by a suspicion that Schrader is catering to the very tastes that his "hero" is fighting. The scenes in LA and San Francisco have a seamy exoticism for which Schrader himself clearly has a sneaking relish. But don't all rush to the box office at once. The film is long on suggestion, short on explicitness, and even judged as an up-market porno film *The Hardcore Life* is a disappointment.



Back in the 'thirties—George C. Scott takes it lying down in a scene from "Movie Movie"

Piccadilly

The French have a song for it

One thing the Entente Cordiale never achieved was to bring together the very different musical traditions of Britain and France. Even in the past 20 years, when the entire world from Germany to Japan lapped up the Liverpool Sound, and the UK pop industry, the French market remained obstinately unimpressed. *The French* have a song for it goes one way in bridging the gap, gathering in around 60 French songs for our closer inspection. It is a foolhardy project.

The French popular song is often self-consciously poetic, rather than rhyming *jeu de mots*. This can lead to pretty heavy posturing and some of the

composers featuring heavily in the show, especially Léo Ferré, can fade quickly from my memory. But when the dramas work they unweave a tradition quite alien to us but impressive all the same. In *The Street* and *In St. Lazaire*, by Arístine Bruant, using language ensuring a permanent BBC ban, treat low life effectively, and *The Married Couple* is beautifully anti-romantic. There is also some effective bluster in the section devoted to Songs of Protest—when the French aren't revolting they are writing about it.

It is safer to comment on the songs than the performances because this Peter Reeves concoction rather skimps on production values. Apart from wine (and smashed glasses) in the stalls, and an accordion in the foyer, there is little attempt to project a French atmosphere on stage. Just Reeves himself and Stephen Tate, plus a trio of Helen Shapiro, Amanda Barrie, and Sonja Kristina, wandering on and, all too often wandering off again smartly. Miss Shapiro grabs the best numbers but fails to make Piaf's *No Regrets* work, probably because the English words are banal: it should have been done in French. In the main Peter Reeves has handled the translations well, and I was happy to meet some new and very good songs, but the mild performances jar against the bitter lyrics. More French mustard is needed.

ANTHONY THORNCROFT

Warehouse

The Merchant of Venice

The arrival at the Warehouse of the Royal Shakespeare's intimate *Merchant of Venice* should remain in our minds for a very long time as one of the peaks in their chronicle.

John Barton's production is noticeably slanted in favour of Shylock. Patrick Stewart does all he can, against the handicap of Shakespeare's lines, to make him a likeable man. He dislikes the Christians as much as they dislike him; but when dealing with them he uses a quality of courtesy that goes beyond hypocrisy. In the trial scene, the most exciting I can remember, he believes in the justice of his case, and only loses his courtesy when he realises that everyone from the Duke downwards is anxious to deprive him of his judgment. He even accepts the vicious punishments inflicted on him with some show of even temper, though the laughter with which he leaves the court may well be the beginning of insanity.

On the other side, we have a graceless Antonio from David Bradley, harsh of voice and self-centred in manner; and a bunch of young Venetian layabouts whose vulgar and noisy high spirits is beyond bearing. Gratiano (John Bove) is their intolerable leader, a man whose loudmouthed crudity would stand out in a West Ham foot-

ball crowd; but they are all willing to go along with him in their rowdy fun. Only Lorenzo (Paul Whitworth) displays the instincts of gentility; he and Avril Carson's Jessica make a magical thing of their scene together in the last act.

Our sympathies are brought over to the side where they are supposed to be by a very fine Portia from Lisa Harrow. Miss Harrow is an actress of radiant beauty; but beyond that, there is an elegance and dignity in her movements that are doubly appealing against the totally bare set, surrounded by the audience on all four sides. She speaks the lines to perfection, with poetry and humour, never losing her patience with the prolix Prince of Morocco, or her courtesy to the vengeful Shylock. "The quality of mercy" could not be more persuasively spoken. I was sorry she had to marry Bassanio, who is, after all, a selfish and deceitful young man, and is given little compensating charm by John Nettles.

At the foot of the social scale is Hilton McRae's Launcelot Gobbo, an effervescent comic who can make the most of even the worst jokes, and besides that can accompany his singing on the lute and even play a couple of chords on the accordion to add an appropriately plebeian sound. Bassanio never gives him a "rare new livery,"

he gets a red waistcoat, but has to continue with Shylock's cast-off trousers; but at least he is persuaded to give up his battered top hat. As in the two comedies now at the Aldwych, this servant tends to take over the company; when you have a wholly likeable character, after all, it's a pity not to bring him on, even if there are no words for him.

Nerissa is never a servant, more a lady-in-waiting, and Diana Berriman keeps Portia worthy company, save when at the end of the trial she thrusts her law-books very brusquely into Gratiano's arms. Among the smaller parts, I thought Tory Church's monoocted Tubal uncommonly interesting, perhaps another of Mr. Barton's notions to direct our sympathy toward the Venice Jewish community.

The costumes (Christopher Morley) are of our own time, more or less, but there never was a production in which the costumes mattered less, save for the elegant black mourning dresses worn by Portia and Nerissa, which suggest that Portia was "richly left" quite recently. James Walker has provided charming music, not only for a small offstage band, but using *bouches closes* sounds from the actors on the stage in a delightful way.

B. A. YOUNG

Purcell Room/Elizabeth Hall

EBF new music

Gone are the days when Lina Lalandi's English Bach Festival provided a veritable feast of new and recent music mixed with its Baroque fare, fresh as mint, regular as clockwork, once a year in London and Oxford. The EBF this year has reduced its commitment to contemporary music to two concerts, both given consecutively on the same evening last Wednesday; and perhaps indeed the festival's contemporary grip, as well as its commitment, is slipping—for they made together an exceptionally uninvigorating sequence.

Both programmes were dedicated to the music of the same four composers (an interesting chance taken, or just trouble avoided?). Britten, Skalkottas, Ligeti and Nigel Osborne. The latter of the Britten performances, of the Phantasy Quartet op. 2 by Sarah Francis and the Cummings Trio, was decent enough; the Dartington Quartet's account of the third string quartet was dry, hard-edged, indulgent, and not especially well tuned.

Ligeti's *Ten Pieces for Wind Quintet* (1968) is now quite well known, and a pleasure to hear again; but the first public performance by Rohan de Saram of a Cello Sonata of 1948-53 introduced us to a jolly, very early and uncharacteristic solo essay seven minutes long, an agreeable but hardly a significant find.

And then there was Nikos Skalkottas (1904-49)—that indubitable Greek pupil of Schoenberg whose opus of some 170 works we never seem, though we try hard enough, quite to hear the end of. His third string quartet, played by the Dartington, is a clever, almost entirely desiccated, exercise in 12-tone technique, admirable only for its formal organisation but in its terms of reference and musical instincts dry as dust. Afterwards, Marika Papaiannou played the andante slow movement from Skalkottas' third piano concerto—which is, according to our programme note, "probably the longest concerto ever written by any composer." Its andante is probably also the longest slow movement of any concerto ever written by any composer; and it is also by a long way certainly the most dour and tedious.

Best for their vivaciousness, unpretentiousness, and above all their vigour, were two pieces by Nigel Osborne (born 1948)—a little *Quasi una Fantasia* for solo cello, barely eight minutes long, specially commissioned for the occasion; and the first London performance of a *Prelude and Fugue* for four strings, four wind, piano and percussion, nicely humorous, and in spite of its title quite unacademic in resonance, full of busy, exuberant movements, intriguing meetings and combinations.

DOMINIC GILL

ICA Theatre

The Hitchhiker's Guide . . .

Ken Campbell's last production at the ICA, *The Warp*, lasted for 20 hours. *The Hitchhiker's Guide to the Galaxy*, an extraordinary adaptation of a recent Radio 4 serial by Douglas Adams, runs for barely 90 minutes but is just as adventurous and, in its "Rough Theatre" mood and linguistic *clon*, just as typical of Mr. Campbell, who remains the British Theatre's most original, carefree and under-appreciated talent.

We begin in the bar, where Arthur's house is about to be demolished to make way for an intergalactic highway. Accompanied by his old friend Ford Prefect (Richard Hope), who has been commissioned to bring the Guide up to date, Arthur stops off at his local for a few last pints of beer before the end of the world. We then follow them into space and the theatre. The audience is seated on a scaffolded auditorium that

actually floats around the ICA on 12 metal air skates, each of them containing an inflatable diaphragm. Once the skates are pumped full of compressed air, stagehands push us around at a height of 1200th of an inch off the ground! (This invention from Rolair, has been used previously for moving machine tools.)

Once again, Mr. Campbell finds the idea of a quest best suited to his idiosyncratic theatrical style. Bringing the guide up to date soon turns into a search for the ultimate question, to which the answer is 42. The Vogons, led by a sort of green-faced Mighty Mekon, are behind this universal upheaval and it is not long before Arthur and Ford are subjected to their first trial at Vagon hands: a reading of the leader's ghastly poetry. They survive but are pushed through an air lock into the galaxy where they are rescued by another planet and helped in their endeavours by

the head of yet another planet, a strange megalomaniac (Neil Cunningham) who received an award for designing Norway; he had endless fun doing the fiddly bits round the floors.

On the way we meet a two-headed spaceman known to Arthur from his Earth days as Clive; a slinky temptress in skin-hugging rubber (Sue Jones-Davies); the computer, Deep Thought, who created the Universe; and a silver-lacquered paranoid android with a formerly croaking voice-box (Russell Denton). Chris Langham is marvellous as Arthur, tripping through space in his badminton shorts and encountering each new revelation with such quizzically reflective comments as when he finds himself ensconced in a deckchair: "If this is Southend then there's something extremely odd about it." Linking offbeat narration is provided by a couple of micro-phoned glitter-girls. A real treat of an evening.

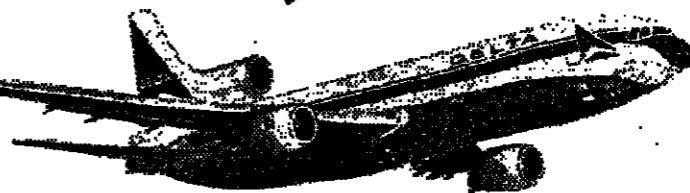
MICHAEL COVENEY

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Friday May 4 1979

Sterling in context

THE STRONG and reportedly political rise in sterling yesterday delivered a sharp reminder. If any were needed, that the foreign exchange markets will pose a problem which the incoming government may have to tackle as a matter of urgency. The rise in the currency may look at first sight like a welcome symptom of a welcome problem; it arises from the fact that, viewed from outside, London looks about the most attractive financial market in an increasingly worried and depressed world. Values are rising on the hope of a better-balanced financial policies, and the rise in sterling helps to check inflation.

Dangers
 However, one can have too much of a good thing; and when sterling is measured not just against the dollar which is itself relatively strong, or even the trade-weighted average, but against the falling values of the trading currencies of our most formidable competitors, Germany and Japan, the dangers are self-evident. These problems must not be overstated. Industry has become accustomed to the prospect of an exchange rate which is uncomfortably high, accepting that the check to inflation is worth buying at the cost of some competitive discomfort; but when margins are fine, it becomes all the more necessary to avoid sudden, unforeseen lurches.

The essence of the problem, then, is not so much the level of the exchange rate as its instability—in short, the problem shared by many other countries of devising suitable policies for a world in which exchange rate movements may be dominated not by trends in trade or competitiveness, but by large capital movements.

A particular problem which has emerged in recent months, not least for sterling, is the tendency for countries suffering above-average inflation, and consequently high interest rates, to attract capital inflows. It is the consequent move in the exchange rate which greatly reinforces the deflationary effect of tight credit; but it is not being offset by any expansive effect in the countries where inflation and interest rates are relatively low. For the moment, they are taking the opportunity to tighten monetary policies which have been seen as too restrictive.

For the UK instability has been intensified by the persistence of exchange policies left over from pre-North Sea days.

The case for relaxing exchange controls now appears to be established in Whitehall; the only issue is whether to proceed with "glacial majesty," as Mr. Denis Healey prefers, or with "proper caution," which is Sir Geoffrey Howe's formulation. Either way, the results in the short term are unlikely to be dramatic; the attractions which bring foreign investors to London may not look quite so winning to the jaundiced British eye, but there is no very powerful counter-attraction. Even the outflow to finance direct investment may be sluggish in what threatens to be a worldwide recession.

Some City interests have been lobbying for a revived role for sterling in international finance—both banking accommodation for third-country trade, and a Eurosterling presence in the international bond market. There is certainly an irony in the fact that the Bank of England, which is notably sceptical about proposals to control international markets in other countries, has resolutely and successfully opposed any development of the kind in sterling. But to change course too drastically would not only run counter to our wish to wind down the reserve role of sterling, but to the growing pressure from Bonn and Washington for tighter restriction of the Euromarkets. Again, the choice seems to lie between glacial majesty and proper caution.

EMS option

If such measures prove inadequate, there remains the possibility of official participation in the market. The fact that the April reserve figures showed net intervention of some £350m shows that this is not quite rigidly ruled out even now; and for the longer term, some renewed interest is being shown in the European Monetary System, in which intervention is not merely allowed, but obligatory.

The system is still, of course, in its very early stages; it has already generated substantial capital flow which have been offset, but is only now encountering its first problems with a currency, the Belgian franc, at its limits. Membership means a sharp re-education in monetary perceptions (domestic credit rather than liquidity becomes the key indicator), and is expected to involve small but not too reluctant shifts in parity; but if it stands the strains of the coming months, its attractions will be compelling.

What North Sea oil means for the next Government

BY KEVIN DONE, Energy Correspondent

UNIQUELY AMONG the world's major industrialised countries Britain is poised next year to move into an era of self-sufficiency in crude oil supplies. With the support of equally impressive reserves of natural gas and coal, the oil wealth of the North Sea offers the incoming Government an energy portfolio that is envied by its trading partners.

The opportunities offered by the rapid build-up of Government revenues from the North Sea over the next five years undoubtedly mean that the UK has choices before it that have not been open for a generation. But those opportunities are far more constrained than was realised five years ago, when Mr. Harold Wilson's Labour Government took power. Then the first trickle of North Sea oil was still 13 months away and unthinking talk dealt happily with the vast wealth of a North Sea bonanza. Five years later it is clear that over the life of the next Government the value of North Sea oil and gas production will rise to more than £10bn a year bringing annual Government oil revenues to more than £5bn a year by 1984. But given the UK's continuing inability to match the output and productivity of its major industrial competitors, it has also become increasingly obvious that this new-found wealth will be used not so much for reeling future growth as for arresting future decline. The recent rise in the exchange rate aggravates the problem of competitiveness.

The fact that Britain's poor industrial performance places such a constraint on the use of North Sea revenues was one of the few points raised in a report from last week's debate on the UK's future oil wealth. As his aide found in some quarters for a sign of the new Mr. Joel Barnett, the Chief Secretary to the Treasury, entered the agreement with a timely reminder that there was no room for euphoria about the UK's economic prospects. "It is essential that we stop thinking of North Sea oil as offering a tax-cutting bonanza or any other kind of bonanza." Unless the UK improved its industrial performance there would very soon be a shortage of resources to meet the numerous demands for cuts in tax for massive increases in public spending and for expansion in new energy sources, he said. These demands cannot be met

from the North Sea. Unless we believe that and act accordingly, whether we put the proceeds into a special fund or not, we will be on the road to disaster." The national debate on how to use North Sea revenues was over almost before it had started. The Government's White Paper, issued just over a year ago, was hardly an adequate discussion of the subject, although it did achieve its primary aim of avoiding any split in the Labour Party ranks ahead of a General Election. But the discussions that did take place were helpful in a negative way by emphasizing what North Sea revenues could not achieve. Exactly what revenues do finally accrue to the country from the development of North Sea oil and gas will be very dependent on the way world oil prices move over the next 10 years. The Government can have little influence either way on oil prices, but the Department of Energy recognised earlier this year that the UK's main interests lie in holding down oil prices with the aim of stabilising world trade rather than increasing the dollar value of Britain's oil reserves.

Methods of control

If action to influence crude oil prices is largely outside the Government's scope, however, it still controls the other two methods of regulating the size of its North Sea revenues, namely the extent of the tax take and the rate at which the oil reserves should be depleted. Major decisions on both these items will be high on the new Government's agenda. With 12 North Sea oil fields already in production and two more to come on stream this year domestic crude oil output is currently meeting about three-quarters of the UK's needs. Production reached a new peak in February of just over 1.5m barrels a day, putting Britain 13th in the league of the world's oil producers. Three more oil fields—Murchison, Terton and the UK portion of Stafford—are due to begin production in 1980. Three other fields—Beatrice, Fimber and Magnus—were granted development approval last year and two more—Maureen and North Government—have been given the go-ahead by the Department of Energy this year. Development plans have also been submitted recently for another oil field to the east of the Shetland Islands, the North West Hutton Field. As a result of all these developments the Department of Energy is expecting the UK to produce 80m-90m tonnes of crude oil this year, building up to self-sufficiency at 90m-110m tonnes in 1980. In the early 1980s the UK could be producing a substantial surplus of crude oil for export with output reaching a peak of more than 130m tonnes in 1983-84. Last year the UK's consumption of oil products reached 90.6m tonnes, an increase of 2.7 per cent on 1977, but still 15 per cent below the peak year of 1973.

The build-up of income from the North Sea has been slower than expected because of mounting delays offshore in developing the fields, but this has merely had the effect of postponing revenues for use by the next Government. The last Treasury forecasts suggest income from North Sea oil and gas rising from £1.7bn in 1977 to £8.6bn in 1985 (at 1977 prices).

North Sea taxation is in a state of some confusion, as the defeat of the Labour Government in Parliament meant that proposals for changing the taxation regime by increasing the rate of Petroleum Revenue Tax (PRT) and lowering the various allowances given to the oil companies were kept out of Mr. Denis Healey's caretaker Budget.

Both the Labour and Conservative Parties have made it clear during the election campaign, however, that they are in favour of increasing PRT as a way of maximising Government revenues. Under the proposals put forward by Labour, annual revenues from oil and gas were expected to be about £4.5bn in the middle 1980s (at 1977 prices). The cumulative increase in the yield from oil taxation was expected to be about £2bn up to the middle of the 1980s on a total of £20bn-£25bn.

The effects of North Sea oil and gas production already pervade the whole economy in a way that makes it increasingly difficult to see precisely how it would have developed without this contribution. But one of the most direct effects has been seen in the balance of payments with the reduction in net energy im-

ports. This contribution in 1977, when oil production amounted to only some 35m tonnes, led to the Treasury at £4.5bn. With production building up this should reach more than £10bn in 1985 (at 1977 prices). Allowing for imports of goods and services for the North Sea programme and for the profits earned by foreign oil companies, the net contribution to the current balance of payments is expected to rise from just under £5bn in 1977 to around £8.5bn in 1985 (at 1977 prices).

Since the Treasury published its last estimates the price of North Sea oil has risen substantially in line with increases in world oil prices brought on by the loss of crude exports from Iran. British Petroleum's Forties Field crude, for instance, which was selling at about \$14 a barrel in the last part of 1978, is now being sold at about \$18.30 and this could rise further before the end of the year. As the UK becomes a net exporter of crude these higher prices should actually benefit the economy during the early 1980s, but their disruptive effects on the economies of Britain's trading partners cannot be ignored.

Apart from the growing balance of payments benefits, as the tables show, rising oil prices could considerably enhance the national income from the North Sea—the sum of Government revenues, the cashflows of home-based oil companies and money spent on domestic goods and services. As a sum of money the income is large, but when it is put against the rest of the UK economy it will account for only 4 per cent

of Gross Domestic Product in 1984-85. It is Government revenues, composed of royalties, Petroleum Revenue Tax and corporation tax, that account for the greatest single part of the benefit from North Sea oil, and should be providing more than 70 per cent of the total by 1985.

Through the 1980s Government revenues from the North Sea should build up steadily, while spending on UK goods and services and the growth of UK company cashflows will remain fairly static. The revenues from the North Sea will still be relatively small compared with total Government revenues from all sources. According to Wood Mackenzie, the stockbrokers, even in the early 1980s with North Sea production rising rapidly they will amount to only about 21 per cent of total Government revenues. But such a contribution could encourage a real growth in GNP in the 1980s and the improvement in the balance of payments should allow the Government greater flexibility. Without it the headlong decline of the economy towards the end of 1976 would have been far more difficult to arrest.

As Wood Mackenzie points out: "The vast majority of the benefits will go to the Government and therefore any real benefit to the country will rely heavily on Government policy." That is the degree of the heavy responsibility upon the new administration in using up a wasting, irreplaceable asset.

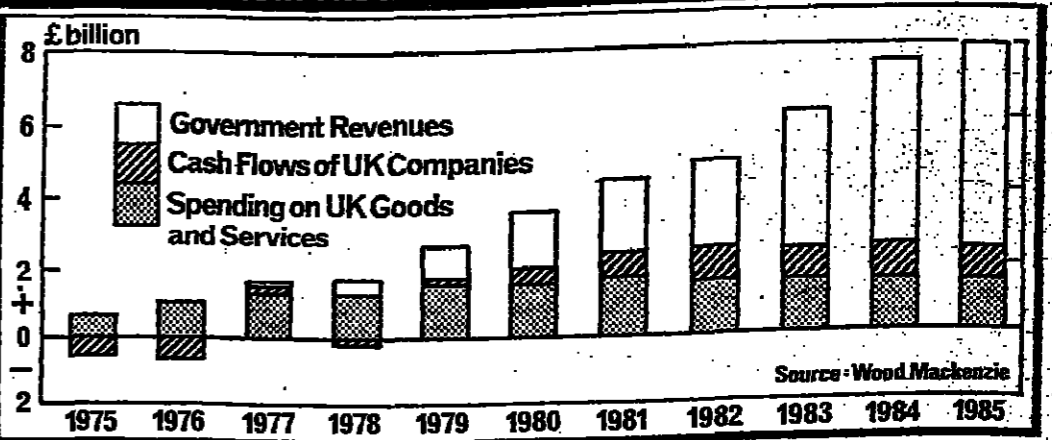
The UK's self-sufficiency in crude oil could be short-lived if the present declining rate of success in exploratory drilling

continues. The fields now under development or study are all small-to-medium size by North Sea standards and the oil industry is claiming loudly that its confidence in the North Sea as an exploration province has been badly hit by the proposed changes in the fiscal regime. Without the development of marginal fields the UK could be a net importer of crude oil again by 1986-87. The big question facing the new Government on oil policy will be the fixing of depletion rates. Dr. Dickson Mabon, the Labour Minister of State for Energy, warned during the Election campaign that Britain is in serious danger of postponing until too late a decision on the future control of oil production rates. The next Government would have to decide by the end of the year on production levels—if it wanted to avoid a huge surplus of oil output during the early 1980s.

Under earlier assurances to the industry the Government has said it will not order any cuts in production before 1982, but after that date output from some of the North Sea's biggest discoveries could be reduced by as much as 20 per cent as long as the future performance of the reservoirs is not endangered.

The dominant theme of the last five years' work in the North Sea has been the rush to get equipment built and in place to start the oil flowing. But the next five years could find the Government trying to balance the conflicting considerations of extracting the maximum revenues against the need to prolong the life of dwindling oil reserves as far as possible into the future.

UK INCOME FROM THE NORTH SEA

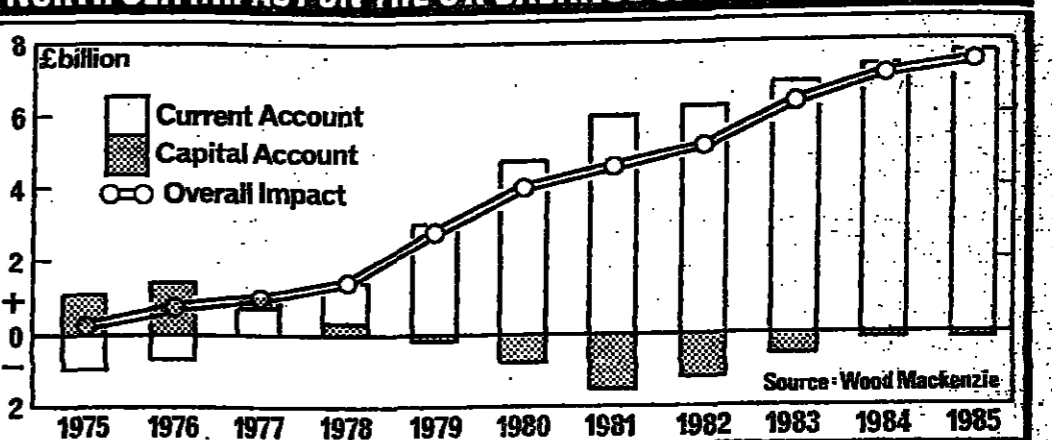


INCOME 1975-1985*

| Year to Dec. 31 | 1975 | 1976 | 1977 | 1978 | 1979 | 1980 | 1981 | 1982 | 1983 | 1984 | 1985 |
|--------------------------|------|------|------|------|------|------|------|------|------|------|------|
| Total† | 181 | 448 | 1455 | 1621 | 2456 | 3616 | 4422 | 4801 | 6104 | 7486 | 7849 |
| As a % of 1978 GDP†† | 0.2 | 0.4 | 1.3 | 1.2 | 1.8 | 2.3 | 2.7 | 3.3 | 3.8 | 4.7 | 5.7 |
| % to Government of total | 0 | 2 | 10 | 27 | 38 | 45 | 47 | 50 | 62 | 68 | 72 |

* Assumes PRT increases are implemented, and constant real price of oil from 1979 base of \$15.50 a barrel, plus 6% a year inflation.
 † Government revenues, company cash flows and spending on goods and services.
 †† Estimated at £140bn in 1978 money.

NORTH SEA IMPACT ON THE UK BALANCE OF PAYMENTS



Pressures on South Africa

IT HAS been argued that if anything finally cracks South Africa's apartheid system it is more likely to be internal economic strain than external political pressure. This week's proposals for the reform of the country's trade union system, in favour of black workers, stem from a combination of both. The report by the Wiehahn Commission stresses that foreign opinions and practices are not relevant to South Africa's unique position. But it accepts that they must be taken into account. Indeed, one of the report's main aims appears to be to try and set up a system tailored to what it sees as the country's special needs before pressure to set up normal Western-style trade unions becomes overwhelming.

Sanctions
 Certainly, the external pressures are mounting. On the specific issue of labour legislation, the country is coming under pressure from the ILO and trade unions in other parts of the world, notably the UK. Companies doing business in or with South Africa are also increasingly subscribing to codes of conduct that cover the way workers are paid and treated. At political level, moves in the United Nations for economic sanctions against South Africa are likely to grow ever more insistent.

The latest proposals are not, of course, going to be enough to alleviate that pressure. At first sight, the Wiehahn recommendations look good in theory. The Government has announced that it will introduce legislation to implement two of the Commission's major proposals—the registration of black trade unions and the scrapping of the principle of statutory racial job reservation. The first would give black trade unions the same legal status as white trade unions—enabling them to bargain with employers over wage levels instead of simply being told what they are to be paid by white managements. It is said that right of individual black workers to employment protection will also be strengthened by the establishment of a new industrial court. There are, however, important

Management

But the longer term consequences may be significant. The new legislation could turn out to be the thin end of the wedge. Certainly, management will now be encouraged to press its demands for more blacks to take on skilled jobs—the need for which was the main economic impulse behind the Wiehahn proposals. Most importantly, perhaps, this cautious first step demonstrates that South Africa is susceptible to the pressures of international opinion, however vehemently Pretoria may deny it.

MEN AND MATTERS

Fervour in a foreign field

The eyes of Kenya have lately been fixed with intense anxiety on events in neighbouring Uganda. But last night the big expatriate community in Nairobi turned its attentions to Britain. Our High Commissioner, Sir Stanley Fincham, was out last night at the city's famous Three Tree corner cafe, where crowds gathered in the evening to await the general election results. The High Commissioner contributed to the "home-from-home" atmosphere by supplying a resplendent board, large photographs of party leaders and even copies of the party manifestos. There was also an ample display of Union Jack bunting and a mock-up doorway of Number Ten. All that was missing in this display of patriotic showmanship was Robin Day and a swingometer.

Readers may like to know that the more balmy atmosphere of Kenya's traditional English "pubs" were being served afresco this morning at the Thorpe Tree.

Flying fancy

Those hints that airships have a future as a fast, quiet mode of transport seem to be coming to much but down in Brazil the State has given the national aeroplane centre a grant of £120,000 to investigate the prospects for using dirigibles to solve the country's transport problems. The Brazilians have already shown themselves to be transportation innovators: whole fleets of municipal cars now run on sugar cane alcohol and researchers say they are hopeful of making good use of coconut oil to propel cars.

So why not try airships? The hope is that they could do good service in lifting cargoes from over-crowded ports—by hovering above ships and picking up loads which might then float

through the air to their destinations. The aerospace centre also believes that dirigibles could be used over the Amazon forests and in other areas where access is difficult. The airships will be sustained by helium gas and should not consume a tenth of the fuel used by a large jet plane. If the feasibility study comes up with the right figures, and Brazil builds an airship fleet, it is certain to create further "flying saucer" fever in a country which is reckoned to have the highest UFO-spotting rate per capita in the world. It is also sure to bewilder those hard-pressed Indian tribes in Amazonia. One Brazilian scientist says hopefully: "Perhaps the Indians will regard the nesting dirigibles as incarnations of their friendlier gods, come to help in their struggle against squatters."

Mandarin style

Governments may come, governments may go, but the Civil Service goes on for ever. The TUC-affiliated Association of First Division Civil Servants, representing 10,000 bureaucrats, held its annual conference yesterday—but maintained a stance of careful neutrality. Instead of flaunting the red-coloured banners usually seen at TUC union conferences, the Association deliberated in a discreet green backdrop. One or two delegates made coy references to the day's political event, but only general secretary George Marshall was forthright enough to suggest that the union might face some changes quite shortly.

Wanted man

If arguments in London's Appeal Court this week are to be believed, a certain Derek Davis is the only handwriting and typewriting expert available in the capital at this moment. His expertise has become the subject of litigation between Cadson Shipping Company and Muhammad A. R. Orri, trading as Saudi Europe Line. Without drowning readers in the complexities of the whole dispute, I can say that Harmony had approached Davis to be a

HARLOW 56,000 SQ. FT.
 Proposed building to clients specification.

DUDLEY 25,000 SQ. FT.
 St. Johns House
 Air conditioned block.

EASTBOURNE 30,000 SQ. FT.
 St. Leonards House
 Built to highest specification.

EDINBURGH 121,000 SQ. FT.
 Dundas House
 Magnificent modern complex.

IPSWICH 88,600 SQ. FT.
 Crown House
 Air conditioned.

HAMPTON WICK 7,000 SQ. FT.
 Proposed building.

MAIDSTONE 26,870 SQ. FT.
 Miller House
 Air conditioned.

Healey & Baker
 29 St. George Street, Hanover Square,
 London W1A 3BG 01-629 9292
 City of London, 116 Old Broad Street, London EC2A 3EJ
 Antwerp, Brussels, Glasgow, Jersey, New York

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The trans-Atlantic Irish connection

BY JOHN WYLES and DAVID BUCHAN in the U.S.



The "four horsemen" of the Irish-American lobby: Senator Patrick Moynihan Governor Hugh Carey of New York, House Speaker "Tip" O'Neill and Senator Edward Kennedy.

INFLUENTIAL Irish-Americans are becoming restless about the lack of progress towards peace in Northern Ireland. That they chose to give voice to their sense of frustration in the midst of a British election campaign may have been tactless, but not accidental. As Mr. Tip O'Neill, Speaker of the U.S. House of Representatives, put it on April 27, their strongly held view is that the British Government "must pursue a major political initiative without delay."

The blunt-spoken Mr. O'Neill had already caused British politicians of both major parties and much of Fleet Street to bristle, by claiming in Dublin at Easter that Northern Ireland had been treated as a political football in London or otherwise has been given a low priority. The House Speaker does not stand alone. A month earlier, he and the three most prominent Irish-American politicians, Senators Edward Kennedy and Daniel Moynihan, and Governor Hugh Carey of New York—in a highly critical St. Patrick's day statement—charged that British policy towards Northern Ireland "has gone beyond delay and neglect and become a policy of conspicuous tilt in favour of the majority to the detriment of the minority." They cited in evidence the bi-partisan promise to increase Northern Ireland's representation in Westminster.

One of the "Four Horsemen," as they are called, has gone further. In a recent article, Governor Carey urged the

Carter Administration to use political and economic incentives to "strengthen Britain's willingness to initiate moves toward peace." Generally, the right moves are seen as something within a framework of the eventual reunification of the 32 counties of Ireland, but wisely they are seldom spelled out.

The governor went on to draw British anger by suggesting that if Britain failed to respond to prodding, Congress should consider sanctions against it—a proposal that others, including the Dublin Government which has played a quiet part in orchestrating some of the renewed Irish-American pressure, have ridiculed.

Investments

Another suggestion has been made by Dr. Kevin Cahill, who is Governor Carey's personal physician, a friend of many Dublin politicians, the co-author of the Governor's article, and a man with much influence on Mr. Carey's thinking. He was a shareholder in over 200 U.S. companies with investments in Northern Ireland, where some 31 U.S. companies employ 10 per cent of the industrial work force. The idea is that these companies should lobby the British Government in favour of seeking a solution to the Irish problem. The American Trade Union Federation, the AFL-CIO, already has a committee on human rights in Northern Ireland.

The Irish-American politicians have certainly irked British politicians who complain of what they consider to be the preachings of third-generation

nationalists across the ocean, out of date and out of touch with the realities of Ireland today. But the British are also concerned that men like Mr. O'Neill might be speaking for President Carter.

There is absolutely no evidence of this. The White House is sticking to Mr. Carter's statement on Ireland, made in August 1977 and drafted to please all parties, by condemning the violence, supporting peaceful re-negotiation, excluding outside re-ferenda, but offering possible economic aid to cement any future political settlement that might be reached.

Mr. O'Neill and the others are speaking not for, but in Mr. Carter. In the coming year they may find an increasingly receptive listener in the White House, as Mr. Carter makes his near-term bid for another four-year term. Senator Kennedy and Mr. O'Neill have been two of Mr. Carter's most legal allies on Capitol Hill (against not very strong competition, admittedly), and for obvious reasons the President will want to keep Mr. Kennedy so involved in 1980.

The Speaker, regarded as one of the most powerful in recent years by those who say the "Congress of the Imagination" holds the key to the Democratic party machine, which Mr. Carter will need in well-aided condition. Senator Moynihan's goodwill has a negative value: he is one of the most articulate critics of Mr. Carter's foreign policy on the Democratic right wing. Mr. Carey governs the second most populous State in the Union.

These politicians are also

addressing their constituents, but not in the way many in Britain imagine. True, their calls on the Irish-American community to let the political process resolve the Northern Irish problem may have, as Mr. O'Neill said last week, an increasingly hollow ring. But their statements urging London to do something are the price for their consistent, and welcome, condemnation of the killings in Ulster, and of the flow of private American money and arms that has partially abetted it.

Moderate end

The "Four horsemen"—to whom could be added men like Representative Tom Foley, Number Three in the House Democratic leadership—are by no stretch of the imagination "Provisionals" wrapped in the Stars and Stripes. On the contrary, they stand at the moderate end of the relatively small number of Irish-Americans who care a fig for what happens in the old country.

The potential constituency is of course enormous. According to the latest census figures, some 16m Americans lay claim to Irish ancestry—though only half a million were actually born in Ireland. In a big East Coast city like New York or Boston on St. Patrick's day—a festival

celebrated with much more vigour there than in the Republic—everyone in sight seems to sport a shamrock, the number of Irish-American activists is perhaps as low as 150,000.

Clubs still form the nucleus of the community, but none the less underwent a decline as the Irish entered the U.S. establishment and felt less need for a social refuge. For instance, the Ancient Order of Hibernians, founded 100 years ago, now has only 15,000 members compared with 1.5m at the turn of the century. There is a hard core that feels strongly and bitterly about the division of Ireland, reinforced by the last major wave of emigrants to the U.S. which in the 1950s left an Ireland, North and South, that was economically depressed. They have little loyalty to the established order in Ireland of the kind that, for instance, American Jews have for Israeli governments. They romanticise the Irish Republican army as embryonic Washingtons or Jeffersons.

Such people often give money to the Irish Northern Aid Committee (Noraid), which from a headquarters in the Bronx district of New York City collects money and sends it off to a *comité* *cebrach* (known in English as the Green Cross) in Dublin, whence it is ostensibly distributed to families of republican prisoners in the

North and South. Noraid stoutly denies that its money is used to buy guns, but the suspicion of governments is that at least it does free other resources for that purpose.

Noraid raised \$250,000 in 1972, the year of Bloody Sunday in Londonderry—but the level now is a fairly constant \$160,000 a year, as officially reported to the U.S. Justice Department. This is small if compared with what the IRA lifts from banks in the Republic, but it is of concern to at least some officials.

The Justice Department has not prosecuted any Americans recently for gun running. It may be that the convictions of the Fort Worth Five and of two of the Philadelphia Five a few years ago have deterred others since. Or maybe the arms traffickers have become cleverer. The Irish National Caucus, a Washington lobby group sympathising with the IRA, and representative Mario Biaggi, are often lumped together. Mr. Jack Lynch, the Irish Prime Minister, did so parties, and the IRA and Mr. Biaggi, he identified both with the cause of violence in Northern Ireland. Certainly the activities of the INC director, Father Sean Macmannan, have begun to cause eyebrows to be raised in the U.S. Catholic hierarchy.

Mr. Biaggi has some status, as Chairman of the House ad hoc committee on Ireland, which has a membership on paper of 128, though no more than some 20 congressmen attend its meetings. Although he is about as Irish as pizza and the safe incumbent of a New York City district which is only 5 per cent Irish, Mr. Biaggi's interest in Irish affairs apparently dates to his time with New York's heavily Irish police force.

Visitor

The Congressman is a frequent visitor to Ireland, where he has seen IRA people among others. His staff insist the trips are paid for from his own pocket, and not by the INC or any other organisation.

Mr. Biaggi says the gap between himself and the prominent Irish-American politicians is narrowing. But the latter have stayed well clear of his plan, backed by the INC, to hold a "peace forum" in Washington this year. It would consist of hearings with British, Ulster and Irish political parties, and the IRA and Protestant paramilitary movements, equally represented. The London and Dublin Governments were deeply concerned that this might get off the ground. Their worries may be misplaced. The forum has been postponed from May to

September, ostensibly for technical reasons, but more probably because all the major political parties in the North and South have rebuffed Mr. Biaggi's invitation. So most surprisingly, have some of the Provisional IRA, apparently from pique that the Ulster Defence Association has said it would come.

Nor is it remotely on the cards that President Carter might attempt to summon some kind of Camp David meeting in the U.S. on Northern Ireland. There was some dotty speculation that Mr. O'Neill's trip to the UK and Ireland last month might have been a precursor to something of the sort.

But the British Government cannot absolutely count on President Carter keeping mum about Northern Ireland in the coming year. Electoral considerations aside, there are human rights questions, amply documented by British inquiries and European courts, that disturb some members of the U.S. Administration, who also wonder how long Britain's troop commitment in Noto is to remain weakened by the need for so many soldiers in Ireland. It may be no bad thing for British politicians to be reminded that there are responsible foreigners with an interest in a solution in Northern Ireland.

Letters to the Editor

The fog around EEC finances

From Mr. P. Smith
Sir—While agreeing with Samuel Brittan in his article on Lifting the fog round EEC finances (April 12) that we should attempt to make an economic assessment of the impact of the Common Agricultural Policy, the Cambridge Economic Policy Group's calculations are not necessarily the best word in the matter. Price guarantees involve transfers from consumers or taxpayers to producers, and the balance of advantage for a member of the EC will depend on whether the country concerned is a net consumer or a net producer. Using current world market prices or even theoretical higher prices, however, is not necessarily a good starting point for calculating the volume of transfers.

All developed countries support their farmers through systems of guarantees, and producers adjust their production to costs in line with these guarantees so that it is not realistic to consider price support production costs in export countries as a transfer from producers to consumers. Comparative levels of guaranteed prices offer a better alternative to the calculation of transfers, when world market prices are low national guaranteed prices in exporting countries rough the operation of different types of export subsidy or insurance (deficiency payments or restitutions) a second place of transfer is taking place from taxpayers in the export country to consumers in the importing country—which could be identified separately in the discussion after Smith.

Warning methods

From the Chairman, Meat and Livestock Commission Sir—On behalf of the British meat and livestock industry I wish to make a public protest about the contents of this week's Radio Times. On its front page the journal announces over the picture of pig 2 BBC 2 programme on pig 9 which is to be followed by radio phone-ins. These, it will debate, "the question of Britain's highly competitive and possibly dangerous farming methods." At the foot of the page the following words appear: "Health Warning: meat and poultry can seriously affect your health." The final statement in the article of the Government warning is misleading, and entirely without foundation. It is bound to be taken by some people as official warning although, of course, no such warning exists. There is no evidence to support such a statement. The fact that it is made by the allegedly impartial BBC in its own name is a matter for public concern.

makes it clear that the dice are already loaded.
W. Johnston,
P.O. Box 4,
Queensberry House, Elchingly.

Agricultural Eurocrats

From Mr. J. Williams
Sir—Forgive a quasi-Italian farmer for reacting so belatedly to your issue of April 9 but Christine Lord's conclusion that Italian agriculture "has become too important to be left to the agriculturists" cries out for rejoinder! Ms Lord rightly says that arable land has been converted to vineyards although Italy cannot sell the wine in France. The reason my neighbours, against every precept of their fathers, converted some vineyards to vineyards is that they were persuaded to do so by heavy subsidies. The lesson of the wine lake is that of the butter mountain—and indeed of all history—that agriculture is too important for politicians and bureaucrats to meddle with.

Ms Lord believes that it is through ignorance and lack of capital that the poorer land is neglected. In fact the reason is that Common Market policies add the high cost here of employing agricultural labour at union rates ensures that such

land cannot be worked economically by the methods. The employment of 2000 contribution (contributi pubblici) alone is £4 per day. The self-employed peasant farmers on the hill farms are poor devils who cannot yet take as agricultural labourers.

Ms Lord approves of Tuscan hill farmers going over to fruit. They must be desperate! Across the mountains, between Bologna and Modena are some of the finest orchards I have ever seen. How much of their crop reaches human stomachs? We cannot in Tuscany grow peaches like those of the south where the crop is destroyed by hailstones, hundreds of tons at a time in conformity with Common Market policies.

One step is essential. It is the abolition of Common Market agricultural policies and the dispersal of the vast and growing army of agricultural Eurocrats who endanger the food of a continent for a generation while they themselves feed so luxuriously at the Brussels trough.
Jed Williams,
2940
Montanare di Corsona,
Arezzo, Italy.

Applying sanctions

From the General Secretary, The Council for World Mission
Sir—The action of certain

Shell shareholders to condemn the company's part in Rhodesia sanctions-breaking and to ensure future compliance with sanctions law is condemned by the company (April 20) as being motivated by essentially "political aims."

As one of the signatories this council has acted out of long association with Christian missionary activity in Rhodesia. We know that if sanctions had been rigorously applied in the early days of UDI then the worst period of civil strife might well have been avoided. So we are very concerned that a company in which we have invested should have participated in circumventing the sanctions.

Since the attitude of the company seems to be that Shell must always supply oil to its subsidiary in South Africa, and who knows what happens to the oil after that—it seems necessary to press for the firmest possible guarantees that the company is now obeying the law. The aims of our action are moral rather than political.

Rev. Bernard G. Thorogood
The Council for World Mission,
Livingstone House,
11 Carter Lane, SW1

The structure of Societe Generale

From the Governor and Director-Secretary, Societe Generale de Belgique

Sir—The Financial Times has recently published a survey entitled "100 Major European Companies' Reports and Accounts," produced under the direction of Mr. Michael Lafferty. The criticisms made in this survey concerning the 1977 annual report of the Societe Generale de Belgique and of certain companies in its group, as well as statements subsequently made to the press by its authors, call for the following comments.

In general, Mr. Lafferty has not taken into consideration the specific characteristics of our country's economic and financial structure, and has applied, for the analysis of Belgian accounting documents, criteria which are usual in the English-speaking business world.

For what concerns the Societe Generale in particular, it would appear that he has not really understood the specific character of the structure formed by our company and the members of our group. This is a special structure, virtually unknown in the English-speaking world, and fundamentally different from specialised industrial holding companies, who generally own 100 per cent of their subsidiaries. These subsidiaries are in fact divisions constituted as separate legal entities.

In contrast, the Societe Generale exercised a role of inspiration and leadership through significant shareholdings, most of which are of minority nature, in companies operating in a large variety of fields. It seeks to ensure the cohesion of the whole, while respecting to a high degree the autonomy of the individual affiliated companies, in particular, because of the large number of shares held in these companies by the public alongside

Societe Generale's holding.

According to generally accepted accounting principles to which Mr. Lafferty's survey refers, the establishment of consolidated accounts by the method of total integration should only include subsidiaries where the parent company holds more than 50 per cent of the stock and having a similar activity to the parent company. Following these standards, the Societe Generale would only have to consolidate a very limited number of its holdings. Thus consolidation alone, therefore, would add no significant information to the present accounts. It would on the contrary only make them more difficult to understand by the public.

As it nevertheless wishes to provide its shareholders with the appropriate information, the Societe Generale has for many years included an up-to-date and until then unpublished analysis in its annual report. This analysis gives current information on the situation and prospects of affiliated companies and of the economic sector to which they belong, including the major events which have occurred during the financial year.

In contrast to the opinion of Mr. Lafferty who finds this analysis too long and of little significance, numerous readers express each year the interest they find in this document.

Belgian legislation now provides that holding companies should in the future publish, in the most appropriate form, group accounts. The application of the requirements of the Royal Decree of November 29, 1977 has given rise to numerous complex problems, which are currently being studied by the Banking Commission in co-operation with the management of the companies concerned. It would in effect be a mistake to assume that the classical method

of consolidation is the only one insuring a clear and complete picture of a company's accounts. The kind of group accounts to be selected will be those which will provide the best information to shareholders and the general public, keeping in mind the particular characteristics of the various companies concerned.

One would have thought that Mr. Lafferty's survey would have been based on an adequate knowledge of the requirements, both present and planned, in the countries he has examined, but this does unfortunately not appear to be the case.
P. E. Corbiau,
Baron de Fucconval,
Societe Generale de Belgique,
30, Rue Royale,
1000 Brussels.

Michael Lafferty writes: Societe Generale makes two main points: that the survey uses Anglo-Saxon criteria for assessment, and that these are not appropriate to Belgium; and that consolidation deals only with subsidiaries, rather than minority stakes such as those held in the main by Societe Generale.

The answer to the first point is that the survey uses the standards of the International Accounting Standards Committee for measurement. This is a truly international body, and includes representatives from no fewer than three Belgian accounting bodies.

The answer to the second point is that international accounting standards require the publication of consolidated financial statements, including the use of the equity method of accounting for the presentation of certain types of long-term investments. In simplest terms this generally means that all minority shareholdings in excess of 20 per cent of a company's equity should be accounted for proportionately in consolidated financial statements.

Today's Events

U.K. Confederation of British Industry statement on what it hopes from new Government.

Government actuaries report on civil servants published.

Winnit Award to financial journalist of the year, London.

Welsh Trades Union Congress annual conference opens, Tenby.

Lord George-Brown at Advertising Association lunch, London.

Family planning and poverty symposium, Royal College of Physicians, London.

Sr. Ing. Federico Dumas, Argentinean Under Secretary for Foreign Investment, leads metal

working industry delegation visiting Birmingham Chamber of Commerce.

Rugby League Cup Final, Wembley Stadium.

Brighton Festival of Arts opens (until May 19).

Overseas: Financial Times Euro-Japanese Symposium — Trade, Finance and Politics in the 1980s, final day, Brussels.

Senior officials of UNCTAD final day of meeting in Manila.

International Energy Agency governing Board meets in Paris.

COMPANY RESULTS
Final dividends: Govebell Group, James Neill Holdings.

Interim dividends: Kwik Save Discount Group, Ulster Television, United Wire Group.

COMPANY MEETINGS
Alliance Trust, Meadow House, 84 Reform Street, Dundee, 11.

Church and Co. St. James, Northampton, 12. Lyon and

Lyon, Harker House, Nottingham, West Yorkshire, 12.15. Montague

Boston Investment Trust, 117 Old Broad Street, E.C. 12.

Standard Trust, 142 Holborn Bars, E.C. 4. W. and E. Turner, St. Crispin's, War, The Round about, Thurmarston, Leicester, 12.

LUNCHTIME MUSIC, London
Revised by Penelope Walker (contralto) and Laurence Dale (tenor) at Guildhall School of Music and Drama, 1.10.

Song recital by Michael Lord'n at St. Martin-within-Ludgate, 1.15.



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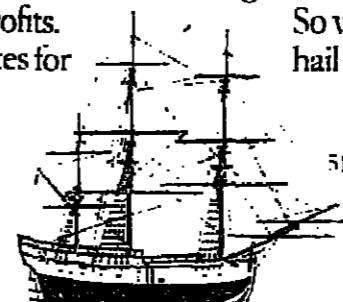
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Wimpey tops £57m after second half advance

PRE-TAX profits of Wimpey Construction UK, formerly George Wimpey and Company, rose from a restated £53.9m to £57.2m in 1978 after being down £3m at £14.5m in the first half.

The directors reminded shareholders at midweek that as usual, results of a single period were of limited significance and second half profits should be substantially higher than the first six months.

The year's results are a record and were achieved at a time of intense competition both in the UK and most of the overseas countries in which the group operates, the Board now states.

Earnings per share are shown at 17.3p (16.9p).

HIGHLIGHTS

Lex considers the state of the financial markets ahead of the election results. Major company announcements yesterday included Wimpey's full-year figures which pleased the market, but appear to have relied on exceptional factors to achieve a 6 per cent pre-tax profits rise. British Sugar Corporation has produced a sharp rise in half-time profits despite the bad weather and road hauliers' strike. The big German engineering giant, GEB, has launched a rights issue of about £50m having already had one last January. Lex also considers the position in the Lomrho-SUKTS offer where Lomrho has extended until the end of next week. Elsewhere, Henry Boot produces some aghast figures yet the shares rose on the confident statement for the current year. Aberdeen Construction's closing months have offset some of the interim downturn and Porter Chadburn also had a better second half. The last of the Hunting companies reports a profits recovery and Harrison's Malaysian Estates reveal nine month figures.

Continued success in the UK private house market has again helped to sustain the group in difficult trading conditions and useful contributions to profits have also been made by George Wimpey, M E and C, Wimpey Asphalt and Wimpey Property Holdings.

Overseas profitability has been maintained and new opportunities continue to be investigated. Canada remains a most important area of activity and steps are being taken to expand in the U.S.

The 1977 results have been restated to reflect changes in accounting policies.

Interest payable in North America relative to land development is included in the cost of work in progress until the land is sold. Previously this interest has been charged against profits in the group's consolidated accounts in the year in which it was incurred, but it has now been decided to follow North American practice for Canada and the U.S.

Provision for deferred tax is now provided only where there is a reasonable probability that the amount will become payable within the foreseeable future and this has resulted in a substantially reduced charge for tax, both in 1977 and 1978, and also in a very substantial transfer

from tax provisions to reserves in respect of prior years.

On January 22, prior to the scheme of arrangement whereby Wimpey Construction UK became a wholly-owned subsidiary of the new holding company, a special interim dividend of 0.77074p per share was paid, including 0.01032p supplemental to the 1977 dividend following the reduction in the rate of corporation tax.

The directors of George Wimpey, new holding company, have declared a special dividend of 1.5p per share with a corresponding equivalent special dividend to be paid by Wimpey Construction UK to the holding company. Shareholders will therefore receive dividends totalling £5.81m in the year ending June 30 1979, compared with £1.77m for the preceding year.

| | 1978 | 1977 |
|------------------------------|--------|--------|
| Operating profit | 51,121 | 48,849 |
| Associates share | 12,254 | 7,578 |
| Interest payable | 6,163 | 2,773 |
| Profit before tax | 57,212 | 53,854 |
| Tax | 11,826 | 11,295 |
| Minority losses | 783 | 783 |
| Amortisation | 45,988 | 43,322 |
| Dividend | 1,973 | 1,787 |
| Transfer to retained profits | 43,686 | 41,955 |
| Retained | | |

See Lex

Blockleys declines to £0.35m

Blockleys, the facing brick manufacturer, picked up some of the ground lost in the first half. At the end of 1978 the taxable surplus was down from £440,133 to £353,914 on turnover ahead from £1.93m to £2.27m.

At midweek the group had fallen £144,300 to £100,000 on turnover which had also declined from £1.03m to £987,400. The directors then said the half-year figures reflected the poor start to the year, but they were encouraged by improved trading results in recent months.

Tax for the year is down from £208,991 to £188,803, and retained profit from £169,095 to £99,324.

A second interim dividend of 3.105p net per 20p share lifts the total to 3.860p to a maximum permitted 4.263p. Stated earnings per share are well down at 10.93p, compared with 15.13p.



Sir Gerald Thorley, chairman of British Sugar, seen in the main control room for power generation at the Wissingham, Norfolk factory. This factory slices in excess of 3,000 tonnes of beet each day, from which 1,200 tonnes of sugar are produced depending on the sugar content of the beet.

Aberdeen Construct. ends £0.6m lower

TAXABLE PROFITS of Aberdeen Construction Group slipped from £3.95m to £3.35m in 1978, on lower turnover of £56.14m compared with £57.02m.

At the half-year stage, the surplus was down from £1.77m to £1.21m and the directors said tendering opportunities had remained satisfactory during the first six months and appeared likely to be maintained in the foreseeable future. While it was unlikely that the percentage return on the year's turnover would be much improved, it was not anticipated profit margin would deteriorate.

After tax for the year of £1.63m (£1.5m), stated earnings per 25p share are down from 22.16p to 18.66p. The net final dividend of 3.144p lifts the total payment from 4.607p to 5.144p.

Principal activities of the group are building construction, civil engineering, and mineral extraction.

Adverse weather again featured prominently in the woes of Aberdeen Construction last year. This apparently crippled its operations severely in the first quarter with the result that mid-term profits were slashed by a hefty 31 per cent. Overall profits are down 15 per cent but the after tax figure is 29 per cent lower on account of a 48 per cent tax charge against 38 per cent in 1977 (helped then by allowances for loss-making companies). Despite the setback the group appears to have done better than expected, as the

market had only anticipated profits of about £3m. AGC is tied up at the moment with a big office development project at Hill of Rubislaw. This is expected to be completed by the end of this year, after which revenues from this source should begin to make an impact on profitability. With signs of some pick up in the construction industry, margins, which came under further pressure last year, are expected to improve and prospects point towards a modest recovery. The shares rose 7p to 88p yesterday for a p/e of 5.4 and yield of 9 per cent.

J. Walker recovers to £0.31m

AFTER A strong second-half, pre-tax profits of J. O. Walker and Co., timber importer, recovered to £307,599 in 1978. Last time the taxable surplus was £106,380 after a £23,095 exceptional debit. In 1978, profits surged from £346,720 to £371,700.

At midweek in 1978, profits were lower at £31,000, against £135,000.

Turnover for the year stood at £5.82m, compared with £5.65m previously. After tax of £183,701 (£87,688), earnings per 25p share are shown to have risen from 8.5p to 15.5p. The net total dividend is lifted from 3.505p to 3.913p, with a 2.908p final.

Continental Union Trust

For the year to March 31, 1978, Continental Union Trust Co. reports an advance in net revenue from £665,255 to £745,992, after tax of £424,796 against £396,573.

Stated earnings per 25p share are up from 4.03p to 4.53p and the total dividend is raised from 3.5p to 4.25p with a final payment of 3p.

The net asset value per share at March 31 was 182.9p (182.5p).

British Sugar £2.5m up despite bad weather

DESPITE the bad weather and the haulage strike the British Sugar Corporation increased first-half taxable profits by £2.5m to more than £10m. And prospects for the second half are encouraging.

The dispute and the poor weather came at the end of the sugar beet production cycle. But the group at that time still had more than 1m tonnes to process—and no more than 100,000 tonnes were lost.

In addition, sugar production was lifted from 950,000 to 1,02m tonnes and dried pulp production from 595,000 to 654,000.

The taxable surplus rose to £10.19m in the 27 weeks to April 2, 1979, on turnover of £219.1m. In the 24 weeks to March 17, 1978, pre-tax profits stood at £7.68m on £185.3m turnover. The 27-week surplus was struck after much higher interest charges—up from £1.82m to £3.57m.

The directors now say that sugar sales are remaining at a level which would give a total volume for the year of 1.1m tonnes, against 1m last year. The

remainder of the year should also benefit from the 5 per cent devaluation of the Green Pound on April 9 this year, which will help growers who will get an additional payment for beet supplied during the campaign. Their income from beet will also be increased by higher pulp prices.

In the 12 months to September 24, 1978 the company turned in £25.58m taxable profits on £304.2m turnover. Interest charges for the period were £3.8m.

At the year end the directors forecast increased sugar production due to a larger area being drilled and higher yields. They also expected sales to increase and said that better prices for pulp would aid the growers and the company.

Tax for the 1979 half-year takes £536,000, against £488,000, leaving net profit up from £7.2m to £8.7m.

The gross interim dividend is lifted from 3.462p to 3.709p. Last year's total was 7.918p per 50p share.

See Lex

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends, interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Interims: British Industrial Investment Trust, Dryden Consolidated Trust, Cwik Discount, Ulster Television, Wire.

Finals: Greaves, Moss Bros., James Watson's Investments, Frings Skaw.

FUTURE DATES

| Company | Date |
|------------------------------|---------|
| East Orientatin Gold Mining | June 12 |
| Guinness (Arthur) | June 12 |
| M&C | June 12 |
| M. and G. Group | May 29 |
| Ranks Novis McDougall | May 29 |
| Traylor House | May 29 |
| Finals | |
| Allen (Edgar) Salford | June 20 |
| Barric | June 20 |
| Berkley Hambro | May 29 |
| Equitable | June 12 |
| Estates and Gen. Investments | May 14 |
| Fine Art Developments | May 22 |
| Janita | June 12 |
| Libson Gold | June 12 |
| Merborough Property | May 29 |
| Swire | June 12 |
| Amended | May 29 |

Hunting Gibson makes recovery

FOLLOWING the midway loss of £182,000 against £604,000 profit, Hunting Gibson recovered in the second half of 1978 to finish with a pre-tax surplus of £127m, compared with the previous year's £3.86m deficit which was struck after a £4.85m loss on valuation of vessels.

At the interim stage, the directors said that ship trading losses had continued for the first six months since when, following the disposal of ships, these losses had halted and remaining activities continued to produce satisfactory results. They anticipated a small pre-tax profit for the year.

are recommending a final of 5p net, making a 5.1p total compared with 4.088p previously, which included 0.088p in respect of 1978. Stated earnings per £1 share were 45.18p (275.27p loss).

Reflecting the transfer last year of its oil and gas interests to Hunting Petroleum Services (HPS), 1978 turnover was much reduced from £131.15m to £12.96m and operating profits fell from £1.24m to £419,000 and £1.41m respectively to 1977 figures, including crude oil sales of £106.44m. Profits of HPS, which was formed last year, are now included in associate results.

reduced operating profit but a 5.1m turnover to profits at the pre-tax level. It has moved off oil and gas activities into Hunting Petroleum, a recently listed associate and cut its total sales from £131.2m to £12.9m. It is still losing money on its share, albeit at a slower rate. Ship broking profits are down a little because of a poor interim turnover. The second half picked up a little but not enough to lift the overall figure for the year. Expenses were squeezed by a drop in demand following a cut back in public expenditure. Prospects are a little uncertain because of the hint at an agreement that will help it out of the costly Tyne Bridge charter. The share rose 4p to 175p yesterday giving a stated p/e of 3.9 and a yield of 4.4 per cent.

comment

Hunting Gibson has emerged from its restructuring with a

DIVIDENDS ANNOUNCED

| Company | Current payment | Date | Corre- Total | Total |
|-----------------------|-----------------|---------|--------------|-----------|
| | | | div. year | last year |
| Aberdeen Construction | 3.14 | July 3 | 2.82 | 5.14 |
| B.L.T. | 2.25 | June 29 | 2.65 | 4.91 |
| Blockleys | 3.11 | June 26 | 2.78 | 4.26 |
| Henry Boot | 3.11 | — | 6.68 | 2.5 |
| British Sugar | 2.715 | — | 2.46 | 7.92 |
| Guardian Inv. Trst. | 2.25 | July 6 | 1.95 | 3.15 |
| Hunting Gibson | 5 | — | NH | 5.1 |
| Porter Chadburn | 4.26 | July 3 | 3.82 | 5.89 |
| Richards | 0.3 | May 31 | 0.25 | 1.16 |
| Save & Prosper | — | — | — | — |
| Wemyss Inv. | 2nd int. 5.94 | June 1 | 5.19 | 12.48 |
| Scott's Restaurant | 2.16 | July 9 | 1.93 | 2.16 |
| Sungei Bahru | 0.65 | June 15 | 0.52 | 2 |
| J. O. Walker | 2.81 | July 4 | 2.52 | 3.91 |
| Wimpey | 1.57 | June 14 | 5 | 12.8 |

Dividends shown hence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ As forecast at time of scheme of arrangement. § Gross figures. ¶ Includes additional 0.088p for 1978.

HME advances to £23.8m

RESULTS for the nine months ended December 31, 1978, of Harrison Malaysian Estates, 50 per cent owned by Harrison and Crosfield, show turnover of £56.3m and pre-tax profits of £23.75m.

However, owing to fluctuating commodity prices, the nine months results should not be regarded as a reliable guide to the results for the current year, the directors say.

For the year to March 31, 1978, pre-tax profits were £24.9m from turnover of £69.5m. An interim dividend of 1.3p (1.25p) has already been declared for 1978-1979—the previous year's total was 4p.

Pre-tax profit for the nine months comprises trading surplus of £21.25m, investment income £2.18m and £321,000 from associates.

Tax takes £10.34m giving earnings per share of 8.01p against 6.63p for the previous year.

Minorities take £61,000 and there are extraordinary debits, including exchange of £456,000.

Harvested crops (in tonnes) shows rubber, 31,301; palm oil, 86,553; palm kernels, 17,831; cocoa, 3,581 and cocoa, 3,550.

year profits, it is obvious that the underlying trend is towards a much brighter 1978/79 result than that recorded in 1977/78. For harvested tonnages of palm oil, palm kernels and cocoa are well ahead of comparable figures. Provided tonnages shipped are up by similar amounts a full year figure around the £30m mark could be achieved. The strong nine month result is particularly good news for Harrison Crossfields, HME's parent. It should be taking on board 80 per cent of HME's profits, something around £24m. H & C's pre-tax figure from its total operations in 1977 was only £21m. HME's shares closed yesterday 2p up at 136p.

BRITISH SUGAR CORPORATION LIMITED

INTERIM REPORT 1978/79

For the 27 weeks ending April 2, 1979.

The unaudited results for the first 27 weeks of the Company's financial year are as follows:

| | 27 weeks ended April 2, 79 £000 | 24 weeks ended March 13, 78 £000 | 52 weeks ended Sept. 24, 78 £000 |
|------------------------|---------------------------------|----------------------------------|----------------------------------|
| Turnover | 219,127 | 155,336 | 304,223 |
| Profit before interest | 13,756 | 9,496 | 29,374 |
| Interest | 3,565 | 1,818 | 3,798 |
| Profit before Tax | 10,191 | 7,678 | 25,576 |
| Tax | 536 | 488 | 1,567 |
| Profit after Tax | 9,655 | 7,190 | 24,009 |

The interim results are for the first 27 weeks of the Company's financial year, compared with 24 weeks in 1978. Sales of sugar are running at a level to give a total sales volume this year of 1,100,000 tonnes compared with 1,000,000 tonnes last year. Higher turnover and capital expenditure has increased total borrowings—hence the substantial rise in interest costs. Current cost figures will, as previously, be published with the annual accounts.

We anticipate that the second half results will benefit, but not to the same extent as last year, from the recent green pound devaluation, together with any EEC institutional price changes that may come into effect in July. Even after the recent 5% devaluation of the green pound and the rise in Sterling market exchange rates, the green pound remains overvalued by about 15%; our sales increases are being achieved against competition in every case subsidised by EEC through monetary compensatory amounts.

Growers will benefit from the recent green pound devaluation by an additional payment for beet supplied during the last campaign; their income from that beet will be further increased because of the higher pulp prices achieved during this winter by Animal Feed Sales.

At the Annual General Meeting I mentioned the problems

we anticipated due to the road haulage dispute when we still had over 1,000,000 tonnes of beet to process. As a result of the extraordinary efforts of management, employees and especially farmers, most of the beet was processed, but the intervention of severe frost caused the loss of 100,000 tonnes of beet at the end of the campaign.

Despite this loss, sugar production was 1,022,000 tonnes compared with 950,000 tonnes the previous year and production of dried pulp was 654,000 tonnes (last year 595,000).

Interim Dividend 1978/79

The Board has declared an interim dividend of 2.709p per 50p share, inclusive of associated tax credit, payable on May 31 1979 to shareholders on the register at close of business on May 4 1979. This represents an increase of 10%; the comparison with the previous year are as follows:—

| | 1979 | 1978 |
|---|--------|--------|
| Inclusive of associated tax credit at 33% | 2.709p | 2.462p |
| Net of Tax | 1.815p | 1.65p |

Gerald Thorley, Chairman

May 3 1979

BRITISH SUGAR CORPORATION LIMITED

P.O. Box 26, Dundle Road, Peterborough PE2 9QU.

ANGLOVAAL GROUP

DECLARATION OF PREFERENCE DIVIDENDS

DIVIDENDS HAVE BEEN DECLARED payable to holders of preference shares registered in the books of the under-mentioned companies at the close of business on 25 May 1979. The Dividends are declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 4 June 1979, or such other date as set out in the conditions subject to which the dividends are paid. These conditions can be inspected at the registered office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 29 June 1979. The transfer books and registers of members of the companies will be closed from 26 May to 1 June 1979, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

| Name of Company | Class of Share | Dividend (pence) | Amount per share (£) |
|---|--|------------------|----------------------|
| Anglo-Transvaal Consolidated Investment Company Limited | 5% Cumulative preference | 82 | 6 |
| Middle Withdrafs (Waters Area) Limited | 15% 2nd preference Redeemable preference | 63 | 5 |
| | Cumulative preference | 14 | 4 |

By order of the boards
Anglo-Transvaal Consolidated Investment Company Limited Secretaries
per: E. G. D. Gordon
Registered Office: Anglo-Transvaal Trustees Limited, 296 Regent Street, London W1R 8ST, 3 May 1979.

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Tel: 01-486 7771 (from May 1979 01-486 8361)

GROVEWOOD SECURITIES LIMITED

RESULTS FOR 1978

The Chairman and Managing Director, John Danny, announces:

- £11235m pre-tax profit—57% more than for 1977
- Turnover £107m (£84m 1977)
- Exports £21m (£11m 1977)

Substantial funds are available for investment. We take minority stakes in well-managed companies and can make imaginative arrangements for family businesses where a gradual disposal of shareholdings and the safeguarding of executive positions are desired.

10 YEAR PROFIT RECORD

| Year | £ million | Year | £ million |
|------|-----------|------|-----------|
| 1969 | -494 | 1974 | 3-279 |
| 1970 | -626 | 1975 | 3-667 |
| 1971 | -912 | 1976 | 5-646 |
| 1972 | 1-945 | 1977 | 7-160 |
| 1973 | 2-805 | 1978 | 11-235 |

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A MEMBER OF EAGLE STAR GROUP.

Higher costs and strikes hit Porter Chadburn

H. Boot slumps to £3.7m loss

AS EXPECTED, Porter Chadburn, the engineering group, earned in lower profits in the year to January 4 1979...

Of developments in hand, the chairman says production of Porter-Lancastrian's new Mark VIII beer meter/dispenser has started and a new steel Universal joint developed by A. Robinson (Engineering Services) is undergoing trials.

Intensive development work on hot drinks vending projects looks promising, the chairman says...

Chadburn provide crumbs of comfort after a very disappointing half-way return and the share price took a 7p jump to 103p yesterday.

A FURTHER decline in the second half of 1978, with losses amounting to £2.86m against £1.63m profits, left Henry Boot...

have offered a "very generous" additional facility at the same rate of interest, which the directors do not expect will be needed.

comment

Final figures from Porter Chadburn

Haulage strike costs Richards £100,000 in lost profit

ALTHOUGH the road haulage strike resulting in a loss of profit of £100,000, taxable surplus of £100,000, taxable surplus of £100,000...

Mr. Thomson reports that the first half proved to be most disappointing mainly due to heavy losses in the touring caravan division.

Overproduction of touring caravans throughout the industry has eroded profit margins and although turnover was slightly increased...

Thomson T-Line recovering

With the touring caravan division showing improved performance in 1979, it is anticipated by Mr. David Thomson...

increase in turnover from £250,000 to £325,000 and unfranked income is down from £288,000 to £232,000.

Mr. Thomson reports that the first half proved to be most disappointing mainly due to heavy losses in the touring caravan division.

There has been a steady demand for the products of T-Line (Homes) which has shown progress, and with a reasonably good order book is expected to continue to contribute profits in the current year.

IN RECENT years a key management objective at Spear and Jackson International has been to reduce the level of borrowings.

The reduction in 1978 was £3.4m and was mainly in short-term borrowings. The major part of the reduction, £2.3m, resulted from improved management controls.

Spears and Jackson cuts borrowings by £3.4m

For the third consecutive year, the chairman says, gearing improved and at the year-end net borrowings at £3.2m compared with shareholders' funds of £9.1m, a ratio of 35 per cent (78 per cent).

despite the trading difficulties of the opening months. Group fixed assets at the 1977 year-end were lower at £5.6m (£7.12m), which was not current assets were £7.32m (£5.51m).

At the annual meeting of Chartered Accountants' Hall, EC, on May 23 at noon, it is proposed to increase the total available for directors' fees from £3,000 to net more than £5,000.

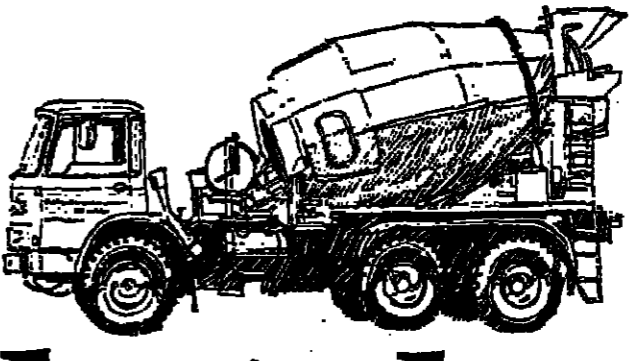
Provident Life Long term funds up £6m

Long-term funds of the Provident Life Association of London grew nearly 60m in 1978 from £203m to £263m at the year end. Premium income improved by 10 per cent from £115m to £126m and investment income by 11 per cent from £25.5m to £28.5m.

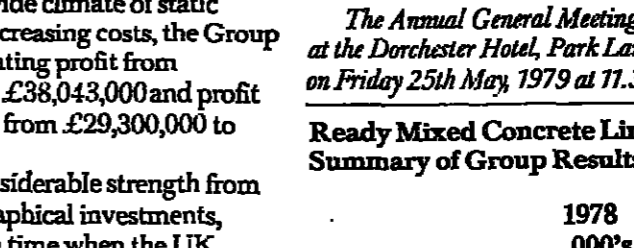
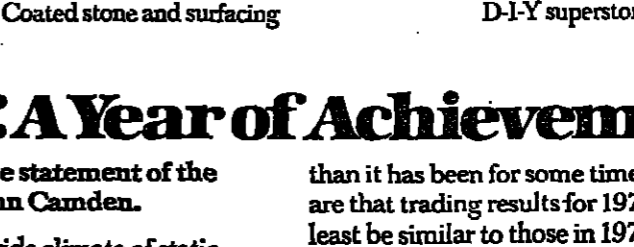
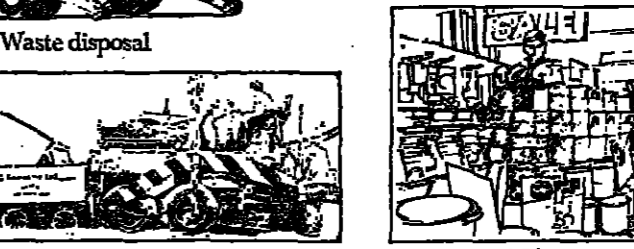
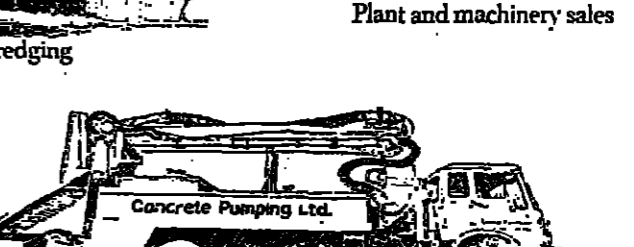
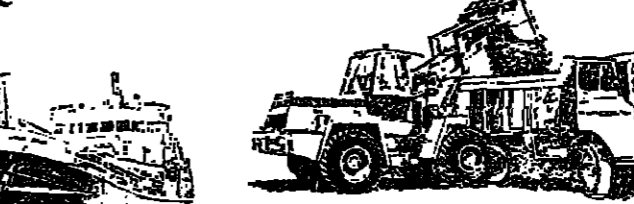
Advertisement for RMC Group featuring various construction equipment: Builders merchants, Aggregates, Aviation, Leisure sport, Plant and machinery sales, Concrete pumping, Ready mixed mortar, Concrete floors, Lightweight units, blocks and lintels, Waste disposal, Coated stone and surfacing, D-I-Y superstores.

CP Div 1.50

Not only



but also

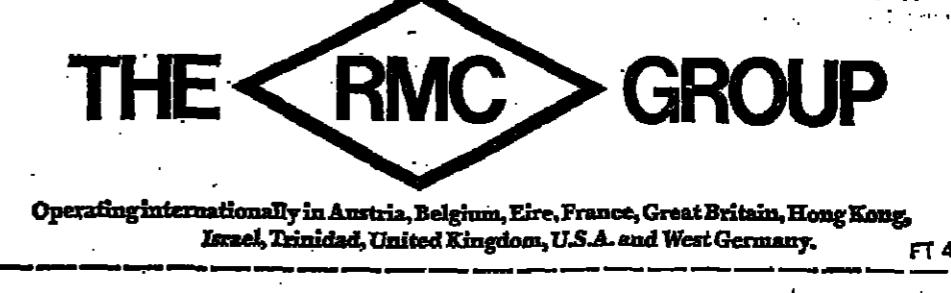


1978: A Year of Achievement.

Points from the statement of the Chairman, John Camden. In a world wide climate of static volumes and increasing costs, the Group advanced operating profit from £31,382,000 to £38,043,000 and profit before taxation from £29,300,000 to £36,551,000.

Summary of Group Results table with columns for 1977 and 1978. Rows include Turnover (£632,190 vs £547,103), Profit before taxation (£36,551 vs £29,300), Earnings (£20,652 vs £14,625), Dividends per share (6.7p vs 5.77p), Basic earnings per share (28.0p vs 22.2p).

The Secretary, Ready Mixed Concrete Limited, RMC House, High Street, Feltham, Middlesex TW13 4HA. Please send me a copy of your 1978 Report and Accounts... Your brochure, The RMC Group.



The Solicitors' Law Stationery Society, Limited

Positive improvement ahead

Highlights from Mr. R. A. Hodges' statement to shareholders.

- * The Board has decided that our book publishing and distribution operations in Belgium and France will be progressively scaled down to a closure by the end of 1979.
* The Board has redefined its objectives: the Group will concentrate its expertise and high quality products on clearly defined specialised markets.
* The company has been restructured with four sub-groups which will permit greater analysis of the current performance and future potential of the business.
* The Board feels that the steps we have taken will show a positive improvement in the results for the current year and also provide a basis for continued profitable growth.

Summary of Results table with columns for 1978 and 1977. Rows include Turnover (£22,755,359 vs £19,430,319), Profit before taxation (£795,921 vs £1,266,597), Taxation (£386,234 vs £886,461), Profit after taxation (£409,687 vs £380,136), Minorities (£575 vs £1,599), Profit attributable to members before extraordinary items (£409,112 vs £381,735), Extraordinary items (£351,108 vs £345,792), Profit attributable to members after extraordinary items (£58,004 vs £35,943), Dividends (£167,149 vs £437,773), Earnings per ordinary share (3.59p vs 3.37p).

The Annual General Meeting was held in London on 3rd May, 1979.



The Solicitors' Law Stationery Society, Limited

Oyez House, 237 Long Lane, London SE1 4PU

Printing, Publishing, Stationery, Office Machinery, Computer and Professional Services, Conferences and Seminars.

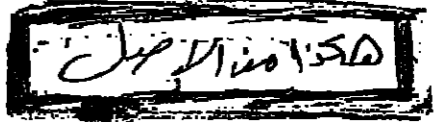
Profits up at Scott's Restaurant

FROM increased turnover of £1.72m against £1.33m, profits before tax of Scott's Restaurant rose from £95,184 to £121,152 in 1978.

Improvement for BIT

Gross revenue of the British Investment Trust increased from £5,603,190 to £6,156,250 for the year ended March 31, 1978.

WORLDWIDE FUND LIMITED A commodity futures trading fund Net Asset Value per \$1 share as at 30th April, 1979, \$12.37



NORTH AMERICAN NEWS

Pan Am boosts National bid to \$428m

By John Wyles in New York

PAN AMERICAN World Airways yesterday boosted its takeover price for National Airlines from \$41 to \$42.8 million...

GPU tackles nuclear accident costs

BY DAVID LASCELLES IN NEW YORK

WHILE ITS engineers continue to grapple with the problems of the Three Mile Island nuclear power plant, General Public Utilities' executives are trying to stave off a financial crisis...

GPU says the unharmed reactor is unlikely to be back in operation this year, while the damaged one will not even be back in operation for at least a year...

Fairchild Camera discusses Gould bid

By Stewart Fleming in New York

THE BOARD of Fairchild Camera and Instrument was meeting yesterday to determine its attitude towards the \$300m takeover bid for the company announced last week by Gould...

EUROBONDS

Little support for new dollar issues

BY JOHN EVANS

NEW EURODOLLAR bond offerings continued to attract little support from investors, and several current issues moved lower yesterday...

New president for Max Factor

BY OUR NEW YORK STAFF

MAX FACTOR, Norton Simon's troubled cosmetics unit, is now under the leadership of its third president in 12 months...

Mr. Ratliff's appointment last November ended a lengthy search for a successor to Mr. Samuel Kalish...

apparently running at a high rate, and analysts are now projecting a loss at Max Factor for the fiscal year ending June 30...

General Dynamics earnings up

By Our Financial Staff

GENERAL DYNAMICS, whose majority stake in Asbestos Corporation appears to be on the point of being taken up by the Government of Quebec...

RESULTS IN BRIEF

Sharp first-quarter rise for Norton

NEW YORK — The abrasives manufacturer Norton Company has reported a sharp return in net income for the first quarter of 1979...

Global Marine more than doubled earnings from 25 cents to 57 cents, and brewer Adolph Coors rose from 14 cents to 34 cents...

Algoma Steel lifted first quarter earnings from 94 cents to \$1.51, and also in the same period Norfolk and Western Railway Company recovered from a loss last time to a per share profit of \$1.48...

Growth seen at Warner Lambert

NEW YORK — Warner Lambert Company expects growth of about 10 per cent in profits and a rise in sales of 15-15 per cent for 1979...

Growth seen at Warner Lambert

NEW YORK — Warner Lambert Company expects growth of about 10 per cent in profits and a rise in sales of 15-15 per cent for 1979...

MEDIUM-TERM FINANCING

NatWest arranging \$200m six-year loan for Kenya

BY ROSEMARY BURR

THE Republic of Kenya is topping the syndicated loan market for the first time. National Westminster Bank is arranging a six-year \$200m credit for the country...

meanwhile, Chase Manhattan has been given a mandate by Papua New Guinea to raise the country's second syndicated loan. The eight-year \$55m credit carries a spread of 2 per cent throughout...

76% surge in loan volume

BY OUR EUROMARKETS STAFF

DESPITE A 76 per cent increase in the volume of syndicated loans managed or co-managed by Manufacturers Hanover Ltd. the merchant banking subsidiary of the big U.S. bank, reported small drop in after-tax profits for 1978...

from £5.03, but earnings slipped from £2.41m to £2.89m. Mr. John McGillicuddy, chairman, said that he was pleased with this performance. He explained that the result had been achieved in a year of declining margins and a highly competitive climate in the loan syndication market...

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobonds published on the second Monday of each month.

Table with columns for U.S. DOLLAR, DEUTSCHE MARK, SWISS FRANC, and various bond issues with columns for Issued, Bid, Offer, Day, Week, Yield, and Change.

Dow Chemical chief sees peak earnings

MIDLAND — Mr. Paul F. O'Rourke, the president of Dow Chemical, said the company expects record 1979 earnings of \$3.20 a share or better, compared with \$3.16 last year...

Plants are operating at high capacity rates with order control on many products, said Mr. O'Rourke.

Mr. O'Rourke said there will be no recession in 1979 although some slowdown in U.S. demand is expected. The Board will continue to watch customer inventories and other indicators very closely for signs of a slowdown...

EGYPT ARAB INVESTMENTS FOR URBANISATION COMPANY

announce the opening of their SARWAT OFFICE BUILDING

in 48 Sarwat Street, CAIRO Telex 93666 AIFU UN in AUGUST 1979

Consisting of twelve floors, with all modern facilities required by commercial and economic activities. The building is ideally situated in the business centre of the city.

Any inquiries regarding the letting of space should be directed to: ARAB INVESTMENTS FOR URBANISATION, APARTMENT 627, IMMOBILIA BUILDING, 26 A SHERIF STREET, CAIRO — EGYPT. TEL. 755655. TELEX: 93666 AIFU UN

AMERICAN QUARTERLIES

Table with columns for ARA SERVICES, CONSOLIDATED NATURAL GAS, CONTINENTAL AIR LINES, HALIBURTON, HANNA MINING, HOME OIL, and various quarterly financial data.

CONVERTIBLE

Table with columns for Converter, Bid, Offer, Day, Week, Yield, and Change, listing convertible bonds.

* No information available—previous day's price. Only one market maker supplied a price. Straight Bonds: The yield is the yield to redemption of the bond—offer: the amount issued is in millions of currency units except for Yen bonds where it is in billions. Change on week—change over prior week unless otherwise stated. Floating Rate Notes: Denominated in dollars unless otherwise indicated. M—Minimum coupon. C—Current coupon. Next coupon becomes effective. S—Semi-annual in arrears. 2 1/2-month offered rate for U.S. dollar. C—Current coupon. Convertible bonds: Denominated in dollars unless otherwise indicated. Ch. = Change on day. Conv. date = Current date for conversion into shares. Conv. price = Nominal amount of bond per share converted. Curr. rate = Current rate of conversion rate listed at issue. Curr. rate = Current rate of conversion rate listed at issue. Curr. rate = Current rate of conversion rate listed at issue. Curr. rate = Current rate of conversion rate listed at issue.

WORLD STOCK MARKETS

Wall St. up 4.7 in fairly active early trade

Indices

NEW YORK - DOW JONES

Table showing Dow Jones indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Standard and Poors indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing NYSE All Common indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Toronto Composite indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Johannesburg indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Amsterdam indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Hong Kong indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Singapore indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Australia indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Stockholm indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Oslo indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Johannesburg indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Paris indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Brussels/Luxembourg indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Amsterdam indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Copenhagen indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Milan indices for May 1-5, 1979, including High, Low, and % Change columns.

Table showing Vienna indices for May 1-5, 1979, including High, Low, and % Change columns.

INVESTMENT DOLLAR

Furthermore, Chase Manhattan Bank raised its Prime Rate 1/4 point to 11 1/2 per cent, bringing it back in line with most major banks.

Texas International Airlines

Greyhound Computer rose 10 cents to C\$3.90 and Great Canadian Oil Sands 1/2 to C\$15.

Steele, however, were mostly

Steele, however, were mostly flat. DM 2.30. Chemicals managed fresh small gains.

NEW YORK

Large table listing various New York stock prices, including columns for Stock, May 1, May 2, May 3, May 4, and May 5.

CANADA

Large table listing various Canadian stock prices, including columns for Stock, May 1, May 2, May 3, May 4, and May 5.

GERMANY

Table listing various German stock prices, including columns for Stock, Price, + or - %.

WEDNESDAY'S ACTIVE STOCKS

Table listing active stocks from Wednesday, including columns for Stock, Price, + or - %.

EUROPEAN OPTIONS EXCHANGE

Table listing European options exchange data, including columns for Series, Vol., Last, and Stock.

BASE LENDING RATES

Table listing base lending rates for various banks, including columns for Bank, Rate, and %.

SWITZERLAND

Table listing various Swiss stock prices, including columns for Stock, Price, + or - %.

MILAN

Table listing various Italian stock prices, including columns for Stock, Price, + or - %.

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FINANCIAL TIMES SURVEY

Friday May 4 1979

150

Monterrey

Monterrey is one of the principal industrial centres of Mexico, producing a wide range of goods from steel to petrochemicals. Today it faces some major problems as the Government in Mexico City is encouraging greater competition, higher efficiency and lower prices in the domestic market.

CONFIDENCE



We have confidence in Mexico.

It's only natural. Because we are Mexicans and we have created in our country an industrial group of international renown. A group of companies which includes Hylsa, S. A., the largest privately-owned steel producer in Mexico, creator of the HYL process for the direct reduction of iron ore to sponge iron. Brazil, Indonesia, Iran, Iraq, Venezuela and Zambia have confidence in our technology and have acquired this process.

Alfa is also active in tourism through the development of 1,236 acres of choice resort land on the Pacific Coast of Mexico. The well-known Hotel Las Hadas is located on part of this area which includes villas, condominiums, family hotels and a most modern Conference Center. The world of travel has confidence in Mexican hospitality.

We participate in the electronic and industrial consumer products market. In Mexico, our group owns the Philco, Admiral and Magnavox companies. The consumers have confidence in Alfa's expertise in the electronic products field.

We participate in the synthetic fibers market through AKRA (Nylon de México, S. A. and Fibras Químicas, S. A.) Du Pont, of the United States and AKZO, of Holland have confidence in the Mexican market and have joined us as minority partners in this venture, providing their technologies.

In petrochemicals, Alfa is the majority owner of Polioles, S. A. and Petrocel, S. A.

BASF, of Germany and Hercolina, of the United States have confidence in Mexico's future and are associated with us in this growing industry.

In the paper and packaging industries, Alfa holds a share of 35% of the national market through another of its companies: Empaques de Carton Titan, S. A. Obviously, we have confidence in Mexico's work force.

In the field of capital goods, Alfa has two joint ventures: Megatek, S. A. with Hitachi of Japan and Nematik, S. A., with Ford Motor Company, of the United States. Megatek produces electric motors and high capacity generators for the industry. Nematik will manufacture aluminum cylinder heads for the automotive market of the United States and Canada. These two ventures show Hitachi and Ford's recognition of and confidence in Mexican engineering prowess.

Alfa has formed DRACO for the exploration for non-ferrous minerals. International Nickel Co., of Canada, participates in this company because it has confidence in the wealth of Mexico's subsoil.

All of this serves to show that the confidence of the Grupo Alfa in Mexico is shared by many companies in many lands.

We are not alone.

We are part of a world that faces the future with confidence.

MONTERREY II

A hive of private enterprise

By Hugh O'Shaughnessy, Latin America Correspondent

THERE IS a superb museum in Monterrey, one of the best in Mexico. Its rooms are filled with fine pre-Columbian sculpture and ceramics, a wide selection of colonial painting and works of art and a good collection of modern masters: Siqueiros, Tamayo and the rest. Nowhere in the country, one can safely say, is the range of Mexican artistic achievement better displayed in one place. And there is free beer. It is characteristic of the city which has been built up by the private sector that this display of national riches should be in private hands, exhibited in a brewery. It is a highly efficient brewery, the Cerveceria Cuauhtemoc, which produces a renowned beer. Its artistic activities—which also include the staging of concerts—serve as a daily demonstration by the owners that they believe that the public sector should not be encouraged to do anything, even run museums, that private effort wants to take on.

It is not without significance that the city boasts what is said to be the world's largest branch of Rotary, the private businessman's worldwide organisation. Private enterprise has in the course of this century transformed what was a dusty and ill-considered city in the north of Mexico, a hundred miles from the present border with the U.S., into a grimy and immensely energetic industrial centre, which is a by-word for productivity. Having created a hive of activity, the captains of industry in Monterrey are extremely anxious that the growing power of a central government, newly enriched by swelling oil revenues, should not be used in their city to disturb the fixed order of things as they see it.

The industrial take-off dates from the beginning of the century and the founding by the Garza and the Sada families of a number of basic industries, notably the Cuauhtemoc brewery. With diligence, appli-

cation and a certain measure of ruthlessness, the industrial founding fathers of the city slowly consolidated themselves into what is referred to elsewhere in Mexico as the Grupo Monterrey or Monterrey Group. The Grupo Monterrey has grown into a Mexican legend and is today credited with a whole range of achievements, from producing the best steel in Latin America to being the power behind the throne of almost every president in Mexico City.

The Grupo, once centralised in the hands of a dynasty of industrialists by the name of Garza Sada, is now split into four distinct sections, all of which, however, work very closely together and in which the two family names constantly recur.

Patented

The heavy industry of Monterrey is well represented in the Grupo Alfa. A holding company, Alfa, controls HYLISA (Hojalata y Laminas, Sociedad Anonima), a steelmaking complex which has patented a process for the production of sponge iron by direct reduction or ores. HYLISA is the principal remaining private sector steel industry in the city. Fundidora, a company which started in the private sector, having been sold off to the public sector after running into difficulties, Alfa also controls other concerns in plastics, electronics, petrochemicals, paper and packaging and mining and has recently begun to diversify away from industry with ventures into real estate and resort management. It claims assets of more than \$1.1bn. Its chief executive is Sr. Bernardo Garza Sada.

The second component of the Grupo is the FIC (Fomento de Industria y Comercio), which has grown out of the glass-making interests of the founding fathers. Besides forming an association with Pilkington of St. Helens to produce float glass, FIC has branched out into plastic containers and machinery production. It owns mines in many parts of the country, from which it is assured of its raw materials. It has sold windcreens to many of the world's leading motor

manufacturers from Japan to the U.S. Its president is Sr. Rogelio Sada Zambrano. An associated bank is Banpais, whose general manager is Sr. Adrian Sada.

Third comes the Visa (Valores Industriales, Sociedad Anonima) Group where the financial heart of the Grupo Monterrey is housed. The Banca Serfin, Mexico's third largest, has its headquarters in the city. Its existence makes it virtually unnecessary for the Grupo to go outside its own circle for any finance that it might want. But Visa also has in its orbit the Cuauhtemoc brewery—and art gallery—and a range of other companies making products as different as animal feeds and building materials.

Lastly comes SYDSA, chairman Sr. Andres Marcelo Sada. It concentrates more on chemicals than does any other member of the group and turns out rayons, PVC, acrylic fibres and many more products.

It will be seen, therefore that these four interlocking units provide almost all the products

necessary to make Monterrey a centre of diversified industrial production. With such an industrial dominance it is not surprising that the Grupo Monterrey aspires to a large say in the running of the city, and indeed, the industrial policy of the country.

In its home base it prides itself on providing a high standard of welfare services to those who are in its employ. Those who have a record of service to the companies can expect health care, subsidised meals and a good standard of housing, all provided with efficiency, no mean advantage in a country where the state benefits can be sparse and erratic.

The Grupo looks upon the capital as any industrial elite looks on a non-productive administrative centre, as a city where the resources of the resources of the nation are liable to be squandered on ill-organised schemes. The Garzas and the Sadas therefore have often had a difficult relationship with the Federal Government and its representatives in Monterrey.

While the Grupo has for decades benefited from tariff barriers which have enabled it to fend off competition from the manufacturing giants north of the border, it has not hesitated to complain loudly when the central administration has sought to trim its privileges. Not just to complain but also to act. Action by interest groups in the city to transfer assets—quite legally, it should be said—over the northern border into the U.S. was seen, rightly or wrongly, as important in precipitating the devaluation of the Mexican peso at the end of the administration of President Luis Echeverria in 1976, when his populist speeches became particularly unwelcome.

The difficulties between the Grupo and the Mexican national Government have been reflected in the relationship between local industrialists and Sr. Pedro Zorrilla Martinez, Mexico City's nominee to the governorship of Nuevo Leon. But more challenging than the physical presence of Pemex are the macroeconomic changes which will be brought about by the new pre-eminence of oil on

the Mexican scene. Any decision by the Government in Mexico City to go ahead with its proposed plan to temper the inflationary effects of the big new oil finds by cutting tariffs and applying for membership of the General Agreement on Tariffs and Trade (GATT) could hit the manufacturers of Monterrey hard. Whether or not Mexico accedes to GATT, the Government's decision slowly to reduce the protection given to domestic industry will demand a good deal of new, fast thinking in Monterrey.

It is most likely that the new Governor, Sr. Alfonso Martinez Dominguez, who replaces the controversial Sr. Zorrilla in a few weeks time, will be much more acceptable to the industrialists than was his predecessor, but there will be a limit to how much even his legendary political gifts will be able to achieve for Monterrey industry if Mexico City is determined to make the winds of competition blow more fiercely round the country's factories.

Urban developments

A planner's nightmare

Monterrey is growing at an alarming rate. Forty years ago the population of the metropolitan area was 200,000 and now it is over 2m. By the year 2000 it could be as high as 5.5m. Like Mexico City, Monterrey is a magnet for the vast pool of unemployed who are deserting the countryside and swelling the cities.

Monterrey has not yet reached the situation of Mexico City (population 12m) where traffic is chaotic and the air smoggy, but it is heading in that direction and is already a planner's nightmare.

On the outskirts of the city are numerous "lost cities" inhabited by people who have come from other parts of Mexico and the rural areas of the state of Nuevo Leon. They are a world apart and, in stark contrast to the comfortable suburbs, point out the other side of the Monterrey coin.

Between 1950 and 1960 the population of the state of Nuevo Leon increased by 338,657 people, according to official statistics. Of this number 64,871 came from other parts of Mexico.

Between 1960 and 1970 the state's population increased by 615,841 of which 182,335 people came from outside. More and more the population increase in Monterrey is due not to the birth rate, which in fact is declining, but to the large number of people who migrate to the area.

In part it can be said that the higher life expectation of the "regiomontano," or inhabitant of the city who now lives for an average of 65 years compared to only 48 in 1940, is also contributing to the sharp population increase. But the decisive factor is migration.

Improved

The annual birth rate in 1970 was 43 children born to every 1,000 people, compared with 46 in 1940, and with improved medical services the death rate had fallen from 17 deaths per 1,000 people a year to seven. This gave a natural population growth rate of 3.6 per cent a year in 1970 in the state of Nuevo Leon. But in fact the population is increasing by about 5.5 per cent—nearly half the population increase can be attributed to people moving to Monterrey.

If to this is added the drastic situation of unemployment and underemployment, which proportionally is worse in Monterrey than in Mexico City, then there is a crying need for action to be taken to stem the flow of people arriving before the

situation gets out of hand. Town planners recognise this but do not believe that the situation will radically improve. Monterrey's problem has to be set in the national context and it is a vicious circle.

The tremendous economic power of Monterrey and the harsh image which it projects upon the rest of the country, means that people arrive expecting to find work. Monterrey is expanding, and so naturally in the eyes of the families who leave their villages there is more incentive to seek work elsewhere. As little is being done to improve their plight in the countryside, there is no incentive to stay put.

The harsh reality is that while so many do find odd jobs here and there, like cleaning shoes, or are employed for a few months a year in the construction industry, only a few lucky ones are permanently employed.

Seventy-six per cent of the population of Nuevo Leon now works in urban areas—which means Monterrey—compared to 43 per cent in 1940. The next largest city after Monterrey is Linares with 30,000 people. It has little industry and so everyone makes for Monterrey, which apart from being an industrial centre, has the added advantage of being near to the U.S. frontier. Thousands try to cross the border illegally every year.

Officially unemployment in Monterrey is 7.5 per cent, but this calculation only takes into account those who have no work and are actively looking for a job. It does not include the unemployed who stay at home nor the great many who are under-employed.

The cruel part of the situation is that the great majority who come to Monterrey are not qualified to work in the industries which demand skilled labour. One-third of the labour force works in manufacturing industries and one-quarter in

services. Less than 2 per cent work in the countryside.

The net result is that planners are wringing their brows trying to work out what can be done. A national urban development plan is being considered, which would put cities into different categories. Those like Mexico City would be developed less in the future in favour of smaller ones, medium size cities like Monterrey would be between the two.

The truth of the matter is that there has been little urban vision in Mexico. The problems have been allowed to accumulate to such an extent that one wonders whether anything can really be done to ameliorate them.

In the centre of Monterrey there is piped music in the shopping centre and no lack of services. In the "lost cities" there is no water in houses—shacks built from block bricks and wood—no drainage and few lights.

It is estimated that at least 400,000 people in the Monterrey metropolitan area live in an "irregular" situation, which ranges from a vast settlement called "Tierra y libertad" (land and freedom) to smaller colonies dotted around the area.

The great majority are living on land which has been invaded, and in some cases the ownership has later been made legal.

"Tierra y libertad"—the famous battery of Emiliano Zapata during the 1910 revolution which overthrew the Porfirio Diaz dictatorship—is a social phenomenon which illustrates graphically the plight of the poor. Its formation dates from 1968 when students in the medicine and economics departments of the university in Nuevo Leon were in the vanguard of opposition to the authorities. At that time migration to Monterrey was at its peak.

The massacre of hundreds of students on the eve of the

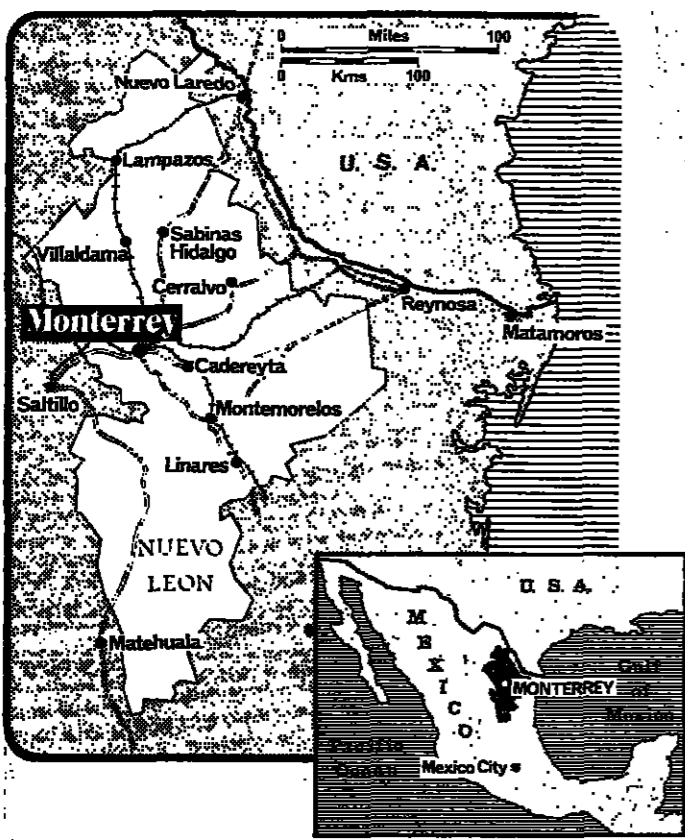
Olympic Games in 1968 had a profound effect on many student leaders. Those who did not join guerrilla groups which sprang up—or were not "bought" by the ruling Institutional Revolutionary Party, with tempting offers of jobs in the system—channelled their energies into projects like "Tierra y libertad." It was formally founded in 1973 on the lines of Maoist communes.

Apart from the occasional confrontation with the police, the authorities have left "Tierra y libertad" alone. Some 3,000 families live there, and the settlement runs its own schools and has a clinic—built with funds from the university. Electricity is tapped off from nearby pylons, and the dusty, unpaved streets have collective water taps. There is a transport system to take people into Monterrey, and every decision which affects the community is put to a twice weekly general assembly.

Shortly after "Tierra y libertad" was formed state authorities formed Fomerrey whose function is to solve land ownership problems. Fomerrey discusses prices with land owners whose property has been invaded. The land is bought at the cheapest price possible, with the owner knowing that if he resists often the family occupying the land will stay there anyway. Fomerrey then sells the land to the occupiers, who pay 50 pesos a week until they have paid on average 5,000 pesos (\$221) for the plot. For the great majority who come to Monterrey this is the only way that they can ever own a plot of urban land.

When Zapata shouted "Tierra y libertad" he was speaking for the mass of peasants who wanted a decent standard of living in the countryside. What worries town planners now is that the same slogan is being used in cities.

William Chislett



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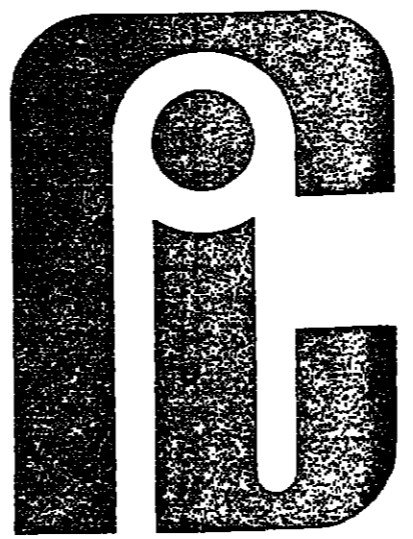
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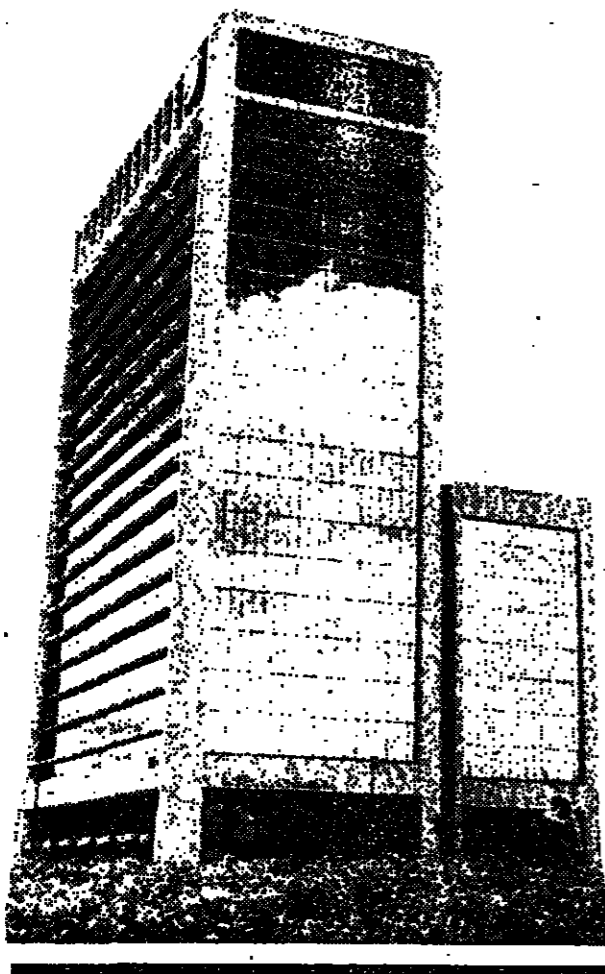
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MONTERREY IS the steel centre of Mexico. One-third of the country's steel is produced by two Monterrey plants: Hylsa, which is privately owned, and Fundidora Monterrey, which is part of Sidermex, the Government's umbrella organisation for the State steel sector.

In 1978 total raw steel production was 6.7m tonnes, of which Hylsa produced 1.4m tonnes and Fundidora 960,000 tonnes. Hylsa, which is the core of the Alfa Industrial Group, is the most buoyant of all Mexico's steel plants, with profits in 1978 of 900m pesos (\$39.8m). Fundidora finished the year with losses of 500m pesos (\$21.1m).

Mexico's installed production capacity is now 9m tonnes, which is sufficient to meet demand until 1980, but imports of some steel products are high because Fundidora and the other State steel plants, Altos Hornos and Sidermex, produce well below capacity. Pemex, the State-owned oil monopoly, had to import 850,000 tonnes of large diameter pipe in order to construct the gas pipeline from Cactus in the southern oil fields to San Fernando near Monterrey which was formally opened in March.

Domestic demand will reach 15m tonnes by 1985 and 24m tonnes by the year 2000. Expansions are planned to raise capacity from 9m tonnes to 11.7m tonnes by 1981, which the Ministry of Nationalised Industries and Industrial Development estimates will cost 35bn pesos (1.5bn). Hylsa is to increase its capacity from 1.5m tonnes to 2.3m tonnes, and Fundidora, Monterrey, from 1.5m tonnes to 1.8m tonnes.

Fundidora which started life in the private sector has had a troubled history but it does now appear to be coming out of its crisis. Unlike Hylsa, Fundidora was caught by the devaluation of the peso in 1976 when it had an external debt of \$360m. The Government came to its rescue, as it did also to Altos Hornos and Sidermex, and in 1978 Fundidora's debt was refinanced with a three-year grace period. In addition, Nacional Financiera, the Government development bank, has given Fundidora a credit line of \$150m.

During 1977 and 1978 Fundidora lost 108 working days as a result of strikes. The debt burden and the strikes meant

that the third stage of Fundidora's expansion programme, which raised installed capacity to 1.5m tonnes at a cost of \$360m, never bore fruit. Production in 1977 was 700,000 tonnes and losses 700m pesos (\$30.9m). Last year was a better one for production and this year Fundidora is expecting an improved strike record which could see production of about 1.2m tonnes.

The production figure of 1.2m tonnes is considered the break-even point and if it is reached Fundidora could start to make a modest profit estimated at 100m pesos (\$4.4m) this year. Hylsa has labour as well as technological advantages over Fundidora. It has never had a strike in its 36-year history. It was also the inventor of the famous Hyl process for the direct reduction of iron into sponge iron for the manufacture of steel.

The Hyl process gives the lie

to the generally held belief that Mexico is incapable of producing its own technology. Hylsa started life in 1943 as a small laminating plant with 16 workers. When the decision was taken to become a fully integrated mill in the early 1950s a way had to be found to face the established competition of Fundidora and Altos Hornos.

To survive such competition Hylsa needed a technology with minimum cost and high growth potential. Most of the world's steel is made by the indirect process using bituminous coal to form coke which is then mixed with limestone in blast furnaces, which are costly installations.

Hylsa began experimenting and in 1956 started its first pilot plant. The problem of how to make a commercial success of an ancient process, in which the ore was put directly into a wood or coal-heated oven, mixed with air and the emerging sponge iron hammered into shape, had

eluded many steelmakers—but not Hylsa.

The process is now used in some 17 countries, and Altos Hornos in Mexico is considering using it.

Hylsa is finding a big demand for reinforcing bars for the construction industry. Steel Affiliates, a new arm of the Alfa Steel Division, is starting to meet the growing demand for a wide variety of specialised products including high-quality cast and machined parts for Mexico's car, petroleum, agricultural and mining industries. Traditionally these products have been imported.

Under the last Government relations between the State and private steel companies were not good. "These days are now over," commented a Hylsa official. "There is now far more consultation between the two sectors."

W.C.



Mr. Arturo Perez Ayala, HYL sales manager for the commercialisation of sponge iron. HYL is part of Grupo Industrial Alfa

Chemicals

A flourishing industry

Between now and 1982 Mexico's basic petrochemical industry is expected to triple capacity to around 19.4m tonnes a year. Basic production in 1977 was 4.2m tonnes—83 times more than in 1960 and the Mexican industry is now the largest in Latin America.

Similarly the private sector has tremendous expansion plans. The CYDSA group operates through five divisions: fibres, plastics, films, chemicals and packaging. Started in 1945 as Celulosa y Derivados it quickly moved from making rayon filament for textile and industrial use into other products.

Total assets of the holding company are \$320m; sales \$205m and profits \$20m.

The fibres division produces rayon filament in its Monterrey plant as well as acrylic fibres

at its plant near Guadalajara on the west coast. This plant was recently expanded to raise its production capacity to 48,000 tonnes a year—the largest in Latin America.

In Mexico City CYDSA has the country's largest producer of PVC. The construction of a second plant with a capacity of 72,000 tonnes a year is under way in the Tampico area.

At Coahuacalcoles in the State of Veracruz, CYDSA has the only plant in Mexico and Latin America which manufactures TDI, the raw material for the production of flexible and semi-rigid foams and other polyurethane derivatives. There is also a plant there which makes industrial and table salt.

This year CYDSA's packaging division will move into the production of transparent film of

bi-oriented polypropylene in Monterrey. The division already produces celophane.

CYDSA expects to invest 1.5bn pesos (\$66m) this year compared to less than a billion pesos in 1978.

The other holding company which is moving quickly into chemical fibres and petroleum-derived materials is the Alfa Group. In 1977 Alfa incorporated Fibras Químicas into its portfolio. It leads the market in the competitive synthetic fibre industry and works with Akzo, the Dutch chemicals company.

Alfa's Polioles has expanded its share of the market in glycols, which are used in the production of polyester fibres, to over 56 per cent. Polioles also produces polyols, the raw materials from which urethane

plastics are made.

Last year Alfa bought Petrocel, which produces raw materials for synthetic fibres as part of a greater integration in this sector.

The private sector is finding that there is a lot of money to be made in this area. Polioles, for example, made a profit of 105m pesos (\$4.8m) in 1978 on assets of 1bn pesos (\$44m).

For this reason the private sector is worried that the State might start to move into this area, hitherto their domain. But their fears are given little credence, if only because the present government at least is anxious not to provoke a breach in the good relations which now exist between Monterrey and Mexico City.

W.C.

Profile: Michael Southwood

APART FROM the formidable presence of Cigarrera La Moderna, the local affiliate of British American Tobacco—one of Britain's leading pharmaceutical companies—Burroughs Wellcome is one of the few direct British manufacturing investments in Monterrey. For most of its ten-year history it has been run by Michael Southwood. Now in his early forties, Mike Southwood has spent 15 years working abroad for Wellcome and, before coming to Mexico, was working at the group's factory in Bombay. The Wellcome presence in Monterrey was something of an accident, he says, in that the company's Mexican agents persuaded Wellcome to start manufacturing in the city, which was where they had their base.

Wellcome started in Mexico in partnership with these distribution agents but bought

them out and now have a wholly owned subsidiary employing about 100 people on the outskirts of the city, turning over about 70m pesos of business a year. Despite a late start in the Mexican market the company now claims to be the drug company which is expanding faster than all its rivals but one. During Southwood's time Wellcome has gone from about 75th position among the 875 pharmaceutical manufacturers in Mexico to 50th.

"In many countries Wellcome is among the top five or six companies and there is no reason why that could not be the case in Mexico," he says. The company has a network of 52 sales representatives throughout Mexico and a branch office in Mexico City. Beside selling in the Mexican market Southwood sends about 10 per cent of his production abroad to

export markets in Central America, using a distribution depot in the Colon Free Zone in Panama.

This year he expects to increase sales by nearly 30 per cent, helped perhaps by Government agreement to price increases which he claims are sorely needed. Work on expanding the plant will start in the next few months.

The operation in Monterrey has been through its traumas, and in particular the difficulties which arose in 1976 when the peso was devalued hugely and unexpectedly. This left greatly increased liabilities in peso terms to foreign suppliers and a crop of accounting headaches, but Southwood feels that these have been successfully overcome.

"As the only foreign manufacturer of pharmaceuticals in Monterrey Wellcome feels a little

cut off at times from day-to-day contact with its fellow manufacturers, who are heavily concentrated in Mexico City. At the same time Southwood says there are a good many advantages to Monterrey. "People here work harder than in Mexico City and staff turnover is minimal," he says. "If we lose two people a year we wonder what's going wrong. In Mexico City they have a constant turnover of staff."

Living conditions again are a great deal better than in the capital, which can be a nightmare of smog and traffic jams. Southwood finds Monterrey altogether less overpowering than Mexico City. "Despite the fact that it has 2m inhabitants Monterrey still has the atmosphere of a town, you could almost say a village."

H.O.S.

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TUBACERO, S.A. AND THE PEMEX GAS PIPELINE



Aerial view of Tubacero plant

The construction and start up of the PEMEX gas pipeline is considered to be a major technical achievement in world wide terms. The pipeline connects the state of Chiapas in S.E. Mexico with Nuevo Leon which is almost on the frontier with the U.S.A. It has a length of 1,248 kilometres.

"This appreciation of the achievement is by no means exaggerated," states William L. Kane, Director-General of TUBACERO S.A., which supplied 185 kilometres of 48-inch pipe for the project. "In the face of almost universal scepticism, PEMEX carried out this project in less than a year and a half, at a very low cost of a little more than 800 million dollars and in very difficult conditions, crossing 200 kilometres of swamp and 85 separate roads, railways and canals. This project has been rightly compared with the Alaska pipeline from Prudhoe Bay to Puerto Valdez which was both more expensive and took much longer to construct. Nevertheless, the technical problems in Alaska were of a different nature from those which PEMEX had to overcome."

The favourable consequences of this project are already beginning to be appreciated in all their importance: on the one side it permits the integrated exploitation of Mexican oil by opening up the immediate possibility of creating new development zones on the Gulf of Mexico, one of the most promising areas of the country; on the other hand, it supplies natural gas to the industry in the north of the country supporting the development of national production in the long frontier zone with the U.S.A.

"That is why this project has achieved so much attention and this is why we have played such a large part in all its phases right up to its inauguration on March 18th, the anniversary of the expropriation of the petroleum industry in Mexico," states William L. Kane.

THE ROLE OF TUBACERO S.A.

The suppliers of the 48-inch pipe required for the gas pipeline were selected with great care both nationally and internationally. TUBACERO S.A., a Mexican company, was the third largest supplier only surpassed by Japan and Germany. As was mentioned before, TUBACERO S.A. supplied 185 kilometres of this large diameter pipe on time and well up to the required quality standards. The short time available for the project obliged TUBACERO S.A. and the majority of the other suppliers to establish extremely tight manufacturing schedules in which the technical capacity of the company was tested to its limits but with complete success.

TUBACERO S.A. ON THE MEXICAN STOCK EXCHANGE

Coincidentally, with the completion and inauguration of the gas pipeline, TUBACERO S.A. opened its doors to the public for the purchase of shares in a first issue on March 18th. "The results of this first issue are extremely encouraging," reports Alejandro Giordano, Finance Director of TUBACERO S.A. "In a few hours the offering was totally sold out and in the space of weeks the share price appreciated 40%. This is a clear indication of the public's confidence in a company like TUBACERO S.A. which is not only in the front rank of the Mexican steel industry but which has also shown a continuous history of development since its foundation."

Given the magnificent results obtained in this first Stock Exchange offering TUBACERO S.A. will carry out a new issue of shares within several months. This is awaited with great interest by large numbers of investors who are anxious to participate in one of the companies which is most representative of actual Mexican industrial development.

J.P. 1979

MONTERREY V

El Financiero

Industry

A finger in every pie

APART FROM producing a lot of Mexico's steel, Monterrey companies also produce billions of cigarettes, vast quantities of beer, thousands of tons of biscuits, nearly 2m tons of cement, acres of sheet glass and fine glass and plastic products.

The 14 Monterrey-based holding companies range from Alfa, with assets of \$1.1bn (June 1978) and a consolidated revenue in 1977 of \$597m, to smaller ones like Grupo Ladrillera, with assets of \$19.2m and sales of \$15m. They employ directly 120,000 people throughout the country and there is hardly a pie in which one of the groups does not have a finger. The range of interests is broadening every year.

Success stories abound. The most famous is that of Cerveceria Cuauhtemoc, which is part of the Grupo Visa. Founded in 1890 by five local entrepreneurs, it was soon winning first prizes at the Chicago World Fair and the Milan Exhibition. By 1903 the company was expanding so quickly that it set up related industries.

A metal stamping plant was established in 1908. Vidriera Monterrey was set up to supply the brewery with beer bottles. Vidriera is now the core of Grupo FIC, and the glass group contains more than 30 companies with 25,000 workers.

Then in 1926 Cerveceria Cuauhtemoc decided to supply itself with cardboard shipping cartons, and out of this grew one of Mexico's largest paper companies, Empaques de Carton Tlan.

As the companies have diversified, so more holding companies have been formed, with an intricate labyrinth of ownership. In 1974 the stock of VISA was still controlled by the descendants of Cerveceria's five original founders. The largest blocks of stock belonged to the Garza Lagueras and the Garzaadas, who were united by the patriarchal personality of F. Eugenio Sada. After he was assassinated in 1973, family rivalries intensified and the empire was quietly split up. The Garza Lagueras family took the brewery and its satellites (Grupo Visa) and the Garzaadas took control of the Hylsa steel group, core of Grupo Alfa. The Glass Group (Grupo FIC) as never owned by Visa. Its connection to the brewery was

through ownership of glass group stock by Visa stockholders.

Today Cerveceria Cuauhtemoc has over 30 per cent of the national market. In 1977 domestic sales volume reached 5.6m barrels, and last year sales were up by around 20 per cent. Mexicans are beer and not wine drinkers, and the Cerveceria brewery in Monterrey was considerably enlarged in 1978. An expansion programme is well under way at the Toluca plant near Mexico City.

Current sales of Cerveceria are nearly 8m pesos (\$333m). Fabricas Monterrey in the metal packaging area has sales of around 2bn pesos (\$88m), and Malta which produces malt and basic materials for the brewery business has sales of 900m pesos. Grupo, another part of the Grupo Visa, specialises in flexible packaging and graphic arts, with around 400m pesos in sales. Visa's profits as a group were 729m pesos in 1977 and for 1978 about 40 per cent higher. Visa expects to double its present total assets of 10.3bn pesos in the next five years as it moves into new areas such as fishing and tourism.

Profits

While most of the major groups are expanding at a breathtaking speed outside Monterrey, they are also pushing ahead with winning a greater share of export markets.

Cerveceria Cuauhtemoc sells about \$3m worth of beer to the U.S. and two other Visa companies export a further \$3m worth of canned and jar-packed speciality foods and fruit juice concentrates.

From its plants in Monterrey, Merida and Ensenada in the state of Baja California Norte, Grupo Cementos ships almost 200,000 tons of cement a year to the U.S. Galletera Mexicana, part of the Grupo Gamesa, ships nearly 8m lbs of biscuits to the U.S. Visa tending to concentrate its portfolio on the brewery and on food and packaging. Alfa, apart from its might steel plant Hylsa, has an extensive portfolio in nylon, chemical fibres, petroleum-derived raw materials, industrial motors and generators and television.

Nylon de Mexico, a recent acquisition, had a deficit of 20m pesos in 1976, the year of the

devaluation of the peso. The company was totally reorganised and in 1977 reported a profit of 84m pesos. Fibras Quimicas is another recent acquisition and is Mexico's market leader in the very competitive synthetic fibre industry. Profits in 1977 increased by 26 per cent over 1976, and a similar increase is expected for 1978.

While everyone speaks of shining profits, pride of place

should go to the F.I.C. group, whose shares in February 1978 were quoted at 290 pesos and a year later reached 1,750 pesos; the highest increase ever recorded in the Mexican stock exchange.

F.I.C. is a good example of a holding company which is involved in all stages of production from getting the raw material to producing the machinery for production of the

glass and plastic containers. When it started in 1909 as Vidriera Monterrey to help out Cerveceria Cuauhtemoc, it had to import all its machinery. In 1978 Vidriera exported 880m pesos of capital goods, a 43 per cent increase over 1977, some to the U.S.

FIC's 1978 profit was 500m pesos, a 37 per cent increase on 1977. The group invested twice as much last year as in 1977,

with investment totalling 1.4bn pesos. The containers section of the group is expanding so quickly that 2,000 more people were employed in it last year, bringing the F.I.C. workforce up to 25,000.

The large groups like Alfa and Visa, which give Monterrey its "industrial shoulders," dominate many sectors. But there is still room for the small independent company.

Pigmentos y Oxidos is one such case. Founded 38 years ago by the Fernandez family with a couple of workers, it now produces half of Mexico's lead oxides and employs over 900 people.

It is a wholly owned Mexican corporation and manufactures apart from lead oxides, organic and inorganic pigments, solvent colours, food colours, dyestuffs and intermediates. Exports go to

30 countries and with the starting of a petrochemical plant three years ago Pigmentos is importing less and less raw material.

Profits are on a more modest scale but still very high. Last year they were 50m pesos compared to 45m pesos in 1977, and Pigmentos is holding its own even with competitors like I.C.I. and Dupont.

W.C.

Profile: Martinez Dominguez



that Sr. Zorrilla has been siding too much with the Confederation of Mexican Workers (CTM), the strongest sector of the PRI, and has allowed picketing of companies where the dominant union is the one run by employers.

The groups are happy with Sr. Martinez Dominguez, a veteran PRI politician, who was dismissed in 1971 from his post as mayor of Mexico City after the massacre of students on Corpus Christi Day for anti-Government activities.

Since then he has been quiet, shouldering the blame without a murmur against his superiors. Now, like so many other PRI politicians who fade out in apparent disgrace and keep quiet, he has come back.

By the time he is elected on July 1 he will have campaigned for six months. For the first time the Communist Party are

putting up a candidate under the political reform law and the National Action Party (PAN), which is strong in Monterrey, will make some inroad into the PRI's strength. But no one doubts that Sr. Martinez Dominguez will win.

The campaign is being run in typical PRI style from a large villa in what used to be the most exclusive residential area of Monterrey. It will cost about 5m pesos (\$220,000) and most of the funds are provided by friends. The house is on loan from a millionaire industrialist and is so big that it has a room for meetings for 300 people.

Bodyguards adjusting their pistols, numerous secretaries, and he expects this will enable Monterrey to expand even more. He does not know by how many votes he will win but he is sure that he will win "sweepingly and cleanly."

W.C.

Profile: Rogelio Cantu

ROCELIO CANTU prides himself that El Porvenir, the daily paper that he runs in Monterrey, is a journalist's newspaper. In a city which supports nearly a dozen morning and evening newspapers this is not always the case and many are instruments of local politics rather than sources of information. El Porvenir, with a circulation of around 70,000, is the most respected.

The respect El Porvenir enjoys has not been easily won. Cantu's father, a printer, started and was forced to close a series of newspapers in the early turbulent years of the century and El Porvenir itself had a sickly birth in 1919. Put together by a group of shareholders and printed at Cantu's shop, it was in financial trouble almost straight away. At one point the owners were about to close it, leaving the printer with a big stock of unpaid bills but the elder Cantu decided to take over full ownership on trial for a fortnight.

If things went well he would keep it for good in lieu of payment. If things went badly he would give it back to the shareholders and the debts would remain due to him. In the event the paper was pulled round.

Rogelio Cantu took it over from his ailing father in 1935 when he was only 15. He, too, had a rough ride at the beginning.

Some of the business community took exception to the fact that El Porvenir did not always say what they wanted it to say

so they started up a well-heeled rival which made life very difficult for Cantu. But slowly over the decades the paper's stature increased on the basis of good and accurate reporting and a very extensive coverage of foreign news.

A second big crisis came in 1962 when the paper supported a Government move to provide free text books in schools. This was bitterly resisted by some of the local business community who withdrew their advertising for about eight months. "We survived—somehow," Cantu recalls philosophically. "People now know that we are fair. We give praise where we think it is right and criticism where we think it's right as well. So when readers see us being nice to the Governor, for instance, they know it is because it is our opinion, not because of some political campaign." Cantu is not a member of the PRI, Mexico's traditional ruling party. "I'm not a member of any party and I don't intend to join," he says.

El Porvenir comes to its readers every day at the cost of one peso, the equivalent of four US cents.

For his peso readers get local news in detail and a host of foreign features ranging from the syndicated service of the Washington Post and the U.S. humorous columnist Art Buchwald to the wire despatches of Agence France-Presse. "We must be the biggest newspaper bargain in the world," says Cantu.

H.O.S.

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CEMENTOS MEXICANOS

'TO BUILD IS TO CREATE'



Mr. Rodolfo F. Barrera (left), chief executive officer of Cementos Mexicanos, shows Mexico's President Jose Lopez Portillo how the company controls production and quality on a recent Presidential visit to a Cementos Mexicanos plant.

For GRUPO CEMENTOS MEXICANOS, the principal and oldest manufacturer of Cement in Mexico, its country's future looks full of promise. In 1977, a few months after Mexico had its last devaluation (September 1, 1976), and when in the country there was a generalised fear to invest due to the uncertainty of the future, this Group initiated an ambitious programme to enlarge its plants, in support of, and in response to, the appeal by President Jose Lopez Portillo.

These investments represent a 105% increase in the production capacity of the Group since 1976, from 3.7m tons to 7.6m tons annual cement pro-

duction, comparable with the main producer groups of Portland Cement in USA (Ideal Cement and Kaiser Medusa).

The foresight of Rodolfo F. Barrera (MIT: '49), head of this Group, together with his collaborators and the support of his shareholders, has given impulse to the growth of this industrial consortium, with a 1,000% increase in its production capacity from 1965 to date, including newly installed projects. GRUPO CEMENTOS MEXICANOS is one of the main industrial consortia in Monterrey, well known as 'Mexico's Industrial Capital.' It initiated operations in 1906, with the first plant in the country, located in Nuevo Leon State (Northeast of Mexico). At present it has 10 cement plants, strategically located in the country, being the largest Mexican producer of Portland Cement, with a 2m ton annual advantage over its closest competitor (The Tolteca Group, with English interests).

Besides its cement plants, the group has developed other cement-related industries such as aggregates, sacks and transport. And for the Mexican construction industry it supplies cement, ready-mix concrete, concrete products, lime and aggregates.

The financial potential it generates will shortly permit it to integrate into other industries that support Mexico's growth with its imminent economic take-off.

Within the Mexican Cement Industry, GRUPO CEMENTOS MEXICANOS, during the past two years, has made considerable investments in support of President Lopez Portillo's programme. 'Alliance for Production,' which has for its purpose the revitalisation of the Mexican economy, severely damaged by the economic crisis suffered by the country at the end of 1976. The 'Alliance for Production' makes it incumbent on varied Mexican industries to invest in order to generate employment, directly or indirectly, and to cope with the growing demand for products that is foreseen in Mexico as a result of the petroleum boom. Under this programme, GRUPO CEMENTOS MEXICANOS, initiated the operation of its ninth

kiln in the Monterrey Plant in March 1978, with 550,000 tons annual capacity; and the project for kiln number 10 has been completed, with a view to increasing production by 800,000 tons yearly. This enables CEMENTOS MEXICANOS to increase export sales to the United States, principally Texas. Mr. Barrera indicates that his exports are based on the plan to "export energy without pollution" to the USA. "We have enough energy and modern equipment to permit us to produce cement, at a competitive price, to provide the USA southern market, so that American industry can use its energy resources to manufacture other products, where they are more competitive," he said. In December 1978, CEMENTOS MEXICANOS initiated operation of a cement kiln with 550,000 annual tons capacity at its—Merida plant, in Yucatan, which assures supply to the southeast part of Mexico as well as for export to North and Central America. In May, 1979, the Torreon and Ensenada plants, located in—Coahuila and Baja California States, will be in operation, each with another kiln of 550,000 annual tons capacity.

Torreon's plants, will supply the Monterrey plant with exports into USA. Ensenada will export into Southern California, USA, mainly the San Diego and Los Angeles markets. Both plants will safely cover their own regional markets.

The Group also has begun the enlargement of its Valles plant in San Luis Potosi State, with an 800,000 annual tons kiln capacity, to provide the Gulf of Mexico region, and export through the port of Tampico, mainly to the East Coast of USA.

Mexico must build its infrastructure to achieve its development, creating employment, income, consumption and savings; searching for the way to insure that every Mexican can live with dignity. The recent oil discoveries assure a means to obtain this, but they are not a panacea. Mexico should seek to develop in every sense, and GRUPO CEMENTOS MEXICANOS is co-operating to build and to create Mexico's integral development. And that is why the theme of this powerful Mexican Industrial Group's slogan is: 'TO BUILD IS TO CREATE.'

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GRUPO IMSA

was created in 1976 combining the interests of several investors with advanced technology in economic and social developments that take into consideration workers, executives and stockholders. The Group has, as its main objectives, the creation of well paid jobs, a fair return for investment and the production of goods and services required by the country. GRUPO IMSA was created with several other companies and the promotion of new ones. Its main lines of growth are: steel processing, production of equipment and construction products.



One of the continuous galvanizing lines at Zintro, one of IMSA's plants and a pioneer in steel galvanizing.

GRUPO IMSA's companies include the following: INDUSTRIAS MONTERREY, S.A. is a Corporation leader in the processing of flat steel products through its four divisions: ZINTRO, PINTRO, FORMET and MULTY PANEL. ZINTRO: A pioneer in steel galvanizing. Zintro's 280,000 metric tons annual capacity also supplies raw materials to that of IMSA's plants. The ZINTRO lines are equipped with a special control system to assure uniform thickness of the zinc coat and the hardness of the galvanizing process.

PINTRO: Which in 1967 started the first line of coil coating in Latin America. The capacity of its two lines is 140,000 tons annually of coil coated steel which enjoys great demand in the construction industry for doors, walls, roofs and refrigeration. This new product is expected to give IMSA a wide export market.

MULTY PANEL: This new plant, which combines the high technical expertise of IMSA, created a unique system by combining steel and polyurethane foam which enjoys great demand in the construction industry for doors, walls, roofs and refrigeration. This new product is expected to give IMSA a wide export market.

STABILIT: S.A. the largest producer in Latin America of Plastic Laminates, its main line is in the area of Acrylic resins reinforced with fibre glass, it has developed its own technical support and is world leader in the production of Acrylic reinforced Plastics.

MUEBLES ALFA, S.A. A very important producer of metal furniture, that specializes in Dinnette sets, collapsible chairs and tables, and is diversifying into several other areas of the home durable goods market.

CONSTRUCTORA IMSA, S.A. A diversified construction company that has had ample experience in the home construction, water and sewage systems, as well as in the construction of industrial buildings.

DRESSSEL, S.A. An important producer and marketing organization for men's wear, selling shirts and pants under the trade names of Clover, Hathaway and FretTime.

VIGACERO IMSA, S.A. The youngest company in the Grupo IMSA which will start later this year the first factory in Mexico to produce open web joists for the construction market.

FINCAS, S.A. A Real Estate Company, owner of the building and lands where the IMSA factories operate, it will start during this year a new area of activities as developer of land and home construction.

ROBERTSON MEXICANA, S.A. This company which is a Joint Venture between H. H. Robertson and Grupo IMSA, produces the first Mexican floor deck which combines the tensile strength of steel and the compression support of concrete, it also offers a wide line of insulated roofs and walls plus a very complete system of industrial ventilation. The operation of ROMSA goes from the designing, manufacturing and erection of its different products.

IMSA SIGNODE, S.A. This is a joint venture with Signode Corporation specializing in the production of packaging materials - in particular: Plastic and Steel strapping, Automatic racking systems, Grain retention doors and several other packaging goods.

In the commercial area Grupo IMSA operates three companies in the sales and service of Automobiles, Trucks and Agricultural equipment. These companies are AUTOMOVILES, S.A., AUTOMOTRIZ DEL NOROESTE, S.A. and TRACTO MOTRIZ DEL NOROESTE, S.A. with sales and service operations in Monterrey, H. L. H. Matamoros, Tamps., Cd. Victoria, Tamps., Cd. Mante, Tamps., Rio Bravo, Tamps., and Abasco, Tamps. that distribute mainly products of Ford Motor Company and lately of Alfa Chalmers.

Curiously, the first company of the IMSA Group, INDUSTRIAS MONTERREY, S.A. began in 1933 as an industrial department servicing a commercial organization producing: Clothing, Wheat, Flour, Wooden furniture, and Galvanized steel sheets. After 40 years, this company evolved into a diversified Group that has stressed its duty with Mexico and its fellow citizens in order to have a better country and a higher standard of living for all Mexicans.

MONTERREY VI

Banking

Growing financial muscle

HAND-IN-HAND with Monterrey's industrial expansion has grown up a network of banks and other financial institutions. Monterrey now produces at least 15 per cent of the country's GDP and if the outside interests of the Monterrey-based companies are taken into account it is more like 25 per cent. The major holding companies like Visa and PIC have banks within their respective portfolios. Visa has Banca Serfin, the country's third largest private bank with total assets at the end of 1978 of 61,200 pesos (\$2.7bn) and FIC has Banpais, the eighth largest private bank with total assets of 13,800 pesos (\$801m). Both banks were founded in Monterrey and have their headquarters in the city; both are well represented at national level.

Apart from Serfin and Banpais there are five other "multiple" (full service) banks with their headquarters in Monterrey; there are also four deposit savings banks, five industrial development banks and one mortgage bank. Their combined total assets are over 100bn pesos (\$4.4bn). Such financial muscle is the natural counterpart to the boom in confidence and optimism of the private sector in Monterrey. In 1978 this sector invested a total of 23bn pesos (\$1bn) compared to 19.8bn pesos (\$867m) in 1977. This year investment could be as high as 27.5bn pesos (\$1.2bn), leading to the creation of 35,000 new jobs. At the moment 40 per cent of the Monterrey investment goes to interests in the State of Nuevo Leon and the rest to States outside Monterrey.

The Monterrey banks are expanding in line with the pace set by the holding companies. Serfin opened 21 new local branches in 1978 and its first ever branch abroad—in Los Angeles. Banpais opened 22 new branches. Serfin especially, is interested in opening more branches in the U.S.

In the same way as the Monterrey banks are looking to a greater presence abroad, so the U.S. banks are stepping up their courting of the holding companies. For example, tucked away in an old building out of the centre of Monterrey, without a sign on the door, is a representative office of Bank of America, the world's biggest bank. From the outside the house, with its railed windows and well-dressed visitors ringing the bell, looks a doubtful place for a bank. Inside, for the past three years, the skeleton staff has maintained a thriving relationship with some of the major holding companies. The bank says that the reason for not displaying a sign is that it does not want to be bothered with people coming in to request credit cards and small loans. "We are in the big league," said one of the bank's employees. "The people who want us know where we are."

Serfin granted 24.7bn pesos (\$1bn) of credit in 1978 compared to 18.3bn pesos (\$808m) in 1977 and its profits went up from 676m pesos (\$29.9m) to 1.3bn pesos (\$57m). In the past two years all the major Monterrey banks have taken advantage of the law, introduced when President Lopez Portillo took office at the end of 1976, to become full service as opposed to one service banks. The law has created a more modern and efficient system with the merging of financial institutions.

Bank of America is the only foreign bank with a representative office in Monterrey and has a portfolio of about \$160m with Monterrey companies. It is reported to be prepared to loan \$1bn a year to Mexico for the next ten years, particularly in large credits to Pemex, the State-owned oil monopoly, and undoubtedly Monterrey will also figure as an increasingly important client.

credit. "The banks are very happy with us. We pay back quickly and very well," said Sr. Eduardo Padilla, director of the FIC, FIC, for example, received in 1978 and about 1bn pesos (\$44m) and it has \$80m of credit lines outstanding. The going rates are said to be between one and one and a half per cent above Libor, with only Pemex surpassing that with rates below one per cent.

One of the latest credits to be concluded, was between Hylsa, the steel plant which belongs to the Alfa Industrial group, and a group of U.S. insurance companies for \$65m. It was the first time in Mexico that a company had arranged a loan with U.S. insurance companies. When the last Government devalued the peso in 1976 it was estimated that at least \$4bn left the country, of which a major slice came from Monterrey. There were runs on the banks throughout Mexico, nowhere as intense as in Monterrey apart from Mexico City.

Credit

The other important change which has greatly affected Monterrey since President Lopez Portillo came to office has been the substantial modification in the credit laws. Previously there were no particularly restrictive measures on the amount which a bank could lend to a single client. Now the maximum is 25 per cent of a financial institution's net worth to any one borrower.

Labour relations

Paternalism pays off

Monterrey's STRIKE record is the best in Mexico and this is largely a result of the paternalism practised on a grand scale by the holding companies. The pressures on the labour market are more intense in Monterrey than anywhere else in Mexico apart from Mexico City. About 1,000 people a day arrive in the Monterrey metropolitan area from other parts of the country, and employers know that they have a captive labour market.

The Confederation of Mexican Workers (CTM), the strongest sector of the ruling Institutional Revolutionary Party (PRI), is not all-powerful in Monterrey. Its influence was long ago eclipsed by the "independent" (plant unions) or "sindicatos blancos" (white unions) as they are called in Monterrey. These plant unions which were started by employers in 1938 are called white because the CTM is considered too "red" in a political rather than Communist sense. The plant unions stress that they are "apolitical", which, critics argue, means that they follow the employers' line.

In other parts of Mexico independent unions have a different connotation, since they are breakaway movements from the CTM often backed by left-wing parties. In Monterrey industrialists boast that their workforce has not yet been penetrated by the Left. Some of the unions of the Monterrey-based companies outside Monterrey are in the pocket of the CTM, but on home ground the plant unions reign. The industrial barons have devoted a lot of time and money to labour relations, and undoubtedly it has been worth it for they have saved a lot more money in avoiding strikes.

It is commonplace for the large private enterprises to pay at least half the cost of sending workers' children to school, and through scholarships some go on to university or to the Monterrey Technological Institute. And long before Mexican law required corporate training programmes, the leading groups like Alfa and Visa had established schools for their workers. Clinics are widespread and Alfa has a magnificent cultural centre.

Opponents of the house unions dismiss them as paternalistic and in the pay of the bosses. Their adherents point to the inferior services offered by the other unions and that their workers are often used as political tools. Workers in the house unions are receiving pay increases of up to 19 per cent compared to 15 per cent in the CTM. "Relations in the independent unions are good because there is a climate in which excellence and self-fulfilment can flourish," claims Sr. Eduardo Hovelman, director of the Nuevo Leon employers organisation. "Employers here are not just dedicated to their customers and stock holders but also to their labour force."

centred on a dispute between the CTM and the SUTERM, the official electricians' union, which is part of the CTM. The argument was over which of the two unions should take responsibility for the labour contract. What was essentially a row over personalities and extending areas of influence—between two unions which can hardly be considered rivals—dragged on for weeks with workers finally voting for CTM representation.

Employers would have liked the Governor to have stepped in early on. But, as he was long ago alienated from the industrialists for not being sufficiently close to their ideology, he has to look exclusively to the CTM for his power base. Invariably he comes down on their side. The Alfa and Visa groups have maintained their "independent" unions. Critics argue that their workers are induced to stay in line not just by the incentives, but also by the close eye which is kept on potential troublemakers who are out of a job if they try to stir things up. Potential dissidents are removed by blacklisting.

Dismissed workers have been turning to the CTM recently to back their cause, and the CTM has been exploiting this to the full to try to strengthen its influence. At Cristaleria, the crystal and hand-blown glass section of the FIC group, discontented workers sacked from the company's unions turned to the CTM in February to back their interests. A strike was only averted by holding a vote for workers to decide which union they backed. The CTM lost overwhelmingly.

The holding companies' Bright executives, who are seen reward loyalty above all else. A great deal of its success has to be attributed to the support given by the private sector. Fees are the highest in Mexico but there are also a number of "becas" for the sons and daughters of families who cannot afford the cost. At the moment, 2,150 of the 25,000 students are on "becas" which often pay for the total cost of the education. Others are on a system whereby the Institute loans students the money, some of which has to be paid back after graduation over a long term.

THE PRESTIGE-LADEN Monterrey is the natural counterpart to the city's dynamic and aggressive private sector. Founded in 1943 by Sr. Eugenio Garza Sada, whose family run the Alfa Group and the Visa Group, the Institute was created to meet the growing demands for highly qualified management and technical people.

When the "Tech", as it is called, celebrated its 35th anniversary last year it is said that only one person attending the celebrations who held a key position in the private sector in Monterrey had not been educated at the Institute. And even he had received some adult education training from the Institute.

Such is the quality of training that those educated at the Institute sometimes have up to five offers of a job after they graduate. The Institute has produced a president of the Republic, but a great many under secretaries, presidents of industrial and commercial organisations at national and local level and company directors of the country.

The emphasis is on quality and not quantity, and the results have more than confirmed the belief of the founding fathers, that as the country expanded, there would be an increasing demand for well prepared professional people. The Institute started with only 350 students and 14 teachers, and the first classes were held in an old house in Monterrey. Sr. Eugenio Garza Sada, who was murdered in 1976, was educated at the Massachusetts Institute of Technology. Like many other lead-

ing Mexicans, he was greatly influenced by the place so he decided to start a similar institution in Mexico. It has grown beyond all expectation. There are now 550 teachers—250 are full-time staff—and 11 other campuses throughout Mexico.

The student body at the main campus in Monterrey totals 8,000 and nationally 25,000. While the state universities have classes of up to as many as 200 and an extremely high student/teacher ratio, the class size of the Monterrey Institute is about 40.

Students have easy access to their teachers who only give classes for 12 hours a week but who have to be available on the campus for a further 28 hours a week. The tutorial system as practised at Oxford and Cambridge is carried out in the Institutes, although generally in groups of several students.

The Monterrey campus is spacious, with a fine view across to the mountains. The gardens are well cared for and the sports facilities ample. Classrooms are fully equipped with laboratories and workshops are modern and the atmosphere on the campus is very relaxed, with not a policeman or soldier in sight—markedly different by the state's universities, which are chaotically run and frequently erupt into violence.

The Monterrey Institute is closest to a large degree and proud to be so. "We offer quality and are serving the needs of the future Mexico," said one teacher. The Institute offers 30 professional career courses as well as studies at the Masters level. Since the first degree was given in 1946, 12,000 students have graduated. A great deal of its success has to be attributed to the support given by the private sector. Fees are the highest in Mexico but there are also a number of "becas" for the sons and daughters of families who cannot afford the cost.

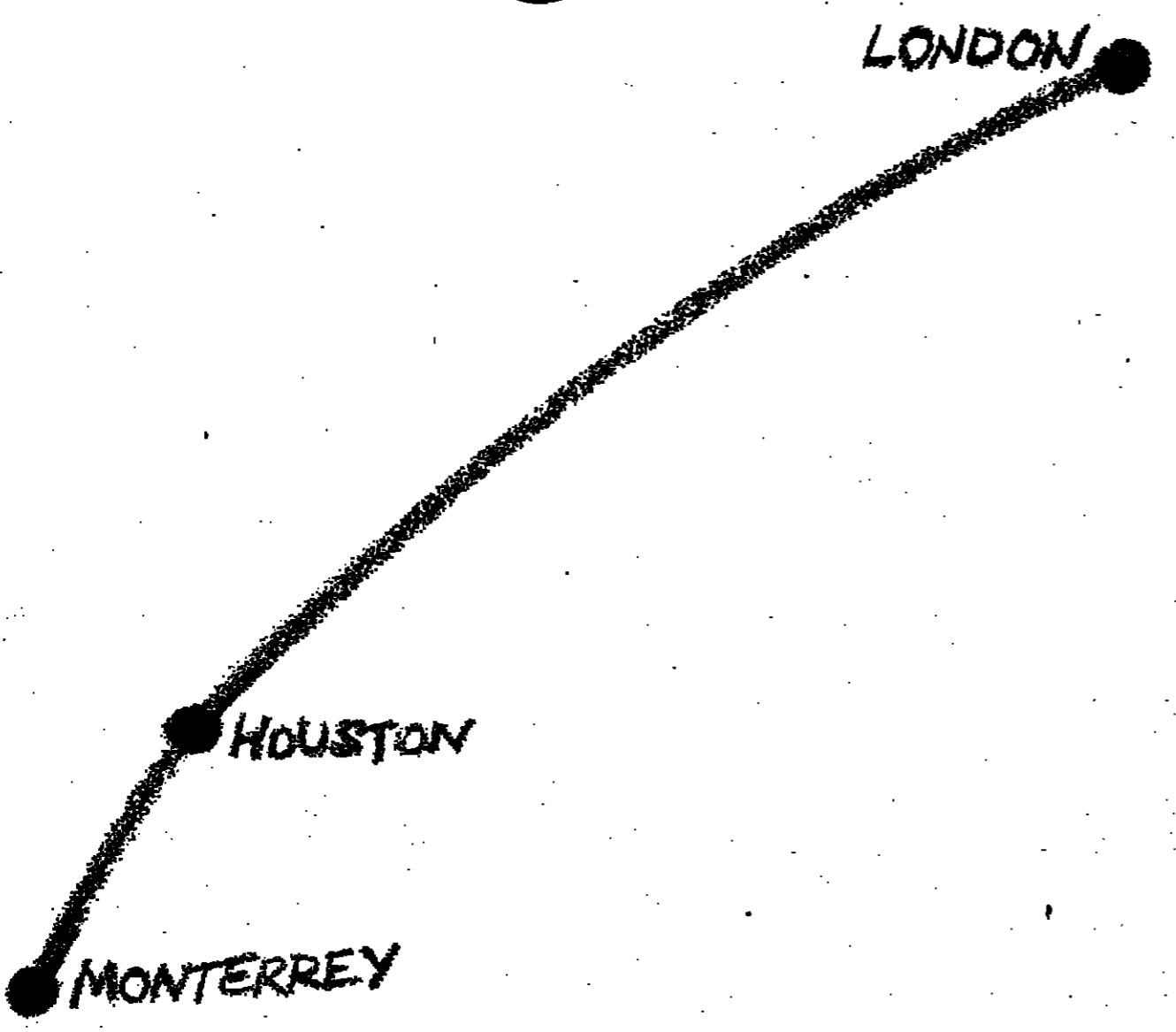
Tends

At the moment, 2,150 of the 25,000 students are on "becas" which often pay for the total cost of the education. Others are on a system whereby the Institute loans students the money, some of which has to be paid back after graduation over a long term.

The research activities of the Institute are very wide and also give the chance for students to spend some time at a university in the U.S. Agricultural programmes are carried out on about 7,000 tonnes of improved seeds have been distributed to around 8,000 families. Courses are also held in farming, livestock and hydrobiology. The emphasis on agriculture is strong, an important national asset in a country with such a drastic rural situation. The Institute runs experimental farms which specialise in developing new varieties of wheat and other plants.

Most of the teachers are former students of the Institute, which makes for a closely knit community but also one which is accused of being "inbred." Teachers deny this. They argue that teaching standards have not been affected, because generally those employed at the Institute have studied in other universities as well as the Tech, and thus broadened their outlook. In 1964 the system of personalised instruction was introduced, which encouraged students to learn on their own. The Institute pioneered this system in Mexico and at the moment uses it more than any other academic institution in the world. Just as the main Monterrey groups are expanding their interests very quickly outside Monterrey, so too the Institute started in 1967 to construct other campuses. The first was in Guaymas on the Pacific Coast, where students finish the final part of their courses in Food Technology and Marine Science. While the Institute is specifically concerned with the sciences, it also has an up to date television studio and a simulated radio station, as well as one of the finest libraries in the country. The main library contains over 100,000 books and 6,000 rolls of microfilm. There are also small rooms which look like telephone booths for private study. Separate from the main library is the Cervantes Collection with thousands of priceless antique books including early editions of Don Quixote and the most complete collection of books on Mexican history. It would be unfair to say that there is a "type" produced by the Institute, but nonetheless carry the banner of private enterprise firms with their hearts which is very close to the hearts of the founders.

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BSC sugar output tops 1m tonnes

Financial Times Reporter THE BRITISH Sugar Corporation said yesterday that despite industrial troubles at the beginning of the year, sugar production increased by 522,000 tonnes to reach 1,022,000 tonnes in the six months to April 2.

Cold hits world wheat prospects

BY OUR COMMODITIES STAFF THE HARD northern hemisphere winter has damaged world wheat crop prospects, the International Wheat Council said yesterday.

Canadian lead-zinc strike plan

By John Edwards, Commodities Editor WORKERS AT Cominco's Trail lead-zinc complex in British Columbia are to strike on May 7, a union spokesman said yesterday.

WORLD MEAT SUPPLIES

Classic boom in beef

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THE CLASSIC effects of demand on prices are well demonstrated in the world's beef market at present. After being deeply depressed for several years prices are booming. This has mainly been caused by shortages in the U.S., where low prices induced farmers to reduce their cattle herds.

PARIS—World beef prices will keep on rising in 1979 and 1980 on the basis of forecasts of a decline in output in the U.S., Australia and New Zealand, and producers are being hard-pressed to meet the sustained demand, the French Government's meat and livestock agency said yesterday.

The key to the prosperity of Australian and New Zealand beef producers is still the U.S., which imports at least half the beef going into world trade. Other major importers, such as Japan and the Soviet Union, which operate centralised buying, have much closer control over the prices paid.

wealthy societies. Most beef eaten today outside the main producing countries comes from the dairy herd and either comprises cows, draught cattle or animals slaughtered as veal or at an early age and at very light weights. Beef consumption in all Western countries is falling. Protein requirements can be met, and indeed are being increasingly met, by poultry, eggs, pork and even soybeans. The production of all these makes very much less demand on such resources. For instance in livestock terms it takes about 3 lbs of grain to make a pound of pig as against 6 or 7 per pound of beef. Poultry show an even better ratio.

S. African wool income rises

By Bernard Simon in Johannesburg WHEN South Africa's wool marketing season ends later this month, it is estimated that total revenue for wool sales in 1978/79 will amount to about R165m, compared with R170m last year.

Finance agreed for stockpile plan

BY ADRIAN DICKS IN BONN THE WAY now appears to be open for West Germany to build up a limited stockpile of five strategic raw materials, following agreement yesterday by the Central Bank Council, the highest organ of the Bundesbank, to a DM 600m refinancing scheme.

The Bundesbank is to make this sum available for one year in the form of three-month revolving credits, essentially similar to those it makes available to the commercial banks under the so-called "Lombard" conditions where borrowers put up securities as collateral. The continuation of the programme after the first year will be reviewed on the basis of overall monetary policy considerations at the time, the Bundesbank also said in a statement yesterday.

Soya estimates falling

RIO DE JANEIRO—Traders have been predicting their estimates of Brazil's current soybean crop, mainly because of disappointing results in Rio Grande do Sul. Some sources have forecast a crop of not more than 11m tonnes, but many were more optimistic and considered 12m tonnes more likely. Now the optimists are reducing their forecasts. Although some still think 11.5m tonnes is possible, there is now widespread expectation of a crop of slightly under 11m tonnes, perhaps only 10.5m.

Redundancy deal at Fleetwood

FINANCIAL TIMES REPORTER FLEETWOOD'S FISH docks have received a boost with the port's remaining 60 fish lumpsers reaching agreement with the new handling company, Fish Handling (Fleetwood), over terms of the employment of next Monday. The agreement ends several months of uncertainty about the future since the lumpsers' former employer, the Fleetwood Fishing Vessel Owners' Association, first announced last November its intention to cease trading. In all, 115 lumpsers (dockers who unload fish)—members of the Transport and General Workers' Union—were returned to the Dockers' Board at the end of March. For the past month the British Transport Docks Board, the port authority for Fleetwood, has acted as their temporary employer to enable fish landings to continue until the new company came into operation. Under the port industry's national scheme, 35 men left the register on April 27 after taking voluntary severance. Welcoming the agreement, Mr. David Dixon, Fleetwood's

docks manager, said the decision gave Fleetwood the chance to re-establish its position as the West Coast's leading fishing port. "Our modern facilities, complete range of ancillary services and excellent road communications should ensure a good future, based on the experience and goodwill of all those involved in the town's fishing industry," he said. Fleetwood's fish landings totalled 19,000 tonnes last year compared with 40,000-50,000 tonnes a year up to the early 1970s.

Under modern farming conditions it pays producers much better to devote land to producing milk or grain than other crops other than beef. This is probably true of almost any areas outside the marginal lands of the world. Paradoxically, then, it is probable that even if the developing countries raise their agriculture and living standards, consumption of beef could well be displaced by other proteins.

Danish pig herd increases THE DANISH pig herd rose by 9 per cent to 2.8m in the year to March 30, according to the Bureau of Statistics. The number of sows rose from 972,000 to 1,039,000, an increase of 6.8 per cent. There was an increase of sows in pig of 16,000 from January this year and of 32,000 in the total number of sows.

BRITISH COMMODITY MARKETS

Table with columns for Commodity, Unit, and Price. Includes sections for BASE METALS, COPPER, ZINC, LEAD, ALUMINIUM, and SOYABEAN MEAL.

PRICE CHANGES

Table showing price changes for various commodities like Metals, Rubber, and Sugar, with columns for Commodity, Unit, and Price Change.

AMERICAN MARKETS

Table showing market data for American commodities including Copper, Silver, Gold, and various oils.

Wednesday's closing prices

Table showing closing prices for various commodities like Tin, Wheat, and Soybeans.

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Nickel Inter Commodities Limited

Have published a special report to coincide with the introduction of the contract on the London Metal Exchange. To obtain a copy of this report please write or telephone: Derek Adler Inter Commodities Ltd, 31 Lloyd Avenue, London EC3N 4DS. Telephone No.

GRAINS

Table showing grain prices for Wheat, Barley, and Oats.

SILVER

Table showing silver prices for various grades and contracts.

COCOA

Table showing cocoa prices for various grades and contracts.

MEAT/VEGETABLES

Table showing meat and vegetable prices for various types of meat and produce.

WHEAT

Table showing wheat prices for various grades and contracts.

WHEAT

Table showing wheat prices for various grades and contracts.

EUROPEAN MARKETS

Table showing European market data for various commodities.

INDICES

Table showing financial indices like Dow Jones and Moody's.

REUTERS

Table showing Reuters market data for various commodities.

AUTHORISED UNIT TRUSTS

Table of financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

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OFFSHORE AND OVERSEAS FUNDS

Table of financial data for offshore and overseas funds, including columns for fund names, managers, and performance metrics.

INSURANCE AND PROPERTY BONDS

Table of financial data for insurance and property bonds, including columns for company names, policies, and financial details.

NOTES: A section providing additional information and disclaimers regarding the data presented in the tables.

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BONDS & RAILS—Cont.

Table listing various bond and rail securities with columns for Stock, Price, and other financial metrics.

BANKS & HP—Continued

Table listing bank and hire purchase (HP) companies with columns for Stock, Price, and other financial metrics.

CHEMICALS, PLASTICS—Cont.

Table listing chemical and plastic companies with columns for Stock, Price, and other financial metrics.

ENGINEERING—Continued

Table listing engineering companies with columns for Stock, Price, and other financial metrics.

BRITISH FUNDS

Table listing various British funds with columns for Stock, Price, and other financial metrics.

AMERICANS

Table listing American companies with columns for Stock, Price, and other financial metrics.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit companies with columns for Stock, Price, and other financial metrics.

DRAPERY AND STORES

Table listing drapery and store companies with columns for Stock, Price, and other financial metrics.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building, timber, and road companies with columns for Stock, Price, and other financial metrics.

INTERNATIONAL BANK

Table listing international banks with columns for Stock, Price, and other financial metrics.

CANADIANS

Table listing Canadian companies with columns for Stock, Price, and other financial metrics.

BANKS AND HIRE PURCHASE

Table listing bank and hire purchase companies with columns for Stock, Price, and other financial metrics.

ELECTRICAL AND RADIO

Table listing electrical and radio companies with columns for Stock, Price, and other financial metrics.

COMMONWEALTH & AFRICAN LOANS

Table listing commonwealth and African loans with columns for Stock, Price, and other financial metrics.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rails with columns for Stock, Price, and other financial metrics.

LOANS

Table listing various loan products with columns for Stock, Price, and other financial metrics.

FOOD, GROCERIES—Cont.

Large table listing food and grocery companies with columns for Stock, Price, and other financial metrics.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for Stock, Price, and other financial metrics.

INDUSTRIALS (Misc.)

Table listing miscellaneous industrial companies with columns for Stock, Price, and other financial metrics.

ENGINEERING MACHINE TOOLS

Table listing engineering machine tool companies with columns for Stock, Price, and other financial metrics.

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INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, price change, and volume.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and Norwich Union.

PROPERTY—Continued

Table of property-related stocks including companies like British Land, Guinness, and Anglo-Saxon.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Investment Trust, Guinness Investment Trust, and Anglo-Saxon Investment Trust.

FINANCE, LAND—Continued

Table of finance and land stocks including companies like Anglo-Saxon, Guinness, and British Land.

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MINES—Continued AUSTRALIAN

Table of Australian mining stocks including companies like Anglo-Australian, BHP, and Broken Hill.

TINS

Table of tin stocks including companies like Anglo-Tin, BHP, and Broken Hill.

OVERSEAS TRADERS

Table of overseas trading companies including Anglo-Saxon, Guinness, and British Land.

RUBBERS AND SISALS

Table of rubber and sisal stocks including companies like Anglo-Saxon, Guinness, and British Land.

TEAS

Table of tea stocks including companies like Anglo-Saxon, Guinness, and British Land.

INDIA AND BANGLADESH

Table of Indian and Bangladeshi stocks including companies like Anglo-Saxon, Guinness, and British Land.

SRI LANKA

Table of Sri Lankan stocks including companies like Anglo-Saxon, Guinness, and British Land.

AFRICA

Table of African stocks including companies like Anglo-Saxon, Guinness, and British Land.

MINES CENTRAL RAND

Table of central Rand mining stocks including companies like Anglo-Saxon, Guinness, and British Land.

EASTERN RAND

Table of eastern Rand mining stocks including companies like Anglo-Saxon, Guinness, and British Land.

FAR WEST RAND

Table of far West Rand mining stocks including companies like Anglo-Saxon, Guinness, and British Land.

D.F.S.

Table of D.F.S. stocks including companies like Anglo-Saxon, Guinness, and British Land.

FINANCE

Table of finance stocks including companies like Anglo-Saxon, Guinness, and British Land.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like Anglo-Saxon, Guinness, and British Land.

CENTRAL AFRICAN

Table of central African stocks including companies like Anglo-Saxon, Guinness, and British Land.

LEISURE

Table of leisure stocks including companies like Anglo-Saxon, Guinness, and British Land.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Anglo-Saxon, Guinness, and British Land.

Commercial Vehicles

Table of commercial vehicle stocks including companies like Anglo-Saxon, Guinness, and British Land.

Components

Table of component stocks including companies like Anglo-Saxon, Guinness, and British Land.

Garages and Distributors

Table of garage and distributor stocks including companies like Anglo-Saxon, Guinness, and British Land.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like Anglo-Saxon, Guinness, and British Land.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like Anglo-Saxon, Guinness, and British Land.

PROPERTY

Table of property stocks including companies like Anglo-Saxon, Guinness, and British Land.

SHIPPING

Table of shipping stocks including companies like Anglo-Saxon, Guinness, and British Land.

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Table of shoe and leather stocks including companies like Anglo-Saxon, Guinness, and British Land.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-Saxon, Guinness, and British Land.

TEXTILES

Table of textile stocks including companies like Anglo-Saxon, Guinness, and British Land.

TOBACCO

Table of tobacco stocks including companies like Anglo-Saxon, Guinness, and British Land.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Saxon, Guinness, and British Land.

INSURANCE

Table of insurance stocks including companies like Anglo-Saxon, Guinness, and British Land.

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Table of copper stocks including companies like Anglo-Saxon, Guinness, and British Land.

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Table of miscellaneous stocks including companies like Anglo-Saxon, Guinness, and British Land.

GOLDS EX-EX PREMIUM

Table of gold ex-ex premium stocks including companies like Anglo-Saxon, Guinness, and British Land.

NOTES

Notes regarding stock prices and market conditions.

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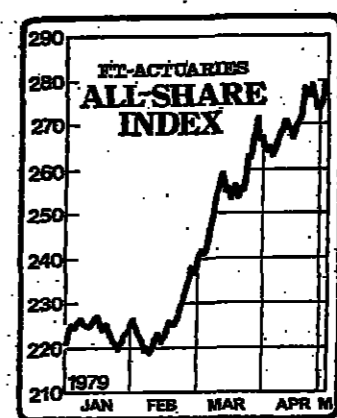


Your Managing Contractor Henry Boot logo and contact information

THE LEX COLUMN

Markets close in confident mood

Index rose 8.7 to 553.5



The financial markets closed last night all geared up for a convincing Conservative victory...

Elsewhere, Wimpey does not seem to be suffering unduly from the problems in Iran...

George Wimpey At the halfway stage Wimpey upset the stock market by posting a surprising 17 per cent drop in profits.

British Sugar British Sugar Corporation's interim figures—pre-tax profits of £10.2m in 27 weeks against £7.7m in 24—suggest the company is on target for about £30m for the year...

However, the results are not quite as good as they seem. Wimpey has started capitalising interest on its North American developments (worth £1.9m) and taken in some property profits above the line.

Under the present EEC regime, BSC is able to enjoy a good return provided it can produce a reasonable amount of sugar.

For the time being, though, there continues to be strong growth in associated company profits which reflects the payoff on joint ventures in places such as the United Arab Emirates.

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Details Page 39

Repair delays shut two nuclear reactors at Dungeness

BY DAVID FISLOCK, SCIENCE EDITOR

BOTH NUCLEAR reactors at the Dungeness A nuclear station in Kent, one of Britain's earliest nuclear plants, are shut down because of unexpected delays in repairing cracks found in the No. 2 reactor last winter.

The station which was commissioned in 1965 is a Magnox design, developed in Britain for the country's first-generation nuclear plants. It uses carbon dioxide gas as its coolant instead of water, which is favoured for U.S.-designed reactors.

The cracks, which have now been repaired, have already caused the reactor to shut down for two months of unscheduled shutdown.

Four of the CEBG's 16 Magnox reactors are shut down for scheduled maintenance—two each at the Berkeley and Oldbury stations in Gloucestershire and two at Dungeness.

But the inspection on the market which the company has traditionally led. Its share of the car market was "unsatisfactory" and because plant schedules had been based on expectation of better sales.

Most analysts of the motor industry expect Chrysler to continue recording deficits for most of this year, with the total loss climbing to more than \$130m.

Another RISE in the world price of nickel—the fourth increase this year—was announced yesterday by Le Nickel, the French based producer.

Other producers are expected to follow the lead set by Le Nickel in view of the shortage of nickel supplies developing as a result of the seven-month-old strike at International Nickel's Sudbury mines in Canada.

The Sudbury mines normally produce some 70 per cent of Inco's total output. The stoppage since September has drastically reduced the huge surplus stocks which previously drove nickel prices to a very depressed level.

Because of the very competitive conditions Inco stopped officially quoting prices in July, 1977, but resumed quotations in February this year with melting nickel at \$2.05 a lb. Since then prices have been raised

each month so far with increases in March and April, and now in May.

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Earlier, Mr. Ohira met members of the House of Representatives, including the Speaker, Mr. Tip O'Neill, and Mr. Al Ullman, who heads the key Ways and Means committee that deals with trade matters.

Japan pledge to seek earlier tariff cuts

BY DAVID BUCHAN IN WASHINGTON

MR. MASAYOSHI OHIRA, the Japanese Prime Minister, said yesterday his Government would seek to cut Japan's tariffs earlier than agreed in the GATT multi-lateral trade negotiations, as a way of accelerating imports and reducing its trade surplus.

On a day of key consultations with U.S. Congressional leaders, Mr. Ohira announced this concession in a National Press Club speech in Washington, in which he called Japan's relationship with the U.S. "pivotal."

Japan could not procrastinate on the solution of its sharp trade dispute with the U.S. he said, seeking to convince Congress and the Press that there was substance behind his agreement with President Carter on Wednesday to take "a more constructive approach" to U.S.-Japanese economic problems.

He gave a unusual show of sympathy for those in Congress who see a surcharge on Japanese imports as the answer to Japan's large trade surplus last year. He said that given this unhealthy imbalance, "if I were a U.S. congressman, I would have been easily tempted to resort to such an idea."

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Japan enacts GATT cuts, Page 6

Italy fears more election violence

BY PAUL BETTIS IN ROME

ITALIAN TERRORISTS launched a raid yesterday which it is feared may be the continuation of a campaign of violence to coincide with the Italian general election campaign.

Extremist Left-wing terrorists raided the Rome branch headquarters of the Christian Democratic Party, killing one police officer, seriously injuring two others and causing extensive damage by throwing bombs in the building in the centre of the city.

Immediately after the raid, Senator Amintore Fanfani, the Christian Democrat President of the Italian Senate, described the attack as "particularly serious."

When a police car rushed to the scene, a gunfight followed. The terrorists managed to escape, killing a police officer and seriously wounding two others.

The renewed wave of political violence comes as Italian magistrates appear to be making significant progress in the investigation of the kidnapping and killing 12 months ago by Red Brigades of Sig. Aldo Moro, the late Christian Democrat leader.

Now political violence and the restoration of law and order will inevitably become the main theme of the general election campaign, officially starting today.

The weekly news magazine Panorama yesterday published an opinion poll carried out by the Doxa agency and based on 205 Italian municipalities.

At this early stage, the Christian Democrats, according to the poll, are expected to increase their lead by 1.5 per cent securing 40 per cent of the total vote compared with 38.8 per cent in the last general election three years ago.

For their part, the Communist Party's share of the vote is forecast to drop from 34.4 per cent to 31 per cent. The Socialists are expected to increase their share from 9.6 per cent to 11 per cent.

However, the biggest gains are expected to be made by the small and unconventional Radical Party, which Doxa estimates will increase its share of the vote from 1.1 per cent to 5 per cent.

All the other smaller parties, according to Doxa, are expected to forfeit electoral support.

Chrysler loses \$53.8m after marketing problems

BY JOHN WYLES IN NEW YORK

CHRYSLER CORPORATION has run into marketing problems which led to a \$53.8m (£26m) loss in the first three months of 1979. That follows a brief return to profitability in the fourth quarter of last year.

The overall result is that Chrysler has lost nearly \$350m during the last six quarters, only two of which have been profitable. The company began the year with hopes of making a surplus in the first quarter. But a modest increase in passenger car sales was more than offset by a sharp fall in sales of vans and recreational vehicles which helped raise the value of stocks by about 13.9 per cent over the December 31 figure.

The deficit was, nevertheless, substantially lower than the \$118.5m suffered in the same period last year when operations had to bear heavy start-up costs associated with the launch of a new compact car.

That car, the Plymouth Horizon and Dodge Omni, is Chrysler's one unqualified success at the moment although Mr. John J. Riccardo, chairman, and Mr. Lee Iacocca, president, acknowledged yesterday that production was being held back by the limited availability of engines from Volkswagen.

The company's sales rose 10.8 per cent over the first three months of last year to \$3.5bn. Worldwide vehicle sales fell slightly from 513,396 to 501,045 units, excluding sales in Europe and Latin American subsidiaries which have now been sold.

Although car and truck unit sales rose slightly in the U.S., the company's market share in cars fell from 11.3 per cent last year to 10.9 per cent and in trucks from 11.3 per cent to 11.1 per cent. Its share of the car and truck market in Canada also fell in the first quarter.

The company reported that higher fuel costs arising from the Iranian crisis had affected the van and recreational vehicle

Bid to set up London oil futures market

THE INTRODUCTION of an oil futures market in London is to be considered by a study group set up this week.

The group, drawn from people in London commodity market trading will be particularly concerned with trying to find a standard quality on which to base futures trading. It will also attempt to decide whether there is sufficient interest to make the proposed market worthwhile launching.

So far attempts to launch a futures market for oil, to provide protection against price fluctuations, have met with little success, partly because the major oil companies have shown little interest in the whole idea.

An oil products futures market in Rotterdam failed to receive enough support, and the present heating oil futures market in New York has been hit by domestic price controls in the U.S.

London traders believe that the changed situation in the world oil market, with oil com-

panies no longer controlling prices to the same extent as in the past, could make an oil futures market worthwhile if the right contract details can be worked out.

An extra advantage for London is that it can offer an established market structure, through the Wool Terminal Market Association, which has the accommodation and membership to a new market. Details, Page 39

Night flight experiment

NORWICH AIRPORT joint committee has given the go-ahead for postal night flights from Norwich Airport to Liverpool to speed up mail deliveries. The flights will operate experimentally for one year.

Opinion polls

Belgian National Bank raised its Bank Rate by one point to 7 per cent on Wednesday. It is not yet clear, however, how much yesterday's strains on the system reflected the temporary impact of fluctuations in the krona.

Official figures published yesterday show that private investors in the UK sold £1.75bn worth of company securities, including unit trusts last year. This compares with net sales of £1.88bn in 1977 and continues.

Air fares

Netherlands. These countries it said had signed "liberal aviation agreements" with the U.S. Its message will not escape any airline and Government officials looking for higher revenues on transatlantic services.

Yesterday's decisions indicate that the board is determined as ever to use its pricing powers to step up competition on routes to and from the U.S.

Ultramar shuts Canadian refinery

BY KEVIN DONE, ENERGY CORRESPONDENT

ULTRAMAR, the small UK oil company, has temporarily closed its Canadian refinery at St. Romuald, Quebec, because of its failure to obtain concessions on crude oil prices from the Canadian Government.

The Ultramar refinery was previously totally dependent on foreign imported crude, and has suffered from loss of supplies from Iran. This was compensated for by the Canadian

World nickel price goes up again

BY JOHN EDWARDS

ANOTHER RISE in the world price of nickel—the fourth increase this year—was announced yesterday by Le Nickel, the French based producer.

It is putting the cost of refined nickel up from \$2.50 to \$2.85 per lb. This will raise the UK sterling price by £374 to £3,049.50 a tonne.

Other producers are expected to follow the lead set by Le Nickel in view of the shortage of nickel supplies developing as a result of the seven-month-old strike at International Nickel's Sudbury mines in Canada.

Sudbury aimed at settling the strike, which is over the terms of new labour contracts, are going on this week but so far without success.

The Sudbury mines normally produce some 70 per cent of Inco's total output. The stoppage since September has drastically reduced the huge surplus stocks which previously drove nickel prices to a very depressed level.

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supply, and we are placed in an extremely tenuous supply position and at a competitive disadvantage with other refiners.

Mr. Campbell Nelson, company chairman, said the refinery had been shut to bring the issue to the attention of the Canadian authorities. The refinery was due to be shut in any case later this year for maintenance and repair. This work had now been brought forward.

Weather

UK TODAY SUNNY periods and some showers in most of Britain. Hall and thunder in the North and East. Max. 10C (50F).

London, E. and Cent. N. England Sunny periods. Wintry showers developing.

Cent. S. and S.W. England, West Midlands, S. Wales Wintry showers dying out later. Sunny periods.

N. Wales, N.W. England, Scotland and Ulster Some heavy hail and thunder. Bright or sunny periods.

Outlook: Outbreaks of rain, sleet or snow followed by sunny intervals and wintry showers. Generally cold with night frost in the north.

WORLDWIDE

Table with columns for location, 7 day, and 14 day weather forecasts

Legend for weather symbols: C-Cloudy, F-Fair, P-Fog, R-Rain, S-Sunny, S-Sea, S-Snow.

Large advertisement for Gwent's Business Service, featuring a repeating pattern of the company name and contact information.

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